

Report to: Partnership Board –Transport for the South East

Date of meeting: 2 February 2026

By: Chief Officer, Transport for the South East

Title of report: Strategic Investment Plan Refresh

Purpose of report: To provide an update on the development of the Strategic Investment Plan Refresh.

RECOMMENDATION:

The Members of the Partnership Board are recommended to comment on the progress of the Strategic Investment Plan Refresh.

1. Introduction

1.1 The purpose of this report is to provide a progress update on the development of the refreshed Strategic Investment Plan (SIP). This report is an update of the work that has taken place, and a forward look at the work that is planned over the next three months.

2. Progress with technical work

2.1 The ongoing technical work is on schedule to the original work programme for the refresh. The activities that have been/are being undertaken to date include the following:

- Inception and mobilisation
- Confirm strategic narrative and structure
- Long-list optioneering
- Analysis, prioritisation and modelling
- Integrated Sustainability Assessment
- SIP drafting
- Engagement

2.2 Updating the long list involved engagement with all delivery partners and a review of the schemes from the previous SIP to ascertain if they are funded, committed, supported or no longer supported. A request was also made to all delivery partners for any new interventions they would like to see considered for inclusion in the SIP. This has included specifically interventions that support the new Transport Strategy missions of inclusion & integration and resilience.

2.3 Having agreed the methodology through the officer working group and Member task and finish group, stratification work was completed to sift longlisted schemes into National Strategic, Regional Strategic, Local Strategic, and Local categories to provide focus for the new SIP and to help define the roles of TfSE and our delivery partners.

2.4 The schemes and interventions long list was reviewed, and a draft shared with the officer working group for discussion before assessment with the updated multi-criteria assessment framework (MCAF) was undertaken.

2.5 SEELUM modelling to forecast the outputs and outcomes the SIP would deliver was completed, the results are presented by mission across the region and in total. The Integrated Sustainability Appraisal (ISA) has also been updated to include the new schemes shortlisted for inclusion within the SIP.

3. Update on engagement activities

3.1 A programme of engagement with our Tier 1 stakeholders at officer and member level is continuing throughout the project, with monthly meetings of the officer working group and Member Task and Finish group having taken place. We also met with both National Highways, Network Rail and the DfT.

3.2 The draft refreshed SIP was presented to the board on the 15th December 2025 to explain the changes to the SIP from the previous iteration and the process followed to get to the final draft.

3.3 An engagement period followed immediately following the release of the draft SIP to Tier 1 Stakeholders on the 16 December. All LTAs were offered a “fireside chat” to discuss the draft SIP over the engagement period, which ran until 30th January 2026.

3.4 The responses will be analysed through February and post engagement amendments will be made and finalised in March before the final SIP is put forward for approval at the March Partnership Board meeting.

4. Financial implications

4.1 The technical work to refresh the SIP has been commissioned through TfSE's Technical Call off Contract at a cost of £98,000. There will also be some proportionate costs in analysing the targeted engagement responses. These amounts are planned for within the TfSE 2025/26 Business Plan.

4.2 A further allocation will be required as part of the 2026/27 Business Planning process to include the graphic design and digital content elements of the proposal. As they draw on the same digital data sources, this would be integrated with work to update the delivery action plan and strategic prioritisation tool to monitor progress with delivery, focus scheme development support and facilitate prioritisation within the SIP schemes.

5. Conclusions and recommendation

5.1 In conclusion, work on the Strategic Investment Plan refresh is now well underway, with progress being made on a number of elements of technical work and engagement activities. Members of the Partnership Board are recommended to note the progress on the Strategic Investment Plan refresh.

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