Agenda Item 14

Report to:	**Partnership Board –Transport for the South East**
Date of meeting:	**27 October 2025**
By:	**Chief Officer, Transport for the South East**
Title of report:	**Strategic Investment Plan Refresh**
Purpose of report:	**To provide an update on the development of the Strategic Investment Plan Refresh.**

RECOMMENDATION:
The Members of the Partnership Board are recommended to comment on the progress of the Strategic Investment Plan Refresh.

1. Introduction

1.1 The purpose of this report is to provide a progress update on the development of the refreshed Strategic Investment Plan (SIP) following the Partnership Board's decision to approve the rationale for and planned methodology proposed to update it. The overall timeline for the delivery of the refresh is shown in Appendix 1. This report is an update of the work that has taken place since July 2025 and a forward look at the work that is due to take place over the next three months.

2. Progress with technical work

2.1 The ongoing technical work is following the overall work programme for the refresh, a copy of which is included in Appendix 1. The activities that have been/are being undertaken to date include the following:

- Inception and mobilisation
- Confirm strategic narrative and structure
- Long-list optioneering
- Analysis, prioritisation and modelling
- Integrated Sustainability Assessment
- SIP drafting

2.2 Updating the long list involved engagement with all delivery partners and a review of the schemes from the previous SIP to ascertain if they are funded, committed, supported or no longer supported. A request was also made to all delivery partners for any new interventions they would like to see considered for inclusion in the SIP. This has included specifically interventions that support the new Transport Strategy missions of inclusion & integration and resilience.

2.3 Having agreed the methodology through the officer working group and Member task and finish group, stratification work is underway to sift longlisted schemes into National Strategic, Regional Strategic, Local Strategic, and Local categories to provide focus for the new SIP and to help define the roles of TfSE and our delivery partners.

2.4 The schemes and interventions long list has been reviewed, and a draft has been shared with the officer working group for discussion before assessment with the updated multi-criteria assessment framework (MCAF) is undertaken.

2.5 SEELUM modelling to forecast the outputs and outcomes the SIP would deliver is underway, the results will be presented by mission across the region and in total. An Integrated Sustainability Appraisal (ISA) is also in progress for the new schemes shortlisted for inclusion within the SIP.

Update on engagement activities

2.1 A programme of targeted stakeholder engagement with our Tier 1 stakeholders at officer and member level is underway, with two meetings of the officer working group taking place and one Member Task and Finish group having taken place. We have also met with both National Highways, Network Rail and the DfT.

2.2 A further update on the ongoing technical work and engagement will be presented to the January 2025 Partnership Board meeting.

4. Financial implications

4.1 The technical work to refresh the SIP has been commissioned through TfSE's Technical Call off Contract at a cost of £98,000. There will also be some proportionate costs in analysing the targeted engagement responses. These amounts are planned for within the TfSE 2025/26 Business Plan.

4.2 A further allocation will be required as part of the 2026/27 Business Planning process to include the graphic design and digital content elements of the proposal. As they draw on the same digital data sources, this would be integrated with work to update the delivery action plan and strategic prioritisation tool to monitor progress with delivery, focus scheme development support and facilitate prioritisation within the SIP schemes.

5. Conclusions and recommendation

5.1 In conclusion, work on the Strategic Investment Plan refresh is now well underway, with progress being made on a number of elements of technical work and engagement activities. Members of the Partnership Board are recommended to note the progress on the Strategic Investment Plan refresh.

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Item 14 – Appendix 1 – Timeline for the Strategic Investment Plan (SIP) Refresh

Task	Phase	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26
	Partnership Board approval for SIP refresh methodology and timeline											
1	Inception and mobilisation											
2	Confirm strategic narrative and structure											
3	Long-list optioneering											
4	Analysis, prioritisation and modelling											
5	Integrated Sustainability Assessment											
6	SIP drafting											
7	Stakeholder Consultation											
8a	Post consultation analysis and reporting											
8b	Post consultation amendments											
	Partnership Board approval of refreshed SIP											
9	Graphic design and digital content											