

**Transport for the South East
Partnership Board Meeting**

Agenda

Monday 09 December 2024, 10:00-13:00

[Virtual – Microsoft Teams](#)

Partnership Board Members		
Cllr Keith Glazier (Chair) Leader East Sussex County Council	Cllr Simon Curry (Deputy Chair) Cabinet Member, Climate Change and Strategic Regeneration Medway Council	Cllr Trevor Muten Cabinet member for Transport, Parking and Public Realm Brighton & Hove City Council
Cllr Phil Jordan Leader Isle of Wight Council	Cllr David Robey Deputy Cabinet Member for Highways and Transportation Kent County Council	Cllr Lulu Bowerman Executive Member for Highways and Waste Hampshire County Council
Cllr Peter Candlish Cabinet Member for Transportation Portsmouth City Council	Cllr Eamonn Keogh Cabinet Member for Environment and Transport Southampton City Council	Cllr Matt Furniss Cabinet Member for Transport and Infrastructure Surrey County Council
Cllr Joy Dennis Cabinet Member for Highways and Transport West Sussex County Council	Geoff French CBE Chair Transport Forum	Daniel Ruiz Business Representative
Vince Lucas Business Representative	Cllr Sophie Cox Leader Worthing Borough Council (jointly representing District and Borough Councils)	Cllr Matt Boughton Leader Tonbridge & Malling Borough Council (jointly representing District and Borough Councils)
Tim Burr Deputy Chair South Downs National Park Authority (Representative from Protected Landscapes)	Stuart Kistruck Network Rail (on behalf of Ellie Burrows)	Richard Leonard Network Planning Director National Highways (on behalf of Richard Leonard)
Gary Nolan Strategic Engagement Lead Transport for London		

Apologies:

Ellie Burrows, Network Rail

Guests:

Item		Who
1	Welcome and Apologies	Cllr Keith Glazier
2	Minutes from last meeting (p4-16)	Cllr Keith Glazier
3	Declarations of interest	Cllr Keith Glazier
4	Statements from the public	Cllr Keith Glazier
For Decision		
5	Business Plan 2025/26 (p17-18)	Keir Wilkins
6	Transport Strategy Refresh (p19-209)	Mark Valleley
For Information		
7	Chief Officer's Report (p210-212)	Rupert Clubb
8	AOB	Cllr Keith Glazier
9	Date of Next Meeting Monday 27 th January, 2pm, ICE, London	Cllr Keith Glazier

Officers in Attendance

Rupert Clubb	Transport for the South East
Sarah Valentine	Transport for the South East
Keir Wilkins	Transport for the South East
Mark Valleley	Transport for the South East
Jessica Lelliott	Transport for the South East
Alexander Baldwin-Smith	Transport for London
Antoinette Antoine	Surrey County Council
David Stempfer	Surrey County Council
Matthew Furniss	Surrey County Council
Chris Maddocks	Reading Borough Council
Pete Boustred	Southampton City Council
Felicity Tidbury	Portsmouth City Council
Hayley Chivers	Portsmouth City Council
Frank Baxter	Hampshire County Council
Natalie Wigman	Hampshire County Council
Joe Ratcliffe	Kent County Council
Peter Duggan	DfT
Colin Rowland	Isle of Wight Council
Michelle Love	Isle of Wight Council
Stewart Chandler	Isle of Wight Council
Mark Prior	Brighton and Hove City Council
Bartholomew Wren	Tonbridge & Malling Council
Stuart Kistruck	Network Rail
Matt Davey	West Sussex County Council
Alex Pringle	SDNPA
Alice Darley	National Highways
Thomas Cornwell	National Highways

TfSE Partnership Board
28 October 2024 14:00-17:00
Minutes - draft
LGA, Bevin Hall, London

Partnership Board Members

Cllr Keith Glazier (Chair) Leader East Sussex County Council	Cllr Simon Curry (Vice Chair) Cabinet Member for Climate Change and Strategic Regeneration Medway Council	Felicity Clayton Head of Network Development National Highways
Cllr Lulu Bowerman Executive Cabinet Member for Highways and Waste Hampshire County Council	Tim Burr Deputy Chair South Downs National Park Authority (Representative from Protected Landscapes)	Cllr Joy Dennis Cabinet Member for Highways and Transport West Sussex County Council
Cllr Matt Boughton Leader Tonbridge & Malling Council (on behalf of District & Borough Councils)	Gary Nolan Strategic Engagement Lead Transport for London	Geoff French CBE Chair Transport Forum
Daniel Ruiz Business Advisory Group Co- Chair Business Representative		

Apologies:

- Cllr Eamonn Keogh, Southampton City Council
- Cllr David Robey, Kent County Council
- Cllr Matt Furniss, Surrey County Council
- Cllr Trevor Muten, Brighton & Hove City Council
- Cllr Paul Fishwick, Berkshire Local Transport Body
- Cllr Peter Candlish, Portsmouth City Council
- Cllr Phil Jordan, Isle of Wight
- Cllr Sophie Cox, Worthing Borough Council
- Ellie Burrows, Route Managing Director for Southern Region, Network Rail
- Richard Leonard, National Highways
- Vince Lucas, Business Advisory Group, Co-Chair

Officers attended:

- Rupert Clubb, Transport for the South East
- Sarah Valentine, Transport for the South East
- Keir Wilkins, Transport for the South East
- Mark Valleley, Transport for the South East

- Emily Bailey, Transport for the South East
- Sally Haslam, DfT
- Mark Prior, Brighton & Hove City Council
- Thomas Cornwell, National Highways

Item	Action
1. Welcome and Apologies	
1.1 Councillor Keith Glazier (KG) welcomed Members to the meeting and noted apologies.	
2. Minutes from last meeting	
2.1 The minutes of the previous meeting were agreed.	
3. Declarations of Interest	
3.1 Cllr Glazier asked Board Members to declare any interests they may have in relation to the agenda. No interests were declared.	
4. Statements from the public	
4.1 Cllr Glazier confirmed that no statements from the public have been made.	
5. Next steps for TfSE	
<p>5.1 RC introduced the item and set out the political context for government, local authorities, and TfSE.</p> <p>5.2 RC set out the options for the next steps for TfSE, including option for exploring devolved powers. Proposal to consult with partners on devolved powers, which is set out in Partnership Board Agenda Item 5, Appendix 1.</p> <p>5.3 Keir Wilkins (KW) took the Board through the options. Noted the counterfactual has been set out as per request of Audit and Governance committee, to present what the role of TfSE would look like without devolved powers.</p> <p>5.4 Cllr Bowerman (LB) asked what work is being done to work with local authorities, to make sure this work reflects devolution that may take place across the south east, referencing work that is ongoing in Hampshire. RC noted that should combined authorities be introduced within the TfSE region, they would have a seat within the Partnership Board. RC noted that the powers that we are exploring are complimentary to the powers combined authorities would want and are not duplicative. Noted the difference between TfSE having powers and not having powers is the weight of the TfSE Board's power to influence government.</p>	

<p>5.5 Daniel Ruiz (DR) asked why Transport East and England’s Economic Heartland were planning to consult, but other STBs were not. RC set out context, noting that the wider South East STBs are at a similar stage in their development.</p> <p>5.6 DR further asked for rationale on the difference between the power of ‘setting’ the Road Investment Strategy and being a statutory ‘consultee’ within Item 5, Appendix 2. RC noted that the language used is intentional, to understand what our role should be (i.e., another organisation sets the strategy and we are their consultee, or we have a bigger role and set the strategy ourselves).</p> <p>5.7 Cllr Boughton (MB) welcomed the opportunity to consult, but acknowledged the risk of devolution announcement that’s due. Recommended to ask consultation questions in a specific way, so that they apply equally in any devolution landscape. KG agreed that we would – and that we were clear on what an STB’s role is and how it differs from local authorities and potentially combined authorities.</p> <p>5.8 Tim Burr (TB) asked for clarity on what the scenario would look like should we receive devolved powers, but given lesser funding for the south east. Would TfSE still be in a position to fulfil those powers, within a lower funding envelope? RC confirmed that with powers we can make the best use of any funding envelope, as the Board would be able to decide which projects were prioritised.</p> <p>5.9 The recommendations were agreed by the Partnership Board.</p> <p>RECOMMENDATIONS: The members of the Partnership Board are recommended to:</p> <ol style="list-style-type: none"> (1) Review the options for next steps for Transport for the South East; (2) Approve for Transport for the South East to consult with Local Authorities and other key stakeholders on whether Transport for the South East having powers would help them to achieve their objectives. 	
<p>6. Business Plan 2025/26</p>	
<p>6.1 KW introduced the item and set out the three scenarios for funding put to the Department for Transport (DfT). This would be based on an optimal option, a 20% increase, a rollover from 24/25, or a 20% reduction.</p> <p>6.2 KW noted that we will see real terms cut for 25/26 as we were able to spend a significant rollover for the current financial year. This highlights the ability to support our local authorities through a larger funding envelope and level of ambition.</p> <p>6.3 RC added to the optimal funding solution, recognising that there will be a large opportunity to support local transport authorities. Acknowledged the challenges TfSE could face in supporting LTAs to level we wish to should we receive the 20% reduction scenario.</p>	

<p>6.4 CDR raised concerns related to the funding cut to the SIP scheme development, should we receive a lower funding allocation, noting the value it adds to local transport authorities.</p> <p>6.5 DR asked what the risks are in being awarded less, and if there is an opportunity to express this to DfT. DR further asked if there would be an opportunity for an 18 month funding settlement in order to guarantee certainty. KG confirmed that this was not possible, as DfT only provide 12 month settlements. DR asked whether we could quantify the implications of receiving less funding, citing the EV workstream as an example RC agreed that we will try to do this in our advice to DfT, to try to maximise our funding settlement.</p> <p>6.6 TB highlighted that decarbonisation will only have an allocation should we receive the optimal funding scenario. Asked for some provision to be made to this given the government priorities. MV noted that there is cross-STB work ongoing on decarbonisation, and discussions are ongoing with the DfT for a separate funding pot outside of the TfSE grant. MV also noted that although there is one workstream specifically called 'decarbonisation', most workstreams support the Government's decarbonisation mission, including work on the Transport Strategy, Scheme Development, Active Travel, EVs and freight.</p> <p>6.7 The recommendations were agreed by the Partnership Board.</p> <p><i>RECOMMENDATIONS:</i> The members of the Partnership Board are recommended to: (1) Approve the submission of the draft funding allocations for the Business Plan, attached at Appendix 1; and (2) That contributions should be sought from Local Authorities at the same level as last financial year.</p>	
<h2>7. Prioritisation</h2>	
<p>7.1 Sarah Valentine (SV) introduced the item and provided the context for the prioritisation exercise, explaining that DfT Officials had asked for details of priority schemes in the TfSE area for delivery in the short term, in anticipation that DfT officials will be asked to provide such advice to new Government Ministers.</p> <p>7.2 SV reminded Members that, by virtue of their inclusion within the Strategic Investment Plan, all the schemes contained within it have been identified as priorities for the region. However, the SIP contains nearly 300 schemes for delivery over 25 years and so we need to recognise that individual schemes will be delivered through a number of different funding streams and programmes over the long term. As such there is a need to filter and prioritise schemes within the SIP to aid their effective delivery.</p> <p>7.3 DfT have not provided any specific detailed criteria for the selection of schemes, aside from to consider schemes that can be delivered within the next five years. Therefore to produce lists assumptions have had to be made around what filtering to apply to the schemes, this has been done</p>	<p>ACTIONS: 1 to review the two schemes highlighted to see if they meet the criteria for inclusion within the priority lists.</p> <p>2 to consider whether it</p>

based on existing funding streams, such as RIS, MRN and Rail, and our current understanding of emerging government priorities.

7.4 SV explained that the strategic prioritisation framework and methodology (that was approved by the Board, along with an associated governance process, at the January 2024 meeting) has been employed to filter the schemes within the SIP against a range of different criteria, representing four likely scenarios (or situations) under which priority schemes might be required, with a focus in each situation on schemes that can be fully delivered or make significant steps towards delivery in the next 5 years.

7.5 As a result, SV informed the Board that it is proposed to submit four lists of priority schemes to DfT, which align to RIS3, MRN/LLM, Rail, and Strategic local schemes which align to the SoS priorities.

7.6 The approved governance process has been followed and these lists have been reviewed by Transport Strategy Working Group (TSWG) and Senior Officer Group (SOG). The lists for Rail and RIS3 were also discussed with Network Rail and National Highways respectively.

7.7 SV confirmed that the lists are presented by the stage of scheme development that has been completed, and no relative higher or lower priority or importance should be inferred from the order in which the schemes are presented. SV also asked the Board to note that if specific criteria are subsequently provided by DfT that are different to the assumptions that have been made within the four scenarios, then we should reserve the right to amend and/or create other lists and resubmit them should that be necessary. (in which case the revised/new lists would be brought to the Board for approval)

7.8 SV then highlighted key points in relation to the proposed lists of priority schemes.

7.9 SV noted that TfSE has a strong working relationship with National Highways, and has been involved throughout the development of the third roads investment strategy (RIS3), and will continue to be involved once the draft RIS3 is published.

7.10 SV drew the Boards attention to the fact that the RIS3 list contains several schemes on the A27, which is because these schemes are named in our SIP. The recent announcement by the Chancellor regarding these A27 schemes is acknowledged, and whilst we accept that the specifically named schemes have been cancelled, we also know that east-west connectivity, journey times and reliability remains a significant challenge across our region, particularly along that south coast corridor. Therefore TfSE will continue working with the government and National Highways to explore multi-modal solutions that will address these issues along the whole south coast corridor, including at Chichester, Arundel, Worthing and east of Lewes. A meeting is set up in November to start considering how we could work together on that.

**is
appropriate
to align all
lists to
government
priorities**

7.11 SV explained that given STB's key role in managing the MRN and LLM programmes in their areas, this list reasserts the requirement for funding the current programme of schemes.

7.12 SV reminded the Board that to realise the priorities and ambition set out in the transport strategy and SIP significant investment in rail is required. This list focusses on schemes that could be delivered within the next five years, however it is acknowledged that rail schemes often have very long development timeframes and so TfSE will continue to work with Network Rail to bring forward rail transformation in the longer term, through work on the Wider South East Rail Partnership.

7.13 The fourth list aims provides details of "strategic local schemes" and is intended to be helpful in influencing future funding streams and emerging government policy. To aid DfT's understanding, these schemes have been given a rating of their alignment with the SoS 5 priorities, although this rating was not used to select the schemes.

7.14 In response to correspondence received from Kent County Council, regarding the Fastrack extension scheme which has now progressed beyond feasibility stage, SV confirmed that with this updated information, that scheme does now meet the criteria for the "strategic local schemes" list and so could be included if the Board were minded. There has been no maximum applied to the number of schemes that can be on any one list, so it could just be added as an additional scheme.

7.15 In reference to Lower Thames Crossing (LTC), SV confirmed this would not be part of RIS3, so it would not be appropriate to include it on that list, but it could be submitted in addition to the lists as a nationally significant scheme. SC noted the impact the delay to the LTC is having on Local Transport Plans (LTPs). RC agreed we would keep this under review.

7.16 MB enquired if the Tonbridge to Gatwick rail links could be included in the prioritised list. After checking, RC noted this is included within the SIP as S22 Kent to Gatwick service enhancements. Following discussion it was agreed to review this scheme to determine whether it meets the criteria for the rail schemes list and so whether it should also be included.

7.17 Cllr Dennis (JD) asked if there was an updated Outline Business Case (OBC) for the A27. RC noted that the reasons for their cancellation is not clear, but highlighted the environmental and funding challenges. RC recognised the opportunities that might be presented with the Labour manifesto relating to leveraging private sector investment.

7.18 TB raised the recent cancellation of the Arundel Bypass scheme, and asked for clarity on why it remains a priority for TfSE. KG notes that the corridor still remains an issue, and the scheme is based on evidence. TfSE are considering the whole corridor, to improve the strategic case.

7.19 DR noted that the approach should set out that we are not looking at schemes on a 'scheme by scheme' basis, but more as a package.

<p>7.20 DR asked for clarity on use of ‘scenario.’ SV noted that in the absence of specific prioritisation criteria, different “scenarios” or situations have been considered that align to different potential asks from government. For example to advise, based on deliverability, where rail investment should be directed in the short term, or what our short term priorities are for the Strategic Road Network (RIS3), these two “scenarios” result in two very different priority lists.</p> <p>7.21 DR supported the table setting out the alignment to government priorities, and suggested this could be offered for all the scenarios, SV agreed to look at this possibility.</p> <p>The recommendations were agreed by the Partnership Board, with amendments.</p> <p>RECOMMENDATIONS: The members of the Partnership Board:</p> <p>(1) Noted the process that has been followed to prepare lists of priority schemes in the TfSE area for delivery in the short term;</p> <p>(2) Agreed that the lists of priority schemes shown in Appendix 1 be submitted to the Department for Transport for their use in providing advice to Ministers, with the addition of the two schemes below if following review of additional information they are deemed to meet the selection criteria.</p> <p>- Rail Priorities (Table 2) – Kent to Gatwick service enhancements - Strategic Local Schemes (Table 4) – Fastrack Extension</p> <p>(3) Agreed that the Lower Thames Crossing scheme should also be stated as a priority for the region.</p> <p>Post meeting note:</p> <p>Following review both the Kent to Gatwick service enhancements and Fastrack schemes do meet the criteria for selection and so were added to the list of schemes in Tables 2 and 4 respectively.</p>	
8. Audit and Governance Committee	
<p>8.1 Cllr Joy Dennis (JD) introduced the item and talked the Partnership Board through the paper and updates to the Strategic Risk Register.</p> <p>8.2 Previous meeting held on 2 October, where the next steps Partnership Board paper was reviewed, with feedback actioned in advance of the Board meeting today. Noted the importance to recognise the changes in devolution landscape.</p> <p>8.3 Reviewed business plan and funding scenarios, following feedback at SOG, a number of changes have been made for Partnership Board to consider.</p> <p>8.4 It was agreed that the local contributions would remain at the same level for FY25/26, acknowledging local authority pressures.</p>	

<p>8.5 Reviewed financial spend to date at TfSE for FY 24/25 and are satisfied the spend is in line with plans.</p> <p>8.6 Risk register amended to increase probability on devolution, and to track the uncertainty of devolution in the south east.</p> <p>8.7 The recommendation was agreed by the Partnership Board.</p> <p><i>RECOMMENDATION:</i> The members of the Partnership Board are recommended to note the discussions and actions arising at the meeting of the Audit and Governance Committee.</p>	
<p>9. Financial Update</p>	
<p>9.1 KW introduced the item and summarised the paper.</p> <p>9.2 Beginning of FY24/25, there was a large amount of carry forward which we have endeavored to reduce going into FY25/26. Noting previous trends of increased spend towards final quarter when technical work concludes and is approved.</p> <p>9.3 Currently forecasted to not have carry forward for 25/26.</p> <p>9.4 CDR queried the likelihood of an underspend, and if this is factored into business planning. KW noted that if there is any forecast underspend in January, this will be brought to the Board to agree reallocation of spend.</p> <p>9.5 The recommendation was agreed by the Partnership Board.</p> <p><i>RECOMMENDATION:</i> The members of the Partnership Board are recommended to note the current financial position for 2024/25 to the end of September 2024.</p>	
<p>10. Transport Strategy Refresh Update</p>	
<p>10.1 MV introduced the item and talked the Partnership Board through the paper.</p> <p>10.2 MV noted the timescales for the Transport Strategy Refresh, and its public consultation. A copy of the draft Strategy will be presented to a Special Partnership Board meeting on 9 December seeking agreement that it can go out to public consultation.</p> <p>10.3 Engagement with local authorities is currently being undertaken to obtain feedback on the strategy prior to its presentation to the Board on 9 December.</p> <p>10.4 MV informed the Board that the consultation will launch on 10 December. Offer of meetings during the consultation period to help support the development of responses.</p>	

<p>10.5 JD thanked TfSE for the engagement and information that has been included as part of the Transport Strategy Refresh.</p> <p>10.6 Cllr Curry (SC) queried the ‘resilience’ mission, and its communication activity. MV stated that TfSE needs to engage further with its partners to define its role in delivering this Mission. This would be important to avoid replicating the communications activity that is already in place</p> <p>10.7 SC further asked what the measurable outcomes of the Mission statements are, and how we are collecting the data to make sure it is robust and fair. MV confirmed that there are a suite of performance measures that sit within the SIP delivery action plan and State of the Region Report which will support the ask in terms of indicating the outcomes that we are trying to achieve as part of the Transport Strategy.</p> <p>10.8 The recommendations were agreed by the Partnership Board.</p> <p><i>RECOMMENDATIONS:</i> The members of the Partnership Board are recommended to:</p> <ol style="list-style-type: none"> (1) comment on the progress with the work to refresh the transport strategy; (2) agree the wording of the Vision for the strategy; (3) comment on the wording of the Missions for the strategy; (4) comment on the approach to developing the policy route maps for the strategy; and (5) comment on the draft plans for the public consultation on the strategy 	
<h2>11. Regional Active Travel Strategy and Action Plan Development</h2>	
<p>11.1 MV introduced the item and talked the Partnership Board through the paper.</p> <p>11.2 MV set out the context for the development of a Regional Active Travel Strategy (RATSAP, noting that it emerged as an ask through the SIP consultation.</p> <p>11.3 The stages of its development were summarised, noting the level of engagement to ensure that work is complements the delivery of Local Walking and Cycling Infrastructure Plans.</p> <p>11.4 Presented the objectives and structure of the document, and talked the Board through the strategic active travel network map that has been developed to identify a strategic network.</p> <p>11.5 MV presented the action plan, noting that the Regional Active Travel Steering Group will continue, to facilitate joined up working across the TfSE area. Confirmed there is a need to enhance the data availability across the region to support this work.</p> <p>11.6 MB asked how the strategic hubs were determined, and addressed concerns based on local knowledge and the likelihood of a number of the links shown on the map being delivered. MV set out the approach,</p>	<p>ACTION 1: To recirculate the map with officers and Members for comment before finalising.</p>

<p>confirming that a data mapping exercise was undertaken to identify areas where there are health, education, employment, development sites etc., to identify nodes and the connections between them.</p> <p>11.7 Noted that the map is not deterministic, but to be used as an evidence base for local authorities when developing their schemes (LCWIP/LTPs). MB identified a potential risk for LCWIP development as would not be possible to achieve all of the connections shown on the map in his District which cause difficulties during the consultation phase .</p> <p>11.8 DR recommended inclusion of ferries to Isle of Wight, which supports strategic active travel connectivity .</p> <p>11.9 SC noted the inclusion of public transport within Medway’s Healthy Streets programme of work.</p> <p>11.10 TB addressed the absence of South Downs way on the regional map. JD also the need to distinguish between leisure and commuting routes.</p> <p>11.11 JD asked that for the strategy document include walking graphics.</p> <p>11.12 MV suggested that given the number of comments that Board Members had on the map it needed to be recirculated for comment by both officers and Partnership Board Members before being finalised.</p> <p>11.13 The recommendations were agreed by the Partnership Board.</p> <p><i>RECOMMENDATION:</i> The members of the Partnership Board are recommended to agree the Transport for the South East Regional Active Travel Strategy and Action Plan subject to further amendments to the strategic active travel network map.</p>	
12. Responses to consultations	
<p>12.1 RC introduced the paper and talked the Partnership Board through the two consultation responses since the previous meeting.</p> <p>12.2 Kent County Council Local Transport Plan: aligns to the TfSE Transport Strategy, and could be strengthened by referring to accessibility and integration.</p> <p>12.3 National Planning Policy Framework Review: Noted some specific issues for planning authorities in relation to housing targets, and recognise the pressures.</p> <p>12.4 SC highlighted the reference to biodiversity net gain, and that it would be helpful to have reference to the local nature recovery strategies within this, noting this is a key driver.</p>	

<p>12.5 JD noted need to address investment to put transport options into these developments, biggest issue is not being able to see cumulative impacts.</p> <p>12.6 The recommendations were agreed by the Partnership Board.</p> <p><i>RECOMMENDATIONS:</i> The members of the Partnership Board are recommended to: (1) Agree the draft response to the Kent County Council Local Transport Plan 5; and (2) Agree the draft response to the proposed reforms to the National Planning Policy Framework and other changes to the planning system.</p>	
13. Chief Officer’s Report	
<p>10.1 RC introduced this item and talked the Partnership Board through the paper.</p> <p>The recommendation was agreed by the Partnership Board.</p> <p><i>RECOMMENDATION:</i> The Members of the Partnership Board are recommended to note the activities of Transport for the South East between July-September 2024.</p>	
14. Business Advisory Group	
<p>14.1 Daniel Ruiz introduced this item and guided the Partnership Board through the paper.</p> <p>14.2 DR noted that first meeting held with partners such as economic growth and Chamber of Commerce and agreed that these meetings need to maintain momentum. Therefore, meeting next month.</p> <p>14.3 Context for meetings provided, with objective being able to speak with one voice to government, and complement work of government and local authorities.</p> <p>14.4 Endeavouring to ensure that a full range of potential stakeholders in business views are captured.</p> <p>14.5 DR confirmed that there would be a fuller update at the subsequent Partnership Board meeting.</p> <p>14.6 The recommendation was agreed by the Partnership Board.</p> <p><i>RECOMMENDATION:</i> The members of the Partnership Board are recommended to note the recent work of the Business Advisory Group.</p>	
15. Advisory Panel and Transport Forum	
<p>10.1 KW introduced the item and talked the Partnership Board through the paper.</p>	

<p>10.2 KW noted that the Advisory Panel brings together representatives of each of the thematic groups to share knowledge and outcomes.</p> <p>10.3 Discussions at recent meeting focused on upcoming government announcements, agreeing that we need to collectively advocate for funding for the south east.</p> <p>10.4 KW updated on the recent digital forum, which comprised women from different backgrounds, providing insight in the benefits and challenges of working in the transport sector.</p> <p>10.5 KW informed the Board of the upcoming Transport Forum, which will be in person in Southampton in November. This meeting will focus on challenges women face in the transport sector, and also the transport strategy refresh.</p> <p>The recommendation was agreed by the Partnership Board.</p> <p><i>RECOMMENDATION:</i> The members of the Partnership Board are recommended to note the recent work of the Transport Forum and Advisory Panel.</p>	
16. Delivery of the Strategic Investment Plan (SIP)	
<p>16.1 SV introduced the item and talked the Partnership Board through the paper. No comments or questions were raised.</p> <p>16.2 The recommendation was agreed by the Partnership Board.</p> <p><i>RECOMMENDATION:</i> The members of the Partnership Board are recommended to note the progress of a range of workstreams that support the delivery of the Strategic Investment Plan.</p>	
17. Technical Programme Update	
<p>17.1 MV introduced the item and talked the Partnership Board through the paper. No comments or questions were raised.</p> <p>17.2 The recommendations were agreed by the Partnership Board.</p> <p><i>RECOMMENDATIONS:</i> The members of the Partnership Board are recommended to:</p> <ol style="list-style-type: none"> (1) Comment on the progress with the ongoing implementation of the Centre of Excellence; (2) Comment on the progress with the work to implement Transport for the South East’s electric vehicle charging infrastructure strategy; (3) Comment on the progress with the delivery of Transport for the South East’s future mobility strategy; (4) Comment on the progress with the delivery of Transport for the South East’s freight, logistics and gateway strategy; (5) Comment on the work that has recently commenced on rail; and 	

(6) Comment on the progress with the joint work on decarbonisation.	
18. Communications and Stakeholder Update	
<p>18.1 KW introduced the item and talked the Board through the paper.</p> <p>18.2 KW thanked Duncan Barks for his contribution to TfSE, and noted his departure. KW noted that we have appointed a new communications and public affairs manager who will join in due course.</p> <p>18.3 KW informed the Board that we have launched a refreshed TfSE website to ensure our messaging remains clear with members of the public.</p> <p>Home - Transport for the South East</p> <p>18.4 The recommendation was agreed by the Partnership Board.</p> <p><i>RECOMMENDATION:</i> The members of the Partnership Board are recommended to note the engagement and communication activity that has been undertaken since the last Board meeting.</p>	
19. AOB	
<p>19.1 JD asked for Members to agree that TfSE should engage with Google (or other) regarding SAT NAV routing in the south east. MB supported this. RC agreed to extend an invitation to Google to a future Board meeting. GF welcomed AA/RAC to input to this.</p> <p>19.2 CDR noted that at previous Board meeting, Vince Lucas asked what TfSE should be doing in relation to LTC. Acknowledged the deference of the LTC decision, and asked that TfSE write to Secretary of State to express this disappointment. RC noted that views have been issued to representatives on the DCO. The Board supported this idea.</p>	
20. Date of Next Meeting	
<p>20.1 KG will highlight that next meeting is an additional meeting on Monday 9 December, 9am -12pm to formally sign off the Business Plan 2025/26 and to sign off the Transport Strategy Refresh going out to consultation.</p>	

Report to: Partnership Board –Transport for the South East

Date of meeting: 9 December 2024

By: Chief Officer, Transport for the South East

Title of report: Business Planning 2025/26

Purpose of report: To provide an update on Transport for the South East's business planning for 2025/26.

RECOMMENDATIONS:

The members of the Partnership Board are recommended to:

(1) Note developments on Transport for the South East's business planning for 2025/26; and

(2) Agree that Transport for the South East bring a Business Plan to January's Board, in advance of submission the Department for Transport.

1. Introduction

1.1 Transport for the South East (TfSE) are required to publish a forward-looking business plan at the start of each financial year. The purpose of this report is to provide an update on TfSE's business planning for 2025/26.

2. Background

2.1 In the May 2024 meeting, the Partnership Board agreed that work on the 2025/26 Business Plan should start earlier in the year, to give Board members more opportunities to influence TfSE's forward work programme.

2.2 As part of this early-stage engagement, a Business Planning Workshop was held with Board Members in September 2024. We have also undertaken engagement activities with Partnership Board, Audit and Governance Committee, and Senior Officers.

3. Developments on TfSE's business planning for 2025/26

3.1 Department for Transport (DfT) asked all sub-national transport bodies (STBs), including TfSE, to submit indicative allocations for what their business plans would look like in three funding scenarios: a rollover in funding; a 20% increase; and a 20% decrease. TfSE developed these scenarios and these were approved by our Partnership Board in October, along with a fourth scenario, TfSE's optimal funding allocation, based on the amount of funding TfSE would need from Government to deliver all of the priorities of the Board.

3.2 At this October meeting, the Board agreed that these scenarios should be submitted to DfT, and that a final business plan should be drafted and brought to the Board, once DfT provided TfSE with its funding envelope for 2025/26.

3.3 The October Budget set out an overall departmental expenditure limit for the Department for Transport and announced several headline funding decisions, such as buses funding. However, this in then followed by the Department's budget setting process, which determines how revenue funding is split between each policy area. This will determine how much funding is available to STBs – and of this funding, how much is available to TfSE.

3.4 We expect these funding lines to be broadly unchanged from 2024/25, as the Department for Transport's overall revenue funding allocation was equal in cash terms as their settlement in 2024/25. However, the Board will wish for TfSE to make the case for as much funding as possible, and for Ministers to put TfSE on a trajectory to their optimal funding level, that Board Members signed off in October.

4. Next steps

4.1 DfT officials have informed TfSE that they will seek views from Ministers on STBs' funding settlements at the end of January 2025. They have offered STBs, including Transport for the South East, the opportunity to submit their Business Plan to the Department in advance of this date.

4.2 Whilst Officials have said it is not mandatory for STBs to submit a business plan this year, they will use these business plans to make the case for funding STBs. By submitting a Business Plan, TfSE can make the case for the importance of the roles we play – bringing Local Authorities and stakeholders together to speak with a collective voice on the South East's priorities; facilitating delivery of transport schemes across our region; and providing Value for Money for the Government with our TfSE Centre of Excellence and Analytical Framework.

4.3 The Audit and Governance Committee considered this issue before the Board and **recommended** the Board submit a Business Plan to DfT in January. We may need to redraft the Business Plan, following receipt of our actual funding settlement from the Department, but this would be brought to the March Board for approval.

5. Recommendations

5.1 The members of the Partnership Board are recommended to agree that TfSE bring a Business Plan to January's Board, in advance of submission the Department for Transport.

RUPERT CLUBB

Chief Officer

Transport for the South East

Contact Officer: Keir Wilkins

Email: keir.wilkins@transportforthesoutheast.org.uk

Report to: Partnership Board –Transport for the South East

Date of meeting: 9 December 2024

By: Chief Officer, Transport for the South East

Title of report: Transport Strategy Refresh

Purpose of report: To approve the refreshed Transport Strategy and its associated Integrated Sustainability Appraisal for public consultation.

RECOMMENDATION:

The members of the Partnership Board are recommended to agree that the draft Transport Strategy and draft Integrated Sustainability Appraisal (ISA) be approved for public consultation;

1. Introduction

1.1 The purpose of this report is to provide a progress update with the work that has been undertaken to refresh the Transport Strategy and to seek Partnership Board approval to begin a three month public consultation on the draft Transport Strategy and its accompanying Integrated Sustainability Appraisal (ISA).

2. Background

2.1 At the July 2023 meeting, the Partnership Board agreed that a refresh of Transport for the South East's (TfSE) transport strategy should be undertaken. The timeline for the refresh is shown in **Appendix 1**. A report on the Transport Strategy refresh as presented to the Partnership Board on 28 October 2024 at which the wording of the 2050 Vision was agreed and the Missions for the Strategy were reviewed.

3. Progress with the Technical Work

3.1 Since the October meeting of the Board, work has been completed on the drafting of the Strategy and the accompanying ISA. Work has also been undertaken to prepare for the public consultation including developing the online questionnaire survey that will provide the main mechanism for gathering responses. A short summary document to providing a high level summary of the Transport Strategy has also been drafted aimed at non-technical audiences, including members of the public. More information about the approach to the public consultation is set out later in this report.

4. Ongoing engagement activity

4.1 Since the October Board meeting there have been further meetings with members of the Member Level Task and Finish Group to run through the content of the draft Strategy document. Further meetings of the Officer Working Group and the Special Interest Groups have also taken place. A programme of informal 'fireside chats' with officers from the constituent local transport authorities and other key stakeholders including the South Downs National Park Authority, Network Rail, National Highways and Transport for London has concluded. A presentation on the emerging content of the draft Transport Strategy was given to a recent meeting of the TfSE Transport Forum. A programme of member level 'fireside chats' to present the content of the draft Transport Strategy to the local transport authorities represented on the Partnership Board is currently in progress.

4.2 This engagement activity has been critical to the development of the Strategy. It has helped to develop the 2050 Vision and frame the detail of the five Missions and the delivery section of the Strategy. Alongside the Draft Transport Strategy will be a 'You Said, We Did' report that highlights how the feedback from members, officers, and stakeholders has been taken into account in shaping the content of the strategy.

5. Content of the Transport Strategy

5.1 A copy of the Draft Transport Strategy is included in **Appendix 2** and its associated Draft Integrated Sustainability Appraisal is included in **Appendix 3**. The Transport Strategy is supported by a number of technical documents that will be made available at the same time as the strategy is published for public consultation. These documents are the Need for Intervention Report, Socially Excluded Groups Report, Scenarios Report, Your Voices Survey Report, and a "You Said / We Did" Report.

5.2 The draft Transport Strategy consists of four main parts. The first part sets out the context for the development of the Draft Transport Strategy. It describes TfSE's role and the main characteristics of our region. It outlines out how the context for the development of the Strategy has changed since the first one was published back in 2020. It describes the key challenges we currently face in the South East, the case for change, the process that was used to develop the strategy, its relationship with other strategies and plans and the role of the Integrated Sustainability Appraisal.

5.3 The 2050 Vision for the Strategy that was agreed by the Board at their meeting on 28 October 2024, is set out in the second part along with the three economic, social and environmental goals and the six underlying principles that support it.

5.4 The five Mission that the Strategy seeks to prioritise to achieve the 2050 Vision are outlined in part 4 of the strategy. These form the core of the strategy itself and provide a clear direction in the strategy of how the vision and goals are realised. These missions are as follows :

- **Strategic Connectivity.** We will boost connectivity in the South East by enhancing strategic regional corridors and ensure all communities can access high-quality transport links and key services.
- **Resilience.** We will safeguard the South East's connectivity and enhance the reliability and resilience of our transport systems for future generations.
- **Inclusion and Integration.** We will create an inclusive and integrated transport network in the South East that offers affordable, safe, seamless, door-to-door connectivity for all users.
- **Decarbonisation.** We will lead the South East to a net zero future by 2050 by accelerating the shift to zero-emission travel, incentivising sustainable travel choices, and embracing new technologies to reduce emissions and combat climate change.
- **Sustainable Growth.** We will champion transport interventions that unlock investment opportunities, enable sustainable growth, and create healthy, vibrant, and well-connected communities.

5.5 The five missions are presented using a policy route map approach, consisting of the following components:

- A mission statement that sets out a clear call to action, focusing on delivering tangible outcomes while providing direction and a sense of urgency.
- The desired outputs and outcomes – which define a set of tangible outputs required to achieve key outcomes.
- Shorter-term and longer-term priorities – which identify some of the key interventions (schemes and policies) required to deliver desired outputs and outcomes, referencing schemes in the Strategic Investment Plan (SIP) where appropriate. These are also presented on a map.

5.6 The fourth part of the strategy sets out the approach to the delivery of the Strategy. As well as establishing the challenges and opportunities associated with delivery, and the need to work in partnership with others to deliver what is contained within the strategy, it also contains specific actions which TfSE will take to help delivery against each of the missions. It also includes details on options for funding and financing delivery, and how progress will be monitored.

5.7 A draft statutory Integrated Sustainability Appraisal (ISA) has been developed, which is presented in Appendix 2. In common with best practice on undertaking ISAs, as well as undertaking the formal assessment on the Draft Transport Strategy document as presented, the ISA assessors also provided comment on the Transport Strategy content as it emerged. Advising on matters such as biodiversity net gain, and principles in the strategy that should be included so that the negative impacts of strategy proposals are mitigated, and the opportunities maximised. The draft ISA will be subject to public consultation alongside the Draft Transport Strategy.

5.8 The Government has now started work on the development of an Integrated National Transport Strategy (INTS) which is due to be published in Summer 2025. Although the INTS is at a very early stage of development, a number of the themes which are likely to guide its development have recently been announced. These

include putting the needs of people first, delivering better integration between different transport modes with better use of data and technology to ensure people can enjoy seamless, integrated accessible journeys with a particular emphasis on improved access for those living in deprived communities. Even at this early stage, there is good alignment between these emerging themes and the five Missions that TfSE will seek to achieve to deliver our 2050 Vision. This has been confirmed through engagement with the Department for Transport as part of the development of the Draft Strategy, where we received comments indicating good broad alignment between the Draft Strategy and the DfT's Missions. We will continue to closely monitor the development of the INTS and seek to engage in its development as appropriate. The Partnership Board will be advised of any modifications that are deemed necessary to ensure close alignment between the INTS and the Draft Transport Strategy.

6. Engagement and Consultation

6.1 There has been extensive engagement throughout the development of the Draft Transport Strategy with members of the Partnership Board, officers from key stakeholders, the Transport Forum, subject matter expert working groups, socially excluded groups, and the general public.

6.2 A detailed "You Said / We Did" report setting out the engagement that has been undertaken will be issued alongside the Draft Transport Strategy when it is issued for consultation. But to give an indication of the scale of this engagement, this has included:

- four workshop sessions with the Partnership Board Task and Finish Group to work through and iterate the content of the strategy;
- seven workshops with officers from key stakeholders, including developing the future scenarios, the vision, the missions, and the strategy itself
- three rounds of meetings with expert working groups to inform the technical content of the strategy;
- attendance at two meetings of the Transport Forum, including running a challenge setting workshop;
- two workshops with socially excluded groups;
- numerous informal fireside chats with key stakeholders to help refine the content of the Draft Transport Strategy;
- an online survey to identify the key challenges and priorities faced by members of public in the South East that was completed by over 1500 people;
- regular updates and feedback sought at TfSE's own forums, including (but not limited to) Senior Officer Group, Transport Strategy Working Group, and the Future Mobility Forum.

6.3 Should the Board agree that the Draft Transport Strategy and Draft ISA should be approved for public consultation, this will instigate the next phase of engagement on the strategy. The consultation period will commence on 10 December 2024, continuing for a period of just over 12 weeks to the 7 March 2025. This means that the consultation would close in advance of the pre-election period for the local elections in May 2025.

6.4 **Appendix 4** contains further details of the activity that is planned during the consultation period. In summary, this includes:

- A launch webinar on 10 December, with a presentation on the content of the Draft Transport Strategy followed by a question and answer session and a panel discussion;
- An online questionnaire survey, which we will be encouraging organisations and individuals to use to provide their feedback
- A consultation email address that can be used to accept written responses;
- A series of in-person roadshows around the South East, where we will be encouraging members of the public to respond to the consultation;
- A dedicated session of the Transport Forum focussing on the Draft Transport Strategy on 30 January 2025;
- A series of “strategy surgeries” where organisations looking to respond to the consultation will be able to ask questions of TfSE officers to help formulate their response;

6.5 A consultation report will be prepared once the consultation has ended. This report will:

- summarise how the consultation was undertaken;
- present an analysis of the responses to each of the questions included in the online survey;
- summarise key findings from both the questionnaire, workshops, roadshows and written responses; and,
- make recommendations about possible amendments needed to the draft Transport Strategy to reflect the comments received.

6.6 A copy of the consultation report will be submitted to July 2025 Partnership Board meeting, alongside a copy of the Draft Final Transport Strategy. This will identify proposed changes to reflect the outcome of the consultation for the Board to agree.

7. Financial considerations

7.1 As reported to the Board in October 2024, the total cost of the transport strategy refresh is forecast at £724,000. This cost is being met from the Department of Transport grant allocations for 2023/24 and 2024/25.

8. Conclusions and recommendations

8.1 In conclusion, work on the drafting of the Draft Transport Strategy and accompanying draft ISA is now complete. Partnership Board members are recommended to agree that the draft Transport Strategy and draft ISA be approved for public consultation.

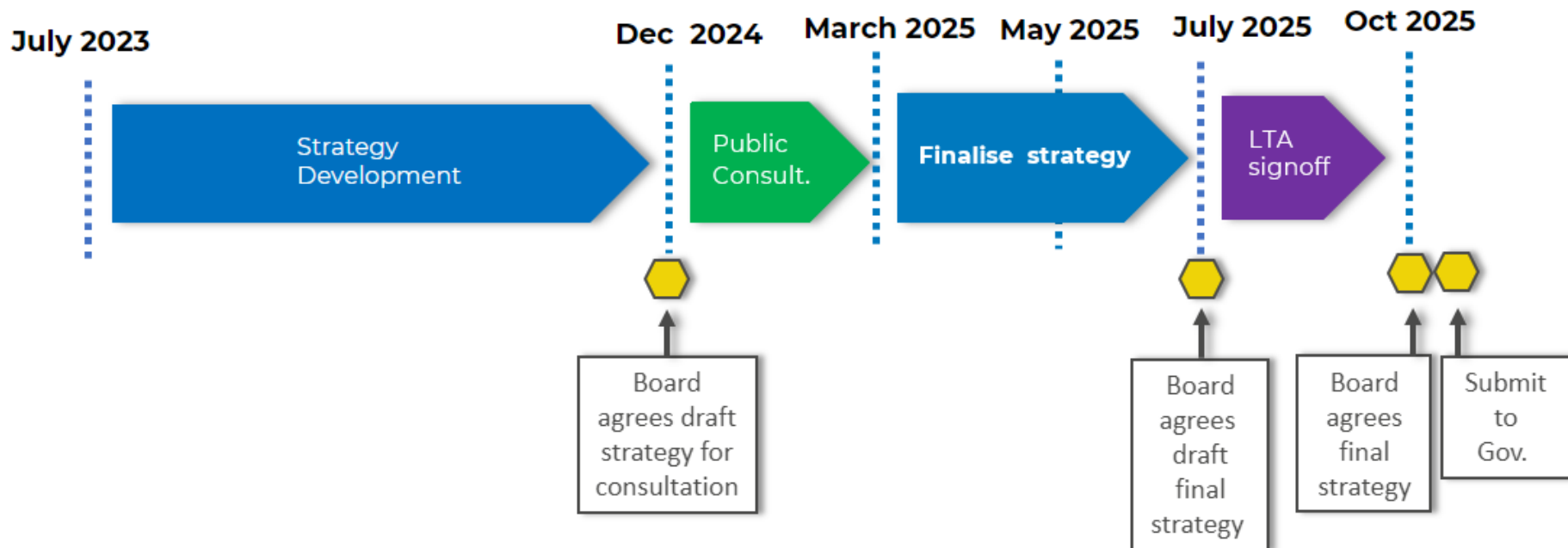
RUPERT CLUBB
Chief Officer
Transport for the South East

Contact Officer: Mark Valleley

Tel. No. 07720 -040787

Email: mark.valleley@transportforthesoutheast.org.uk

Appendix 1 – Timeline of Transport Strategy Refresh



Transport Strategy for the South East

Draft Transport Strategy

10 December 2024



Foreword



Cllr Keith Glazier

Chair, TfSE

Leader, East Sussex
County Council

We know that transport is integral to how we live, work, develop and enjoy the place we live in. It has never been more important to create a South East where transport enables and empowers local people. That's why I am proud to present this new draft Transport Strategy for the South East for consultation.

This Strategy sets out our partnership's shared vision for the South East which sets out how a better integrated and more sustainable transport network across our region can deliver a higher quality of life for everyone who lives, works, has a business, or visits the South East.

The world has changed since we adopted the first Transport Strategy in 2020. The COVID-19 pandemic legacy has shaped how we work and travel in ways we could have never foreseen. Businesses have had to adjust to new trading arrangements with international markets – especially through our major international ports and airports.

Government policy has changed significantly. A variety of national transport strategies and documents have been published on everything from railway to buses and active travel. There have also been announcements in other related policy areas such as planning, climate change, and economic development.

Transport for the South East (TfSE) itself has grown as an organisation during this time. We have developed a Strategic Investment Plan, setting out our priorities for transport infrastructure investment, as well as strategies on Future Mobility, Electric Vehicle Charging Infrastructure and Active Travel. We have developed our in-house analytical capability and launched our Centre of Excellence to build the capability of our local transport authorities.

Throughout all of this, one thing has remained constant – the need for continued, sustainable investment in the South East's transport infrastructure and services in order to improve people's lives, support businesses and tackle climate change through our 2050 Vision.

Foreword

We have co-created this strategy with our partners based around the delivery of five Missions which will best address the key challenges the region faces and have the biggest impact.

These Missions are:

- ▶ Improving **strategic connectivity** between our major urban areas and with international gateways, especially by public transport, which is crucial for economic growth.
- ▶ Improving the **resilience** of the transport network, so that it offers reliable journeys and can respond to current and future risks to its operation.
- ▶ Tackling the **inclusion and integration** challenges facing our communities, such as transport-related social exclusion and providing a joined-up transport network to enhance connectivity and improve people's lives.
- ▶ **Decarbonising** our surface transport network, which is essential if we are to meet our climate change goals.
- ▶ Achieving **sustainable growth** through planned housing and employment growth which has sustainable transport at its heart.

We are under no illusions as to the scale of the change that is needed to achieve these Missions. We need to think big and deliver at pace. This requires new thinking, the identification of new funding sources and the sharing of best practice to unlock the delivery challenges ahead.

We will work with national and local government and our key partners, to deliver our Missions as we strive towards achieving the economic, social and environmental goals embodied in our 2050 Vision.

This strategy is published in draft, and we need your input and comments to make sure it meets your needs. We have carried out extensive engagement during its development. This has included working with socially excluded groups, a public survey which received more than 1500 responses, and extensive workshops with our Transport Forum, Expert Working Groups and other key stakeholders. The outputs from this work have fed directly into the strategy and influenced its content. We would like to thank everyone who has spared their time and expertise to help us in this effort.

If we get this right, the prize is huge – emitting less carbon, creating more sustainable and healthy communities, growing businesses, and increased prosperity across the region. We are consulting with you now to ensure our approach is on-track. We look forward to hearing what you have to say.

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Executive Summary



Introduction

This Draft Transport Strategy for South East England, developed by Transport for the South East (TfSE), presents an ambitious Vision for the region as a global leader in sustainable prosperity and quality of life.

With its vital economy, rich heritage, and proximity to London and mainland Europe, the South East plays a key role in connecting Britain to the world. This Strategy seeks to enhance the region's strategic connectivity, resilience, integration, decarbonisation, and sustainable growth.

TfSE, as the Sub-national Transport Body for the South East, unites 16 local transport authorities and partners to deliver a cohesive, evidence-based approach to transport.

Established in 2017, TfSE's Mission is to grow the South East's economy through a safe, sustainable, and integrated transport system that enhances residents' quality of life and protects the environment. TfSE's governance and regional expertise allow it to advocate effectively for the South East, aligning transport initiatives with local and national priorities.

Since the first Transport Strategy in 2020, the context has evolved significantly. National and local policy changes, intensified decarbonisation efforts, post-Brexit trade dynamics, and shifts in travel behaviour due to the pandemic all present new challenges. Additionally, TfSE's expanded evidence base has provided critical insights into the region's transport needs, informing this Strategy's updated priorities.

Key regional challenges underscore the case for action. Rising congestion, carbon emissions, transport-related social exclusion, and housing affordability issues demand a targeted, Mission-driven approach. This refreshed Strategy outlines coherent "Missions" that provide a Route Map to achieve the region's Vision, delivering significant value to the South East's economy and quality of life.

This Strategy focuses on areas needing urgent action, where TfSE is uniquely positioned to drive change. Recognising financial constraints, TfSE's approach emphasises practical, achievable solutions, aiming to maximise the impact of available resources. Developed through rigorous evidence gathering and stakeholder engagement, this Strategy presents a framework for action to meet the region's most pressing transport challenges.

In addition to the Strategy, an Integrated Sustainability Appraisal has been conducted to assess the Strategy's impact on Sustainability Goals, including biodiversity, health, and access equity. This Draft Strategy will be open for public consultation to incorporate feedback and publish a final version in 2025.

Vision and Goals

Our Vision is for the South East to offer the highest quality of life for all and be a global leader in achieving sustainable, net zero carbon growth.

To achieve this, we will develop a resilient, reliable, and inclusive transport network that enables seamless journeys and empowers residents, businesses, and visitors to make sustainable choices.

We will deliver this Vision by driving strategic investment and forging partnerships that deliver sustainable transport, integrated services, digital connectivity, clean energy, and environmental enhancement.

Our Vision is supported by three Goals that reflect the three pillars of sustainable development.

Economic Goal

Improve productivity and attract investment to grow our economy and better compete in the global marketplace.

Social Goal

Improve health, safety, wellbeing, quality of life, and access to opportunities for everyone.

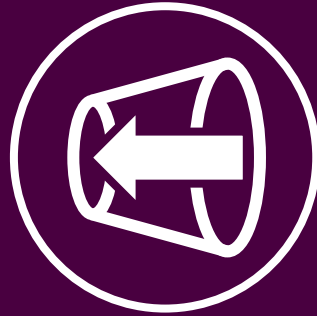
Environmental Goal

Protect and enhance the South East's unique natural and historic environment.

Our Strategy is built on **six Principles** that guide us toward our Vision and Goals. These Principles have been applied across many aspects of this Strategy and help us stay focused on delivering the best possible outcomes for the South East. These Principles are outlined on the following page.

Vision and Validate

Instead of planning based on current travel trends, this approach envisions a desired future and creates the transport system to achieve it, focusing on long-term sustainability and resilience.



Triple Access Planning

This Principle expands accessibility by considering not only physical transport but also digital and social factors, ensuring a more inclusive and connected transport system.



Movement and Place

Roads and streets are designed not only for efficient transport but also to enhance the surrounding areas, balancing the needs of movement with creating vibrant, liveable spaces.



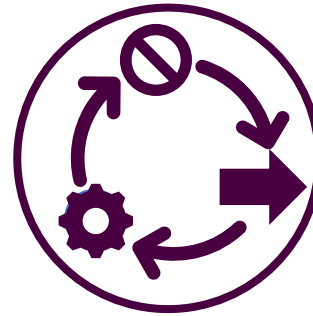
User Hierarchy

By prioritising pedestrians, cyclists, and public transport over cars, this Principle promotes safer, more sustainable urban environments by designing infrastructure to reflect these priorities.



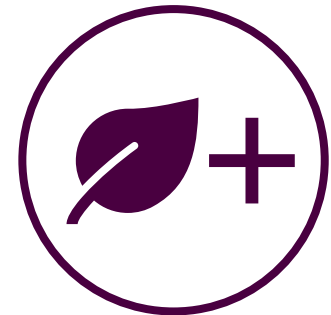
Avoid – Shift – Improve

A Strategy to reduce transport carbon emissions by avoiding unnecessary travel, shifting to lower-carbon transport modes, and improving the efficiency of remaining high-carbon modes.



Environmental Net Gain

New transport developments should leave the environment better off than before by enhancing biodiversity, using sustainable design, and integrating green solutions into infrastructure projects.



Missions

TfSE has prioritised five Missions to drive progress toward its Vision. Each Mission serves as a clear call to action, emphasising tangible outcomes, setting direction, and aligning with national and local priorities.

The Missions have been carefully chosen to address key areas where the South East risks lagging behind without decisive action, focusing on issues where TfSE can play a strategic, impactful role. Each Mission follows a structured Route Map that clarifies the path forward. These Route Maps contain:

- ▶ **Mission Statement:** Outlining the core aim and urgency for each Mission.
- ▶ **Desired Outputs and Outcomes:** Defining tangible targets to measure success.
- ▶ **Context:** Outlining why each Mission is important to the South East and has been selected for this Strategy.
- ▶ **Short and Long Term Priorities:** Highlighting key interventions to achieve the desired results, including schemes from the SIP.
- ▶ **Supporting Context:** Providing detailed challenges, theories of change, and cross-references to SIP indicators for monitoring and evaluation.

This approach ensures that each Mission is robust and adaptable to different scenarios, enabling TfSE and its partners to respond effectively to emerging needs while driving meaningful progress across the region's most pressing transport challenges.

The Missions are



**Strategic
Connectivity**



Resilience



**Inclusion and
Integration**



Decarbonisation



**Sustainable
Growth**



Mission Statement

This Mission aims to improve strategic connectivity within the South East by enhancing regional transport corridors, ensuring that communities have access to high-quality transport links and essential services.

Success will mean that key towns, cities, and international gateways are as accessible by public transport as they are by car, with rail freight becoming as competitive as long-distance road freight.

Outcomes

The core Goal is to increase the share of passenger and freight journeys using sustainable travel options along strategic corridors, connecting major economic centres and international gateways.

Achieving this modal shift will reduce congestion, improve air quality, enhance safety, and support economic growth, particularly in rural and coastal areas. Strengthened demand for public transport will place bus and rail services on a more sustainable financial footing, while making rail and bus travel as convenient and competitive as car journeys.

Short Term Priorities

The immediate focus is on improving the existing network to better serve both passengers and freight by:

- ▶ Enhancing incentives for long-distance public transport by optimising fares, ticketing, and on-board amenities.
- ▶ Refining timetables to support fast-growing markets like leisure travel and rescheduling maintenance to reduce disruption.
- ▶ Reinstating international rail services from Ebbsfleet and/or Ashford to relieve capacity at St Pancras.
- ▶ Expanding rail capacity to support growth at Gatwick and Southampton airports.
- ▶ Planning for long term improvements by safeguarding critical areas and aligning planning policies.

Long Term Priorities

In the longer term, efforts will focus on major upgrades and expansions to address bottlenecks and improve connectivity by:

- ▶ Upgrading the highways and railways on the Brighton–Southampton coastal corridor to strengthen economic ties between the region’s two largest built-up areas.
- ▶ Reducing journey times between London and “left-behind” coastal communities
- ▶ Enhancing ferry access to islands, including the Isle of Wight.
- ▶ Strengthening freight corridors from Southampton and Channel Ports to the Midlands and North.
- ▶ Developing new rail connections to international gateways, including links to Heathrow and Gatwick.
- ▶ Reviewing the configuration of regional rail services to leverage opportunities at Old Oak Common.



Mission Statement

This Mission focuses on safeguarding and enhancing the resilience of the South East's transport network to ensure reliable and smooth journeys for all users.

Success will mean a transport system that offers dependable journeys between key locations, with the capacity to quickly manage, absorb, and recover from disruptions.

Outcomes

The primary Goal is to reduce the impact of disruptions on the strategic transport network, enhancing punctuality and reliability for both passengers and freight. Reliable journeys build user confidence, support economic productivity, and create a more efficient system by reducing the need for costly emergency repairs and compensation. In addition, minimising the disruption from planned maintenance helps maintain network dependability, which in turn attracts businesses and visitors to the South East.

A resilient network that is well-maintained reduces long-term costs for both users and the government. By focusing on resilience, resources can be reallocated to further network improvements, fostering economic growth and creating a cost-effective system for all stakeholders.

Short Term Priorities

Immediate efforts will strengthen the current network's resilience against both planned and unplanned disruptions by:

- ▶ Evaluating the economic impact of road disruptions and seeking sustainable funding to enhance maintenance.
- ▶ Establishing a long-term funding pipeline for infrastructure renewals.
- ▶ Strategically planning for future risks, ensuring the network can anticipate and adapt to potential threats.
- ▶ Advocating for consistent funding for critical maintenance and preventative projects.
- ▶ Coordinating with utility providers on roadworks planning to complete essential maintenance with minimal disruption.

Long Term Priorities

In the longer term, efforts will focus on major upgrades and expansions to address bottlenecks and improve connectivity by:

- ▶ Reducing bottlenecks in key areas like Croydon and Woking to improve service reliability on major rail corridors.
- ▶ Developing secondary corridors, such as the Uckfield – Lewes line, to offer alternative routes and ensure continuous connectivity.
- ▶ Implementing the Kent Bifurcation Strategy and improving Enhancing Kent's to maintain traffic flow during cross-channel disruptions. to alleviate pressure on the Thames crossings and improve resilience between Channel ports and the M25.
- ▶ Addressing pinch points on highways to improve flow for all users, including buses, and making key infrastructure more resilient to future risks.



Mission Statement

This Mission aims to create an inclusive, affordable, and integrated transport network across the South East, providing safe and seamless door-to-door connectivity for everyone.

Success will mean that all residents can travel affordably, comfortably, and confidently, with high satisfaction across diverse user groups.

Outcomes

The Mission's core Goal is a transport system that is accessible, equitable, and supportive of well-being for all residents, regardless of age, ability, or socio-economic status. Key outcomes include:

- ▶ Reduced Transport-Related Social Exclusion.
- ▶ Higher Customer Satisfaction across all user groups.
- ▶ Enhanced accessibility and step-free access at stations and hubs.
- ▶ Improved safety, targeting "Target Zero" for fatalities and serious injuries.
- ▶ Increased Physical Activity, supported by expanded active travel options.
- ▶ Improved air quality.
- ▶ Reduced severance and improved public realm, fostering more cohesive communities with safer, more accessible shared spaces.
- ▶ Lower household spending on transport, making housing and travel more affordable and the region more equitable.

Infrastructure Priorities

Delivering these outcomes will require targeted infrastructure upgrades, with priorities including by:

- ▶ Designing inclusive infrastructure that caters to socially excluded groups, enhancing accessibility for those with disabilities and limited mobility through improved lighting, wayfinding, and public spaces.
- ▶ Improving connectivity in areas at risk of social exclusion, focusing on North and East Kent and coastal East Sussex to ensure that residents have reliable access to key services.
- ▶ Upgrading Interchanges and Step-Free Access at transport hubs, facilitating smooth connections and enhancing comfort with better signage, seating, and sheltered waiting areas.

Fares, Ticketing, and Service Priorities

Interventions to improve affordability and accessibility include by:

- ▶ Delivering affordable fares and concessions for low-income residents, students, the elderly, and other vulnerable groups.
- ▶ Improving fares and ticketing by simplifying journeys and lowering costs with a unified ticketing structure.
- ▶ Delivering Socially Necessary Transport Services to connect isolated communities with essential services.
- ▶ Delivering Bus Service Improvement Plans (BSIPs) and exploring models like franchising to meet community needs.
- ▶ Enhancing connectivity to Islands and Peninsulas, particularly the Solent and Medway areas.



Mission Statement

This Mission commits to leading the South East towards a net zero transport future by 2050. This will be achieved by accelerating zero-emission travel, incentivising sustainable travel choices, and embracing new technologies to reduce emissions and mitigate climate change.

Outcomes

The Goal of this Mission is to achieve net zero emissions for all surface transport in the South East by 2050, meeting carbon budgets and establishing the region as a leader in sustainable transport.

Key outcomes include:

- ▶ Transition to Zero-Emission Vehicles, aiming for 100% of private vehicles to be zero-emission by 2050, with ambitious milestones for buses, rail, and freight.
- ▶ Increased sustainable travel choices, promoting active travel for short trips and enhancing bus and rail options for longer journeys, supporting a modal shift that reduces reliance on fossil fuels.
- ▶ Freight decarbonisation through increased rail freight use, optimised logistics, and cleaner fuels, easing pressure on roads and supporting sustainable economic growth.
- ▶ Leadership in decarbonisation, positioning the South East as a global leader in sustainable transport, attracting investment and generating jobs.

Short Term Priorities

We will accelerate the transition to low-carbon transport by:

- ▶ Rolling out EV charging infrastructure across the region, ensuring easy access for private and freight vehicles.
- ▶ Collaborating with manufacturers to increase the availability of electric and hydrogen vehicles.
- ▶ Supporting the recycling of EVs and batteries to minimise the environmental impact of vehicle transitions.
- ▶ Enhancing public transport and active travel infrastructure to make sustainable transport more affordable and attractive.
- ▶ Transitioning bus, freight, and ferry Fleets to Zero-Emission Vehicles by supporting local operators.
- ▶ Promoting sustainable, integrated land use and transport planning to reduce the need for car travel.

Long Term Priorities

We will solidify the transition to a zero-emission system by:

- ▶ Decarbonising rail through electrification, battery-powered, and alternative fuels trains, enabling zero-emission rail services.
- ▶ Reducing embodied carbon in Infrastructure by promoting sustainable materials and construction practices.
- ▶ Supporting government in the event they commit to roll out national road user charging, providing a financial incentive for more sustainable choices while reducing congestion.
- ▶ Ensuring power networks are decarbonised and have the capacity and resilience needed to support rail electrification, electric vehicles, and development.
- ▶ Advancing alternative fuel research to support sectors that are challenging to electrify, such as aviation and long-haul freight.



Mission Statement

This Mission aims to champion transport interventions that unlock investment, enable sustainable growth, and create healthy, vibrant, well-connected communities in the South East.

Outcomes

The Mission's core objective is to support sustainable population and economic growth by ensuring that transport infrastructure aligns with major developments, particularly in public transport and active travel.

The desired outcomes include:

- ▶ Enhanced access to public transport and active travel, with a focus on locating new developments within 1,500 metres of high-frequency public transport, promoting sustainable travel options.
- ▶ Improved accessibility to key services within a 30-minute travel time, making essential services such as healthcare, education, and shopping more accessible to all residents.
- ▶ Strategically aligned growth, ensuring that housing and employment growth occurs in areas with high-quality transport options, fostering vibrant communities with sustainable transport choices.
- ▶ Increased proportion of new dwellings close to transit, reducing car dependence and creating convenient access to public and active transport routes for new residents.

Integrated Land Use Priorities

Achieving sustainable growth requires integrated land use and transport planning, alongside effective funding mechanisms by:

- ▶ Focusing development in areas with robust transport Infrastructure, including new towns and urban extensions.
- ▶ Aligning housing and transport planning by coordinating efforts across authorities.

Transport Intervention Priorities

The Mission also prioritises essential transport projects to support sustainable growth by:

- ▶ Expanding public transport concessionary schemes to make sustainable travel more affordable.
- ▶ Developing Mass Transit Systems in high-density areas to improve access to jobs and services.
- ▶ Enhancing suburban rail services along the Sussex Coast and in the Solent area to offer a competitive alternative to road travel.
- ▶ Delivering Local Cycling and Walking Infrastructure Plans and embedding active travel in all new developments.

Enablers

Achieving these Goals requires sustainable funding sources and regulatory support, including:

- ▶ Leveraging value capture and other funding mechanisms to forward-fund transport projects that support growth.
- ▶ Introducing demand management measures to manage traffic, improve air quality, and generate revenue for services.
- ▶ Strengthening local planning capacity to ensure local authorities can deliver timely, sustainable planning policies.

Delivery

TfSE is committed to turning its ambitious Vision for the South East into action, building on the foundation provided by its Strategic Investment Plan and Delivery Action Plan.

TfSE is committed to keeping its Strategy relevant and effective. Following this refreshed Strategy, the SIP will be updated to align with the new Missions. TfSE also plans to refresh the Transport Strategy every five years, ensuring its approach remains adaptable to evolving challenges and opportunities.

TfSE recognises the successful delivery of this Strategy relies on collaboration across various stakeholders. TfSE will therefore drive policy prioritisation, stakeholder engagement, scheme development, and advocacy. Local Transport Authorities will also play a crucial role, especially in delivering highway and public transport projects, while national infrastructure managers (Network Rail and National Highways) will lead major interventions on the railway and strategic road network. Private sector entities, including bus and rail operators, are also essential partners in delivering services and innovations.

Delivering meaningful change requires overcoming significant challenges, including financial constraints, fragmented resources, and increasing demand for public services. TfSE and its partners must embrace innovative solutions such as "beneficiary pays" models, greater devolution, and rail reform to secure sustainable funding. Collaboration across all levels of government, transport operators, and the private sector is essential to achieve the region's Goals.

TfSE will support its partners with tools such as scheme development funding, an advanced analytical framework, and the Centre of Excellence, which enhances regional planning capacity and capability. Regular updates to the Delivery Action Plan and the biennial State of the Region Report will ensure its strategies remain adaptable and focused on delivering tangible benefits.

Through this approach, TfSE is working to create a resilient, inclusive, and sustainable transport network, unlocking economic growth, enhancing accessibility, and tackling climate change for the benefit of the South East and its communities.

Part 1

Context





Introduction

This is the Draft Transport Strategy for South East England, prepared by Transport for the South East (TfSE), the region's Sub-national Transport Body.

This first Chapter of the Strategy outlines the context in which this Strategy has been developed.

The South East of England is Britain's gateway to the world. Its dynamic economy, scenic landscapes, rich cultural heritage, and proximity to London and mainland Europe make it one of the most prosperous and desirable regions for living, working, and visiting in Britain.

This Strategy outlines a Vision for the South East to be recognised globally for achieving sustainable prosperity and the highest quality of life. It builds on the previous Strategy that was published in 2020 and is underpinned by over seven years' extensive technical work.

Its missions-driven approach sets a Route Map for achieving this Vision through improving strategic connectivity, strengthening resilience, enhancing integration, decarbonising the transport system, and unlocking sustainable growth.

Our Role

TfSE brings together 16 local transport authorities, as well as representatives from district and borough councils, national agencies, and protected landscapes, harnessing a wide range of local and regional expertise.

Established in 2017, TfSE's Mission is to grow the South East's economy by delivering a safe, sustainable, and integrated transport system.

This system aims to boost productivity and competitiveness, enhance the quality of life for residents, and protect the region's natural and built environment. TfSE aspires to transform the quality of door-to-door journeys for residents, businesses, and visitors across the South East.

As a strategic body, TfSE plays a crucial role in adding value by ensuring that funding and strategic decisions about transport in the South East are informed by local knowledge and priorities.

Its comprehensive governance structure – combining political leadership, technical expertise, and stakeholder engagement – ensures that TfSE is well-placed to deliver for the region. This structure enables it to speak with one voice on behalf of the region, making a compelling case for investment in the region.

TfSE members and partners



Our Region



7.8m
Residents
(2022)



3.8m
Jobs (2022)



£230bn
GVA per annum



2 National
Parks

7 National
Landscapes



18%

UK freight tonnage served
by South East ports,
excluding London (2023)

13m
Ferry passengers
(2023)

18m
Channel tunnel
passengers (2023)

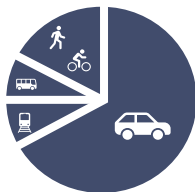
40m
Gatwick Airport
passengers (2023)

Key to map

1. Reading
2. Wokingham
3. Windsor and Maidenhead
4. Bracknell Forest
5. Southampton
6. Portsmouth

- Key port
- International rail stations
- Key airport

Mode share of trips



70% Car
21% Foot or cycle
5% Bus or taxi
4% Rail



381
Rail stations



44

327
Miles of
motorway

Changing context of the South East

Since its adoption in 2020, TfSE's first Transport Strategy has provided an ambitious Vision for the region's future. However, since its publication, the context within which the Strategy operates has changed. These changes broadly fall into three groups.

1 The first group relates to changes in national and local policies

There have been major shifts in national and local policies that affect transport. New policies such as the [Transport Decarbonisation Plan](#), the [Bus Back Better Strategy](#), and the [Williams Plan for Rail](#) have introduced new priorities and objectives that need to be integrated into the Strategy. More recently, the new government has outlined [six Missions](#) for the country, underpinned by [five Strategic Priorities](#) for the Secretary of State for Transport, which place significant emphasis on rail reform, sustainable economic growth, and transforming local transport. Significant reforms to the planning system and devolution are also expected.

The urgency of decarbonising the transport sector has intensified, with both national and local governments placing increased emphasis on reducing carbon emissions. [While UK Greenhouse Gas emissions have halved since 1990, transport emissions have only declined 15%](#). This Strategy therefore seeks to support

The ongoing legacy of new trading arrangements between the UK and EU, particularly its effects on freight movements through the region's ports and airports, has introduced new challenges that were not fully anticipated in the 2020 Strategy. For example, in 2023 [trade through the Port of Dover was around 20% lower](#) compared to 2019 (UK wide, the comparable figure showed a 10% reduction). This Draft Strategy addresses these economic shifts and ensures the region can adapt to new trade patterns.

At the local level, **many authorities have adopted new Local Transport Plans and Local Plans**, some of which introduce new Goals and infrastructure needs that should be reflected in this Strategy. The Strategy supports stronger alignment with these local policies, enhancing collaboration across the South East.

2 The second group relates to changes in travel behaviour, resulting from the pandemic

The COVID-19 pandemic has had profound and lasting impacts on travel behaviour and transport demand.

Remote working, changes in commuting patterns, and shifts in the use of public transport versus private vehicles all demand a reassessment of the Strategy's assumptions and priorities. Despite some recovery, some train operators in the South East are carrying [30% fewer passengers](#) today than they did before the pandemic. These post-pandemic realities must be fully considered to ensure the Strategy is future-proof.

The financial health of the bus and rail industries has deteriorated since 2020.

In 2022/23, the UK rail industry collected [30% less revenue than in 2018/19](#), despite rising costs and inflation. Less money through fares, made worse by the pandemic and rising costs of running services, have led to cuts in services, leaving many communities with fewer public transport options.

Financial and capacity constraints in government funding have been made worse as inflation has put further pressure on public finances. With construction inflation reportedly [exceeding 10% in 2022](#), it has become much harder for governments at all levels to invest in their priorities.

3 The final group lies in the progress made since the publication of the first Strategy

TfSE has significantly strengthened its evidence base.

TfSE has conducted extensive research, analysis, and engagement with key stakeholders across the region to develop area studies, thematic studies and a Strategic Investment Plan (SIP). This Strategy draws on insights from this technical programme of work that were not developed at the time of the original Strategy's publication, enabling us to take a more informed and targeted approach to addressing the region's transport challenges. The Strategy is also informed by the work of specialist working groups and studies, including an insightful commission into socially excluded groups, which highlighted important priorities that have been captured in the transport Strategy.

The region has made progress in some areas, but in others, it has gone backwards. While we acknowledge that there has been significant progress in certain areas – for example, efforts to improve air quality by promoting clean air zones and rolling out cleaner vehicles have yielded positive results – new or intensified challenges have emerged. For example, the region's reliance on private cars has remained high. This continued reliance on cars makes it more challenging to reduce carbon emissions and congestion.

Case for action

The case for a refreshed Transport Strategy is clear.

While some aspects of our transport system have seen improvement since 2020, such as air quality in specific areas, many critical challenges have worsened, and new uncertainties have arisen. A proactive and flexible Strategy must tackle these challenges head-on.

To secure future funding and government support for transport services and infrastructure, **we need to present a clear narrative for intervention**. We must also connect the region's current challenges, such as congestion and high carbon emissions, with the solutions we propose and the outcomes we aim to achieve. By addressing these problems, we can unlock the region's substantial potential in housing, employment, and economic growth.

In this Strategy, we present coherent “Missions” that provide route-maps for delivering the Vision. They also show how TfSE's Vision and Goals are aligned with national objectives and ensure the South East delivers for the whole country – as a critical economic engine for the UK, a key player in international trade, and an area of substantial housing and job growth.

Ultimately, our case for change is grounded authoritative evidence – which is presented in our “Need for Intervention report” – along with the belief that solving today's transport challenges will unlock tomorrow's opportunities. By investing to deliver a modern and sustainable transport network, we can reduce emissions, ease congestion, and create a region that is economically resilient, environmentally sustainable, and a magnet for investment and innovation.

An overview of what TfSE considers to be the region's key transport challenges are presented in the following page.

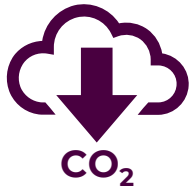


Productivity

UK productivity has flatlined – Productivity per hour worked grew just 5% between 2010-20 – half the rate seen in Germany and the USA.

International trade

Trade volumes through Dover are down around 20% since the UK left the EU, and **Eurostar no longer serves** Ebbsfleet and Ashford.

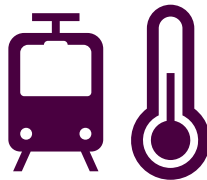


Decarbonisation

Transport accounts for 40% of carbon emissions in the South East (2022) – by far the largest contributor across all industries.

Climate resilience

There were more than **4 times** as many delays to rail services in the South due to extreme heat in 2018 than in the 2000s.



Housing affordability

The **house price to earnings ratio is over 10:1** in the South East – higher than any other region outside London, and higher than California.



Equitable prosperity

The **Gross Value Added per capita** of less well-connected areas is **less than half** that of other areas and over **80% of Hastings' residents** are at risk of **Transport Related Social Exclusion**.

East-West connectivity

The average speed of passenger rail services on most East-West corridors is under **40mph** – compared to **60mph** on most London corridors.



Highway congestion

The **M25 carries over 220,000 vehicles a day** – making it the busiest and one of the most congested roads in Europe.



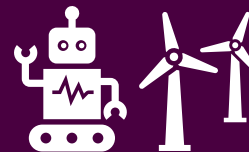
Funding and delivery

Construction inflation exceeded 10% in 2022, and local authorities have severe **financial constraints** making it hard to deliver capital projects.



Technology

We do not have the luxury of time to rely on less mature technologies to solve these problems – some behaviour change is needed.



Focus of this Strategy

This Strategy focuses on areas where urgent action is most needed and where TfSE can make a difference.

While the 2020 Strategy laid the groundwork, this updated Strategy focuses on specific priorities that have emerged from the region's changing context and where TfSE is well placed to help the region achieve its Vision and Goals.

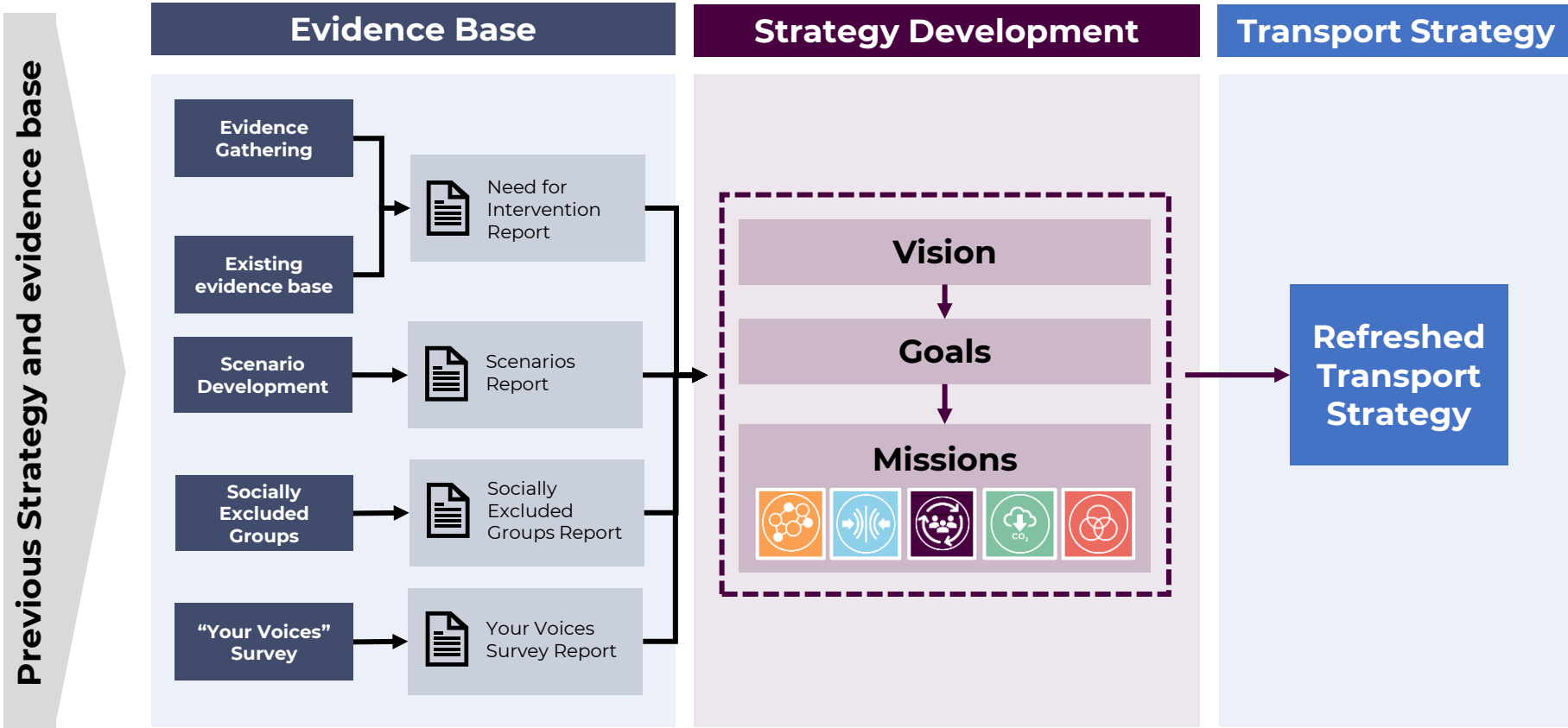
We have structured this Strategy around a set of Missions, which are carefully designed to target the areas where we believe the most urgent action is required. Whether it's improving public transport, addressing the environmental impact of road traffic, or supporting the decarbonisation of our transport network, these Missions focus on delivering real, measurable change where it matters most.

Furthermore, this Strategy places a stronger emphasis on delivery. While we recognise that the financial and operational capacity of the public sector is constrained, and additional government funding is uncertain, we are committed to driving bold action to achieve our Vision. This Strategy is not intended to set out all the specific details of specific schemes that will be delivered. What it does do is provide a framework against which schemes and policies will be delivered. We are determined to find practical, achievable solutions that will make a tangible difference, even in a challenging financial environment.



How this Strategy was prepared

This Transport Strategy was developed through a structured process of evidence gathering, scenario planning, and stakeholder engagement, including input from socially excluded groups. The evidence base informed a clear Vision, Goals, and defined Missions, resulting in a draft Strategy that addresses the region's key challenges.



The Evidence Base Reports will be published alongside this Strategy and can be accessed at www.transportforthesoutheast.org.uk.

Integrated Sustainability Appraisal

An Integrated Sustainability Appraisal was prepared alongside the 2020 Transport Strategy and has also been undertaken for this Transport Strategy.

The appraisal examines the potential impacts this Transport Strategy could have on a range of sustainability objectives, including economic, social, and environmental aspects. These include, but are not limited to biodiversity, the historic environment, habitats, carbon, health, and equality of access to opportunities.

This document is published alongside the transport Strategy and is also subject to public consultation.

Integrated Sustainability Appraisal was also undertaken for each of the five Area Studies and covers the schemes that contributed to the SIP. A summary of the appraisal was published alongside the SIP and is accessible [here](#).

It should be noted that all the interventions outlined in this Strategy will undergo thorough sustainability assessment and appraisal as and when these schemes come forward.

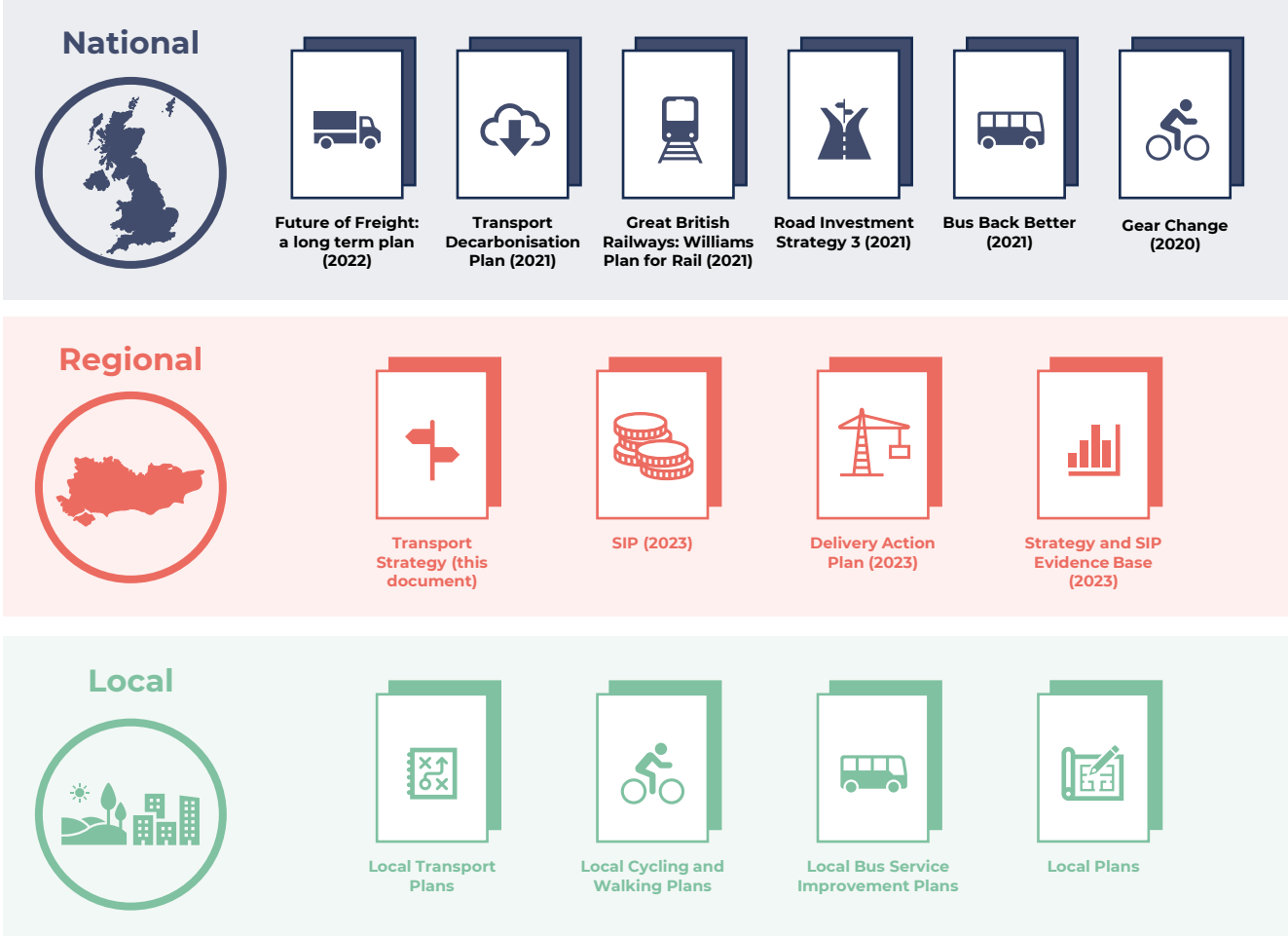


Relationship to other strategies and plans

This Strategy has been designed to complement and build on national, regional, and local policies and strategies.

A diagram showing the relationship between TfSE and policies and strategies that will affect how each Mission is delivered.

At the same time, this Strategy seeks to influence the direction of these national, regional and local strategies as many of them will be critical in ensuring the Vision set out in this Strategy will be achieved.



Next steps

This is a Draft version of our Transport Strategy, which will be subject to a 12 week public consultation, beginning in December 2024.

We will incorporate feedback and comments from this consultation with a view to publishing a Final Version later in 2025.



Part 2

Vision



Introduction

This Chapter outlines our ambitious Vision for 2050 and the Goals that underpin it, setting the foundation for a thriving South East that balances economic growth, social wellbeing, and environmental stewardship.

Our **Vision** is to create a region that not only leads the way in sustainable, net zero carbon growth but also offers its residents, businesses, and visitors the highest quality of life. This Vision is supported by three **Goals**, addressing the pillars of sustainable development: fostering a competitive economy, improving social outcomes, and safeguarding the region's natural and historic environment. Together, these Goals ensure that growth in the South East is inclusive, resilient, and sustainable.

To guide us in delivering this Vision and achieving these Goals, we have adopted six core **Cross-Cutting Principles** that reflect our commitment to forward-looking, evidence-based, and inclusive planning. These Principles are rooted in best practice and have been tailored to the needs of the South East to ensure every initiative we pursue contributes meaningfully to a prosperous and sustainable future.



2050 Vision and Goals

Our Vision is for the South East to offer the highest quality of life for all, and be a global leader in achieving sustainable, net zero carbon growth.

To achieve this, we will develop a resilient, reliable, and inclusive transport network that enables seamless journeys and empowers residents, businesses, and visitors to make sustainable choices.

We will deliver this Vision by driving strategic investment and forging partnerships that deliver sustainable transport, integrated services, digital connectivity, clean energy, and environmental enhancement.

Our Vision is supported by three Goals that reflect the three pillars of sustainable development.

Economic Goal

Improve productivity and attract investment to grow our economy and better compete in the global marketplace.

Social Goal

Improve health, safety, wellbeing, quality of life, and access to opportunities for everyone.

Environmental Goal

Protect and enhance the South East's unique natural and historic environment.

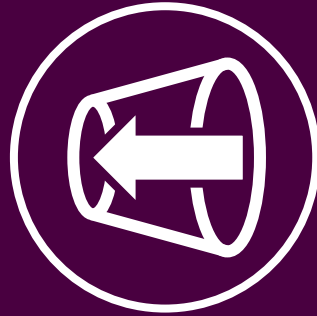
Cross-cutting Principles

Our Strategy is built on six core Principles that guide us toward our Vision and Goals. These Principles have been applied across many aspects of this Strategy, and help us stay focused on delivering the best possible outcomes for the South East.

- 1 By adopting a **Vision and Validate** mindset, we have taken a forward-looking approach to our Strategy, setting a clear Vision for the future and validating all initiatives against our Goals. This ensures that our actions drive meaningful progress toward our ambitions.
- 2 Through **Triple Access Planning**, we have expanded our understanding of accessibility by considering not only physical transport but also digital and social factors, making the transport network more inclusive and connected.
- 3 By applying the **User Hierarchy** set out in the [Manual for Streets](#), in most environments we have prioritised the most vulnerable road users – i.e. pedestrians and cyclists – as well as more sustainable modes of transport – i.e. public transport – over private cars, and, in doing so, we promote safer, more sustainable outcomes.
- 4 The **Avoid-Shift-Improve** framework has guided our decarbonisation Strategy by encouraging us to focus on reducing emissions by avoiding unnecessary trips, shifting to lower-carbon transport options, and enhancing the efficiency of remaining modes of transport.
- 5 In our first Strategy we introduced the **Movement and Place** framework, which states that roads and streets should serve more than just transport needs. Our approach balances efficient movement with creating vibrant, liveable spaces that enhance the quality of life.
- 6 Last but not least, and guided by our Integrated Sustainability Appraisal, we have embedded **Environmental Net Gain** into our thinking. We aim for every new transport project to leave the environment better off, enhancing biodiversity, using sustainable design, and integrating green solutions throughout.

Vision and Validate

Instead of planning based on current travel trends, this approach envisions a desired future and creates the transport system to achieve it, focusing on long-term sustainability and resilience.



Triple Access Planning

This Principle expands accessibility by considering not only physical transport but also digital and social factors, ensuring a more inclusive and connected transport system.



Movement and Place

Roads and streets are designed not only for efficient transport but also to enhance the surrounding areas, balancing the needs of movement with creating vibrant, liveable spaces.



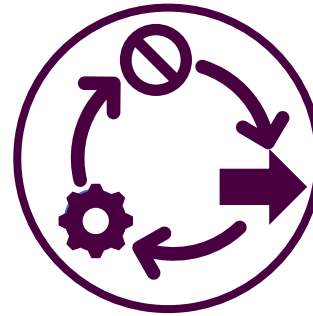
User Hierarchy

By prioritising pedestrians, cyclists, and public transport over cars, this Principle promotes safer, more sustainable urban environments by designing infrastructure to reflect these priorities.



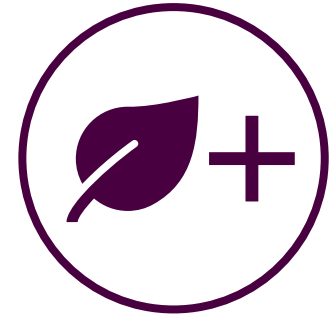
Avoid – Shift – Improve

A Strategy to reduce transport carbon emissions by avoiding unnecessary travel, shifting to lower-carbon transport modes, and improving the efficiency of remaining high-carbon modes.



Environmental Net Gain

New transport developments should leave the environment better off than before by enhancing biodiversity, using sustainable design, and integrating green solutions into infrastructure projects.



Part 3

Missions



Introduction

This chapter outlines the five key Missions that TfSE will prioritise to achieve its Vision. Each Mission presents a clear call to action, focusing on delivering tangible outcomes while providing direction and a sense of urgency.

They were chosen because they represent the key challenges identified in the Need for Intervention Report where we believe concerted action is needed to get the region “back on track” and realise its full potential. They also focus on topics where we believe a regional authority such as TfSE is well placed to make a material contribution in delivering them at a strategic level.

They are carefully aligned with both national and local priorities, ensuring a cohesive approach that resonates across all levels of government. Additionally, they are designed to inspire and encourage collaboration among partners, fostering a shared commitment to delivering meaningful progress.

Further details about the context of each Mission and the proposed interventions included in each Mission are outlined in **Appendix A**.

The Missions are



**Strategic
Connectivity**



Resilience



**Inclusion and
Integration**



Decarbonisation



**Sustainable
Growth**

Route Maps

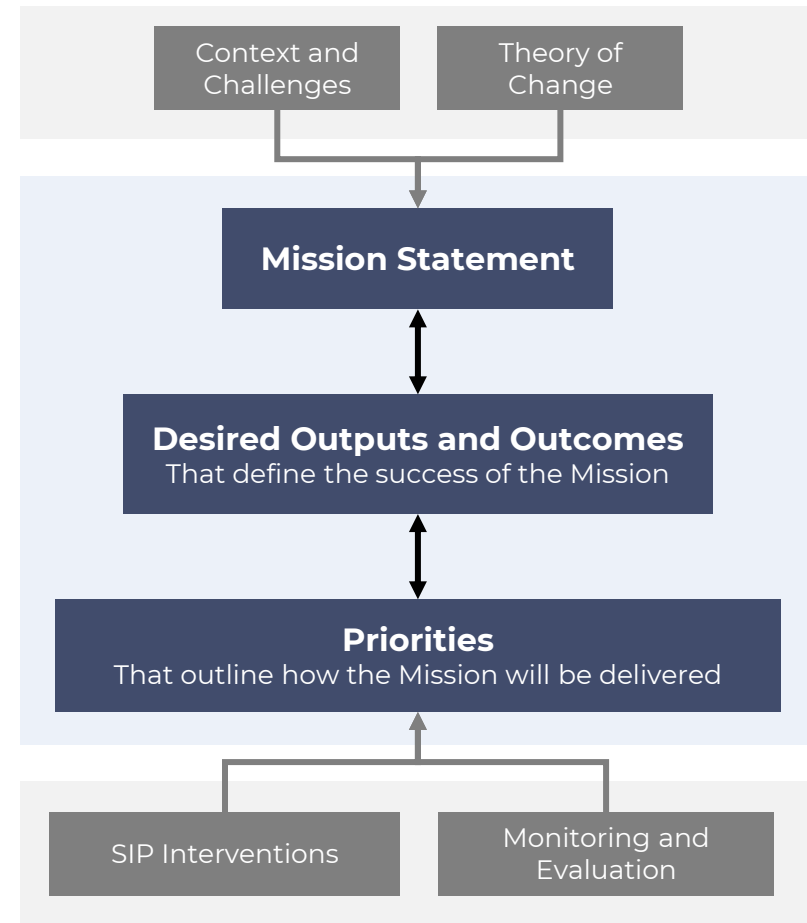
The five Missions have been developed and presented using a Route Map approach. The key components of these are presented in the Strategy as follows:

- ▶ **Mission statement:** Which sets out a clear call to action, focusing on delivering tangible outcomes while providing direction and a sense of urgency.
- ▶ **Context:** Which provides further detail and evidence articulating the challenge and need for intervention.
- ▶ **Desired outputs and outcomes:** Which define a set of tangible outputs required to achieve key outcomes.
- ▶ **Shorter-term and longer-term priorities:** Which identify the key interventions (schemes and policies) required to deliver desired outputs and outcomes, referencing schemes in the SIP. These are also presented on a map.

Supporting this, **Appendix A** presents further detail:

- ▶ **Theory of change:** Which on a page summarise how the context and challenges have informed the intervention priorities, outputs, outcomes and impacts.
- ▶ **Interventions:** A cross-reference for how the schemes and policies in the SIP align to achieving our five Missions.
- ▶ **Indicators:** A cross-reference for how indicators identified in the SIP and State of Region Report have informed the monitoring and evaluation of achieving the Missions.

Route Map components



Appendix B presents TfSE's assessment of the impact of each Mission's Route Map against a set of Scenarios.

Strategic Connectivity

We will boost connectivity in the South East by enhancing strategic regional corridors and ensure all communities can access high-quality transport links and key services.



Photo: Network Rail

We will know we have succeeded when:

- ▶ The connectivity of all the South East's strategic corridors – in terms of journey times and reliability – is comparable to those corridors that serve London.
- ▶ Our key towns, cities, and international gateways are as accessible by public transport as they are by car, and rail freight is as competitive as long-distance road freight.



Connectivity refers to the speed, frequency, and ease by which people and goods move between places. TfSE's focus is on strategic and regional connectivity, as local connectivity is led by our local authority partners.

TfSE has undertaken extensive research – including an [Economic Connectivity Review](#) and [Strategic Corridor Evidence Base](#) – to identify and understand the strategic corridors that make the greatest contribution to the South East's economy. This research has shown that **many parts of the South East boast excellent rail connectivity to London**, particularly towns and cities served by High Speed 1 and mainline railways. However, while radial connectivity to London is generally good, **most orbital and East-West corridors are poorly served**. Often, it is faster to travel from one part of the South Coast to another via London than directly along the South Coast's highway or railway corridors.

These connectivity gaps prevent communities along the South Coast from benefiting from agglomeration – the pooling and sharing of resources and talent that drives prosperity. This issue is particularly acute within the region's largest urban centres. For example, it takes longer to travel from Southampton to Portsmouth by train than from Southampton to Bournemouth.

Furthermore, **communities that are comparatively less well-connected are less attractive to investors, visitors, and potential residents**. This is particularly the case for **coastal, island, and peninsula communities**, which need to work harder to achieve the same socioeconomic outcomes as better connected places.

The region's international gateways also have connectivity gaps. Heathrow Airport has high public transport mode share for London journeys but very low beyond the capital. Some key ports, including Dover, are vulnerable to delays due to the current configuration of the highway network in Kent.

Similarly, **some freight corridors** (e.g. Southampton – Midlands/North, Kent Coast – Midlands/North) **have capacity constraints** that will need to be addressed to support growth and modal shift from highways to rail.

Addressing these connectivity challenges will require significant capital investment, and it is recognised this will take time to deliver and may need to come from a wide range of sources – including direct beneficiaries.

Strategic Connectivity Outcomes



The key outcome of this Mission is to **increase the modal share of both passenger and freight journeys using sustainable travel options on strategic corridors** between the South East's major economic centres and international gateways. This will enable the South East's population and economy to grow while minimising the adverse impacts of transport on society and the environment.

Achieving this modal shift will help **reduce congestion, improve air quality, reduce severance, improve safety,** and contribute to the overall **satisfaction of transport users.** In turn, it should **strengthen public transport demand and revenues,** placing the bus and rail industries on a more sustainable financial footing.

This Mission also aims to **extend access to employment opportunities as well as commercial and public services** to wider population catchments, particularly in rural and coastal areas, ensuring economic growth and inclusivity across functional economic zones.

To achieve these outcomes, sustainable travel options – particularly railways at a pan-regional level – need to deliver journeys that are comparable in speed, convenience, affordability, and comfort to car journeys. Additionally, the economics of rail freight need to become more attractive to industry compared to highway freight.





TfSE's SIP outlines the schemes that we have prioritised for the South East. In this Strategy we highlight those schemes that have the potential to make the greatest contribution to achieving the Strategic Connectivity Mission. Our immediate focus will be on improving the existing network to better serve passengers and freight and supporting public transport's recovery from the pandemic.

Key initiatives include:

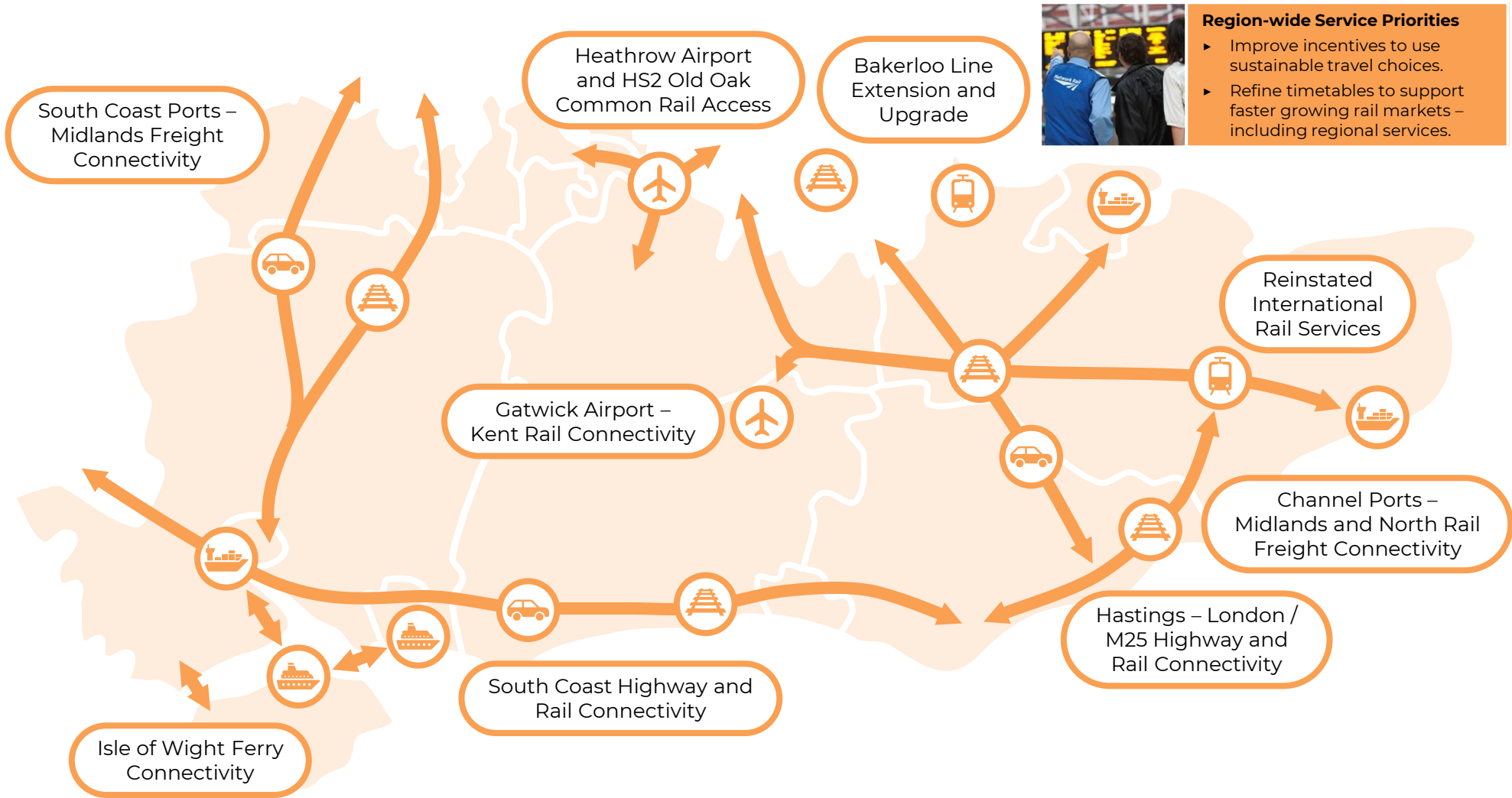
- 1 Enhancing incentives for long-distance public transport** use by better optimising fares, offering more flexible ticketing options, and enhancing the on-board experience (e.g. luggage space, catering, personal safety, information).
- 2 Refining timetables to better serve faster-growing markets**, such as leisure travel. This could involve re-evaluating the timing of planned road and rail works to take advantage of quieter periods during the working week.
- 3 Delivering or initiating well-developed schemes that enhance road and rail connectivity.** Notable examples include improving junctions on strategic highways corridors, as well as the Bakerloo Line extension in London, which should release capacity for long-distance rail services servicing the TfSE area.
- 4 Reinstating international rail services** from Ebbsfleet and/or Ashford, recognising the challenges posed by changes in the UK-EU relationship but also noting capacity constraints at St Pancras, which could make Ebbsfleet a more attractive option for current and future operators.
- 5 Providing adequate rail capacity and connectivity to support growth at Gatwick and Southampton airports**, both of which generally have the necessary infrastructure to accommodate service enhancements.
- 6 Planning for longer-term initiatives** by safeguarding critical areas and aligning planning policies across all levels of government.



In the medium to longer term, the focus shifts to more substantial upgrades and network expansions to address major bottlenecks and connectivity issues. Again, details of each intervention are documented in the SIP. Key initiatives include:

- 1 Upgrading the region's key coastal corridor to match the standards of other strategic corridors**, particularly between Brighton and Southampton. This includes faster regional rail services and improvements to the A27 and A259 corridors, bringing them closer to the standard of the A34 and speed of the current Cross Country rail route. These upgrades should be implemented in stages, possibly involving tunnelled solutions, while also enhancing the natural and built environment along the route.
- 2 Improving journey times between London/M25 and coastal communities** like Hastings and North Kent, which face significantly longer travel times to London compared to nearby areas like Brighton and Ashford. This puts them at a structural disadvantage in terms of accessibility and opportunities.
- 3 Improving access to islands and peninsulas**, notably through boosting Isle of Wight ferry services
- 4 Strengthening strategic freight corridors**, such as the Southampton–Midlands/North and Channel Ports–Midlands/North routes, as well as the highways serving these areas. Expanding the use of HS1 and the Channel Tunnel for rail freight may be an option, depending on how technology, logistics, and cross-channel trade evolve.
- 5 Developing new rail connections to international gateways**, including direct rail access to Heathrow Airport from the South and West, and a new chord near Redhill to enable direct Gatwick-Kent services.
- 6 Reviewing regional rail connectivity when Old Oak Common and HS2 open**, potentially making it faster and more convenient to connect the Midlands and North to the South East via Old Oak Common or Heathrow Airport. This may offer opportunities to rethink the regional passenger rail service map.

Key Priorities



Region-wide Service Priorities

- ▶ Improve incentives to use sustainable travel choices.
- ▶ Refine timetables to support faster growing rail markets – including regional services.



Opportunities to enhance cross-regional connectivity through Heathrow and London

Strategic connectivity goes beyond the boundaries of the TfSE area, playing a crucial role in linking the South East to the rest of the UK and the world. Often, it's the connections at these boundary points that offer the greatest potential.

This is particularly evident at Heathrow and Old Oak Common. By the mid-2030s, Old Oak Common is set to become one of the most connected hubs in the country, with high-speed, high-frequency rail links reaching the North via HS2, the West via the Great Western Mainline (and potentially the Chiltern Main Line), London via the Elizabeth Line (with potential London Overground extensions), and direct links to the UK's busiest airport—Heathrow.

The proposed Heathrow Southern Rail scheme, which would connect the South West Main Line to Heathrow, presents a range of exciting possibilities for enhancing strategic rail connectivity.

These include:

- ▶ Direct Heathrow connections to Woking, Basingstoke, Guildford, and potentially towards Southampton, Portsmouth, Gatwick, and Brighton.
- ▶ Long-distance rail connections from Paddington and Old Oak Common to the Solent area and the West.
- ▶ A reimagined regional rail network, allowing many in the South East to use Old Oak Common as a high-speed gateway to the Midlands and the North.
- ▶ Opportunities for modal shift, potentially reducing reliance on the M25 for journeys between Surrey, West London, the Inner Thames Valley, and potentially the Chilterns and North West London.

Realising these opportunities would require alignment across multiple agencies, but the benefits would significantly strengthen the case for investing in improved infrastructure between London and the South East, as well as the longer-term development of Heathrow Airport.



Resilience

We will safeguard the South East's connectivity and enhance the reliability and resilience of our transport systems for future generations.



Photo: Elliott Brown

We will know we have succeeded when:

- ▶ The transport network delivers comfortable, reliable journeys between key towns, cities, and international gateways.
- ▶ The transport network has the capacity and agility to manage, absorb, and recover from major disruptions quickly, and when the risk of major failures occurring is reduced.



The resilience of the South East's transport network is vital to the region's economic, social, and environmental well-being.

The closure of key infrastructure – such as a road, railway, or bridge – can have far-reaching consequences, disrupting access to jobs, education, and services, while severely impacting freight and trade. For example, the failure of a coastal route or bridge due to extreme weather or erosion could isolate communities, increase congestion on alternative routes, and escalate economic losses. Such disruptions also erode public confidence in the system and may shift users away from sustainable travel options.

The South East's transport network faces mounting risks from climate change, severe weather, congestion, and high levels of use. Critical corridors, like the London-Brighton route, rely heavily on single highways and railways, making them particularly vulnerable to disruption. Ports like Dover and the Channel Tunnel compound this pressure, as congestion and trade frictions often spill onto regional road networks, affecting local communities and key routes.

A significant portion of the network, built in the 19th and 20th centuries, requires urgent maintenance and renewal. However, funding constraints have led to growing backlogs, leaving the network increasingly exposed. For instance, weather-related delays on the railways have doubled in the past decade, according to Network Rail. Addressing these vulnerabilities demands integrating resilience into infrastructure planning, ensuring it can adapt to future risks like rising sea levels, extreme weather, technological advancements, and socio-economic changes.

Building resilience will also require a collaborative approach. Strong partnerships with local authorities, national agencies, and utility providers are essential to managing immediate operational challenges and developing long-term strategies for water, power, and digital infrastructure. TfSE can play a key role in advocating for resilient infrastructure investment and supporting partners in planning for diverse future risks.



The key outcome of this Mission is to reduce the effects of disruption on the strategic transport network. By tackling these disruptions, we can deliver good punctuality and reliability across the network.

Reliable journeys are critical to user confidence, and reducing delays will enhance the overall performance of both passengers and freight customers. Ensuring more predictable and reliable journey times will also support economic productivity, as businesses and individuals rely on consistent travel and delivery schedules.

Another key outcome is to reduce disruption to all users of the transport network from planned engineering works and maintenance. While such works are necessary to ensure the continued safety, reliability, and improvement of the network, they often lead to service delays, cancellations, and inconveniences for all transport network users.

Ultimately, reducing disruption from planned and unplanned events, and improving punctuality and reliability directly **contributes to greater customer satisfaction.** When users experience fewer delays, smoother journeys, and consistent service levels, they are more likely to trust and depend on public transport. This not only benefits residents but also supports the South East's economic growth by attracting businesses and visitors to the region.

A well-maintained network that is resilient to a variety of future risks also helps **reduce the cost of transport to users and, in the long term, government.** Costs arising from compensation claims due to damage to vehicles and infrastructure should be easier to control with a more resilient network. A more efficient, cost-effective system benefits all stakeholders by freeing up resources to invest in further enhancements and expansions.



The immediate priority is to strengthen the resilience of the existing transport network, ensuring it can better withstand both planned and unplanned disruptions. This includes addressing current maintenance backlogs, improving traffic management, and making the network more reliable. Key initiatives include:

- 1 Assessing the economic impact of road disruptions and exploring funding solutions to optimise maintenance and upgrades.** Reducing delays and improving reliability will ensure smoother journeys, benefiting both all transport users.
- 2 Securing long term funding for a pipeline of infrastructure renewals to reduce the likelihood of technical failures,** ensuring that the transport network remains resilient and reliable over the long term. This will also reduce the cost of emergency repairs and vehicle damage and include adjacent systems to transport such as draining and power.
- 3 Understanding and developing initiatives to plan for future risks.** Taking a strategic approach to resilience will ensure that the transport network can anticipate and adapt to the risks to its resilience in the future.
- 4 Making the case for, and securing, more and consistent funding for maintenance and enhancements, such as infrastructure adaptation, coastal erosion, and delivering nature-based solutions.** To secure funding for urgent repairs and preventative maintenance, ensuring that the network remains safe and operational, reducing the risk of infrastructure failures and minimising disruptions from unplanned events.
- 5 Encouraging more joined-up actions with utilities operators and satellite navigation providers on roadworks planning and general traffic management.** We can learn from best practice approaches from across the region, such as lane rental schemes, and work with navigation companies to ensure vehicles are directed on appropriate routes, both during roadworks and normal operations. This will ensure essential maintenance works are completed efficiently and with minimal disruption to users. It will also ensure the right vehicles are directed to the right roads, minimising impact on roadside communities.



In the medium and long term, the focus shifts to making more substantial upgrades that will increase the overall resilience of the network and build strategic resilience capacity. This involves expanding capacity at critical points and implementing strategic projects that reduce the impact of disruption. Key initiatives include:

- 1 Addressing major bottlenecks on the region's busiest corridors**, including in the Croydon and Woking areas, to improve the reliability of services on the region's busiest railways.
- 2 Developing secondary and alternative corridors as diversionary routes** to ensure users always have options, such as Uckfield – Lewes, Canterbury Chord, and improvements to secondary highway routes along the London – Brighton corridor such as the.
- 3 Delivering the Kent Bifurcation Strategy – including improving Operation Brock and Operation Stack** – to relieve pressure on existing Thames crossings and strengthen strategic connectivity and resilience between the Channel ports and M25.
- 4 Tackling pinch points on highways for the benefit of all road users, including bus services.** This can be achieved through upgrading junctions and providing additional lanes for bus services and other sustainable travel options. It will ensure critical points more resilient to future risks, such as climate change, while exploring placemaking opportunities



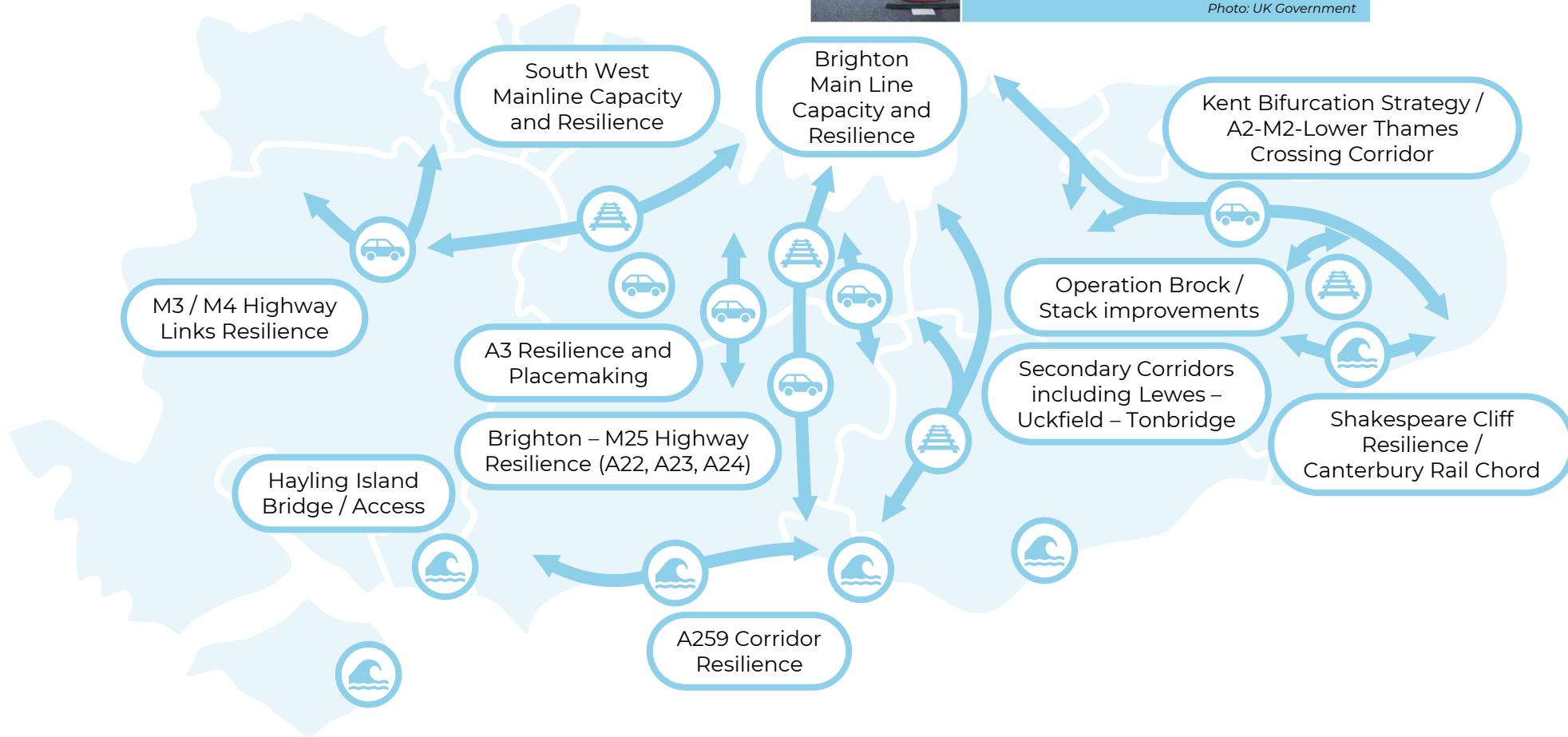
Resilience Priorities




Region-wide Maintenance Priorities

- ▶ Reduce the maintenance backlog and improve roadworks management.
- ▶ Secure long-term funding to identify, understand, and address resilience risks.

Photo: UK Government

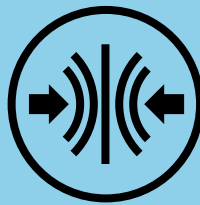


Highway 

Railway 

75 Coastal erosion/flooding risk 

Delivering the Kent Bifurcation Strategy



Kent's strategic position between London and continental Europe has always made it vital to the resilience of the UK. This position has seen Kent secure investment in major schemes, recognising the benefits to local growth and communities, and the national economy.

As the shortest crossing point across the English Channel, Dover is home to the world's busiest Roll-On Roll-Off port, placing it at the forefront of recent challenges such as Brexit and the COVID-19 pandemic. Even in more stable times, the county's transport networks face regular strain from adverse weather events, industrial action, and major events – all of which have the potential to disrupt ferry crossings and lead to traffic management issues. Nearby, the UK's only fixed link to continental Europe, the Channel Tunnel, with its terminal at Cheriton (Folkestone) can also be affected by these issues.

To strengthen resilience, authorities in Kent and Medway have established the Kent Bifurcation Strategy. This long-term Vision aims to reduce the burden on the M20 between Dover, the Channel Tunnel, and the M25, by utilising an upgraded M2/A2 corridor linked to a new Thames crossing. This is supported by improved connections between the M2/A2 and M20 corridors, and improvements in protocols to manage high traffic volumes during disruptions, such as Dover Traffic Assessment Project, Operation Brock, and Operation Stack. In the long term, the aim is to reduce the need for these protocols and/or develop an off-highway solution. 76

Key enhancements are needed to fully realise Kent's potential as a resilient transport hub. These include:

- ▶ Upgrades to the M2/A2 corridor, with targeted junction improvements to enhance safety and ease congestion, including improved connecting links to the M20 corridor to enable traffic to switch between the two strategic routes.
- ▶ Dynamic traffic management capabilities to better distribute traffic between the M2/A2 and M20.
- ▶ A new Strategic Road Network crossing of the River Thames to provide a step change in capacity and a resilient alternative to the over-capacity Dartford Crossing.
- ▶ Increased lorry holding capacity to handle incidents and adapt to evolving EU customs controls, including the European Travel Information and Authorisation System (ETIAS) and Entry-Exit Scheme.
- ▶ Enhanced rail freight options on the HS1 and domestic rail network to utilise the substantial safeguarded capacity of the Channel Tunnel, diverting freight from the road network.

TfSE's SIP includes these initiatives (and more) to build a resilient Kent, ensuring seamless UK-European connectivity into the future.



Inclusion and Integration

We will create an inclusive and integrated transport network in the South East that offers affordable, safe, seamless, door-to-door connectivity for all users.



Photo: Tony Woof

We will know we have succeeded when:

- ▶ Everyone can affordably travel where they need to go when they need to go.
- ▶ Customer satisfaction with all aspects of the transport network is high across all sections of society.



Creating an inclusive and integrated transport network should be a fundamental part of planning and decision-making. However, TfSE's engagement with socially excluded groups has revealed that many communities across the region still face barriers to access, putting them at risk of exclusion.

Although some progress has been made, parts of the South East's transport system remain physically and socially inaccessible and lack integration between services.

This results in varied customer experiences, particularly around fares, information, and ticketing systems – issues that impact all users but are felt more acutely by some groups. Young people, for example, have highlighted difficulties in accessing direct bus services between smaller towns and rural areas, making it challenging for them to access opportunities. These issues are particularly problematic where services cross local and sub-national government boundaries.

Disabled people face additional challenges. Those with mobility needs encounter physical barriers in stations and on vehicles, while people with visibility or cognitive impairments often struggle with inadequate navigation and information systems. There is also a recognised need for better staff training to support diverse needs, and for safety measures that address personal safety concerns, particularly in the evening.

Affordability is another key issue, as the cost of transport can disproportionately affect those on lower incomes or with additional travel needs, such as frequent medical appointments.

While concessionary travel schemes provide some support, many are inconsistently applied across the region. Given the constraints on public finances and the commercial pressures facing operators, this Strategy advocates for planners and operators to explore ways to increase public transport patronage along existing corridors, creating favourable conditions for more affordable fares.

Communities with poor connectivity and accessibility are particularly at risk of what is known as "**Transport Related Social Exclusion**" – a concept studied in detail by [Transport for the North](#), whose work has highlighted several areas in South East England that are at greater risk of TSRE than most of the North of England.

Additionally, **the rapid advancement of transport technologies**, such as vehicle electrification and digitisation, **could exacerbate inequalities if their benefits are not distributed equitably**. It is therefore essential that decision-makers consider equity and inclusion impacts when implementing interventions to achieve other Missions, ensuring that the transition to a modern transport network benefits all parts of society.

Inclusion and Integration Outcomes



The key outcome of this Mission is to create a transport system that is affordable, accessible, equitable, and supportive of the well-being of all residents, regardless of their age, ability, or socio-economic status. Specific outcomes include:

- ▶ **Reduced Transport Related Social Exclusion** – which particularly affects coastal and rural areas – through improving the accessibility of transport services and the improving the connectivity they deliver, particularly to parts of the South East at risk of exclusion.
- ▶ **Increased customer satisfaction** across all user groups, ensuring that everyone can access and use the transport network confidently and comfortably.
- ▶ **Increased proportion of accessible and step-free stations and hubs**, making the entire network more inclusive for users with mobility needs, parents with pushchairs, and the elderly.
- ▶ **Improved safety across the transport network**, aiming for a “Target Zero” for killed and seriously injured incidents, as well as improvements in personal safety. This will be achieved through better infrastructure design, enhanced safety measures, and targeted initiatives that prioritise the safety of all users, especially vulnerable road users.
- ▶ **Higher percentage of the population engaged in physical activity**, supported by better active travel options (walking and cycling) and enhancements to the public realm. This will contribute to healthier lifestyles and reduce reliance on private vehicles for short trips.
- ▶ **Improved air quality** by encouraging a shift from private car use to more sustainable modes of transport, such as walking, cycling, and public transport, thereby reducing emissions and pollutants.
- ▶ **Reduction in severance and improvement of the public realm**, creating more cohesive communities where residents can move safely and comfortably through shared spaces. This includes addressing barriers like busy roads and railway lines that can divide communities and hinder access to services.
- ▶ **Reduced real-term percentage of household income spent on housing and transport costs**, ensuring that residents have affordable access to housing and mobility options, making the region more equitable.

Infrastructure Priorities



The outcomes will be achieved through a combination of physical infrastructure upgrades, enhanced safety measures, and the reduction of barriers that limit access to transport and services. Physical infrastructure interventions include:

- 1 Designing transport infrastructure and services to better serve socially excluded groups**, taking into account the specific needs of people with disabilities, neurodiverse individuals, and those with limited mobility. This includes improved wayfinding, better lighting, and more accessible public spaces.
- 2 Enhancing connectivity to areas at risk of Transport Related Social Inclusion**, including North and East Kent and the East Sussex coastline. Many of these interventions are cited in the Strategic Connectivity Mission.
- 3 Upgrading interchange facilities and implementing step-free access at stations and public transport hubs** to provide seamless connections between different modes of transport. Enhancements such as better signage, increased seating, and protected waiting areas will make switching between services more comfortable and convenient for all users.





Fares and ticketing interventions include:

- 1 Offering affordable fares and concession schemes** to make public transport more accessible to low-income individuals, students, the elderly, and other vulnerable groups. This will help reduce transport-related financial burdens and increase the use of public transport.
- 2 Implementing integrated fares and ticketing systems** that allow passengers to travel across local government boundaries by multiple modes of transport using a single ticket or fare structure. This will simplify journeys, reduce costs for passengers, and make the transport system easier to use.
- 3 Providing socially necessary public transport services**, such as demand-responsive transport, rural bus services, and other options that connect isolated communities to the broader network. These services will ensure that all residents, regardless of where they live, have access to essential services and opportunities.

Service interventions include:

- 4 Delivering Bus Service Improvement Plans and exploring emerging models (e.g. franchising)** to improve the quality and reliability of bus services. This may involve local authorities taking a greater role in planning and managing services to ensure they meet the needs of all communities and align with their Strategic Transport Goals. Some authorities may wish to explore establishing authority owned companies to operate services in areas that private operators are unable to serve.
- 5 Enhancing connectivity to islands and peninsulas across the region, including the Solent and Medway areas** through adding and improving ferry services and integrating these better with other transport modes, making it easier for residents and visitors to access the island and mainland. This will support social and economic inclusion for coastal and peninsula communities.

Key Priorities



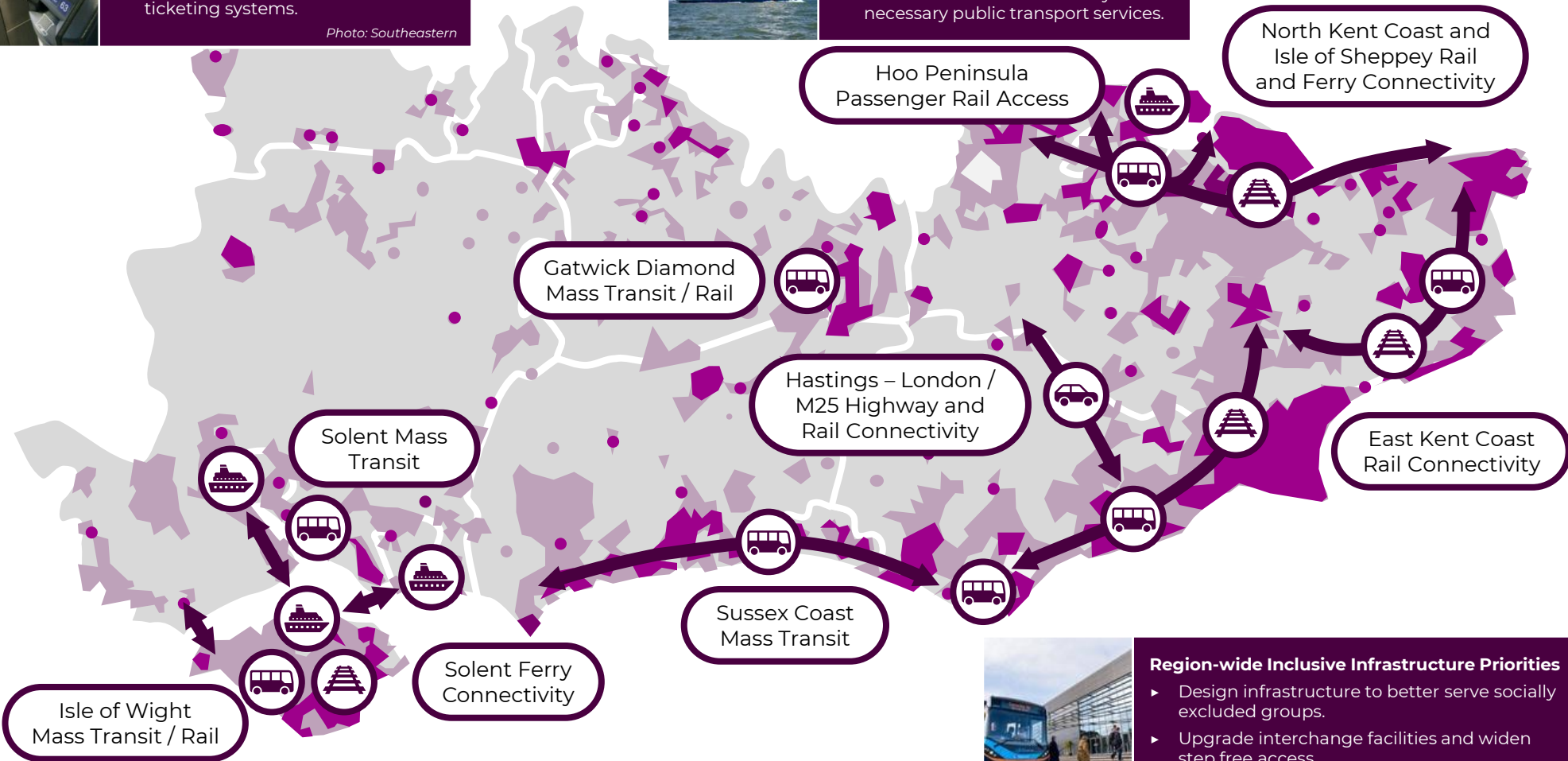
Region-wide Fares/Ticketing Priorities

- ▶ Offer affordable fares and concessions.
- ▶ Implement integrated fares and ticketing systems.

Photo: Southeastern

Region-wide Service Priorities

- ▶ Deliver BSIPs and leverage new bus service delivery models.
- ▶ Provide and enhance socially necessary public transport services.



Medium risk of TRSE



Higher risk of TRSE



Railway



83 Highway



Mass transit



Ferry



58

Region-wide Inclusive Infrastructure Priorities

- ▶ Design infrastructure to better serve socially excluded groups.
- ▶ Upgrade interchange facilities and widen step free access.



Inclusion and Integration on the Isle of Wight



The Isle of Wight faces unique transport challenges due to its geographical isolation, with ferry services acting as a critical lifeline to the mainland. In recent years, partnerships between the Isle of Wight Council, ferry operators, and community organisations have led to initiatives aimed at making these connections more accessible, integrated, and affordable.

Local residents benefit from discounted ferry fares, making regular travel for work, education, and healthcare more affordable. Ferry operators have also invested in accessible facilities, including step-free access and trained staff, ensuring that travellers with mobility challenges can travel with greater ease.

Efforts to improve transport integration have included aligning bus schedules with ferry timetables and introducing integrated ticketing, allowing passengers to purchase a single ticket covering both ferry and local bus travel. These measures support seamless journeys across the island and encourage the use of public transport. There has also been investment in improving interchange facilities, including the Ryde Transport Hub, which was funded by the South East Hampshire Rapid Transit project.

Further initiatives go beyond traditional transport interventions and focus on supporting residents' broader needs. Medical travel subsidies help islanders access essential healthcare on the mainland, and flexible freight services ensure local businesses can move goods efficiently.

These efforts have increased access to employment, education, and healthcare, while also boosting local tourism. Thanks to these efforts, bus use is markedly higher on the island compared to many more densely populated areas in the South East. The Isle of Wight's approach therefore serves as a model of inclusive transport, illustrating how tailored and integrated solutions can enhance quality of life for isolated communities.



Photo: Neil Pulling

Decarbonisation

We will lead the South East to a net zero future by 2050 by accelerating the shift to zero-emission travel, incentivising sustainable travel choices, and embracing new technologies to reduce emissions and combat climate change.

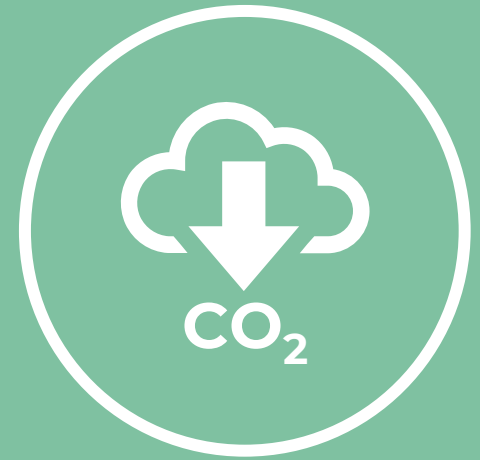


Photo: Fastway

We will know we have succeeded when:

- ▶ All surface transport trips made across the South East are net zero emission by 2050 (at the latest).
- ▶ We have not exceeded our carbon budgets for surface transport by 2050.
- ▶ The South East is seen as a world leader in decarbonising transport.



The government, TfSE, and all local authorities in the South East are committed to achieving net zero transport emissions by 2050.

The ambition is not merely about reaching a final destination but involves adhering to a carbon "budget" and a carefully managed trajectory. These steps are vital to ensure that our total emissions are limited throughout the journey to net zero, in line with the global commitments to keep climate change within manageable limits. To reflect this ambition TfSE's [policy statement on decarbonisation](#) was updated and published in 2023, and has developed a Climate Action Plan and electric vehicle forecast studies for the region.

As a leader in global decarbonisation, the UK has made significant progress in reducing emissions, particularly in the energy sector. The rapid decarbonisation of the UK's energy networks has been a critical success story, with a shift towards renewable sources like wind and solar power. However, despite this momentum, **the UK's transport system is still significantly behind many of its peers.** For example, only [38% of Britain's railways are electrified](#), in stark contrast to countries like Sweden, where over [75% of the rail network runs on electricity](#). Furthermore, the UK [currently trails many European countries](#) in the provision of electric vehicle charges – including Scandinavian countries, the Low Countries, and France. This disparity highlights the scale of the challenge ahead for decarbonising our transport systems.

Moreover, there are additional pressures where growth risks undermining decarbonisation efforts, particularly in aviation. For example, both [Heathrow](#) and [Gatwick](#) airports have ambitious plans to increase passenger numbers to a combined 200 million passengers per annum, which represents a 60% increase from current levels. Without significant changes, such growth could reverse the progress made in reducing emissions across other sectors.

It is therefore clear that the South East's transport system is not decarbonising quickly enough, while the threat of climate change is becoming increasingly urgent. We also must stay within the envelope set for total carbon emissions up to this point to ensure we stick to the carbon budgets agreed at multiple international conferences.

We recognise that we probably cannot rely solely on the market and technology to meet our targets, but clearly new technology will play a big role. We also recognise the need for ancillary industries – especially energy and, to a lesser extent, construction – to decarbonise in tandem with transport to achieve our Goal.

Decarbonisation Outcomes



The key outcome of this Mission is to achieve net zero carbon emissions by transitioning to zero-emission vehicles and energy, increasing the use of sustainable travel modes, and reducing the overall reliance on fossil fuel journeys across the South East.

By 2050, we aim for 100% of private vehicles to be zero-emission, with intermediate targets of 35% by 2030 and 80% by 2040. Similarly, all buses will need to be zero-emission by 2035, and rail services decarbonised by 2050. Some local authorities in the South East want to move faster than the milestones set at a national level.

Part of this shift will include **promoting active travel for short journeys** and **increasing the mode share of both bus and rail for longer journeys**. This is especially important in the shorter term as it will help limit our emissions while most cars are still powered by fossil fuels.

Freight transport must also play its part in achieving decarbonisation. Through increased rail freight use, optimised logistics, and adapting clean technology and fuels, we will contribute to overall emission reductions in this critical sector. This will also help to ease pressure on the region's roads while supporting sustainable economic growth.

Finally, the decarbonisation journey offers an opportunity to **establish the South East as a leader in this field**, attracting overseas investment and creating new jobs in the region.





The immediate priority is to accelerate the transition towards a low-carbon transport network. Through improving provision for public transport and low carbon technologies, and encouraging a shift to low carbon forms of transport by:

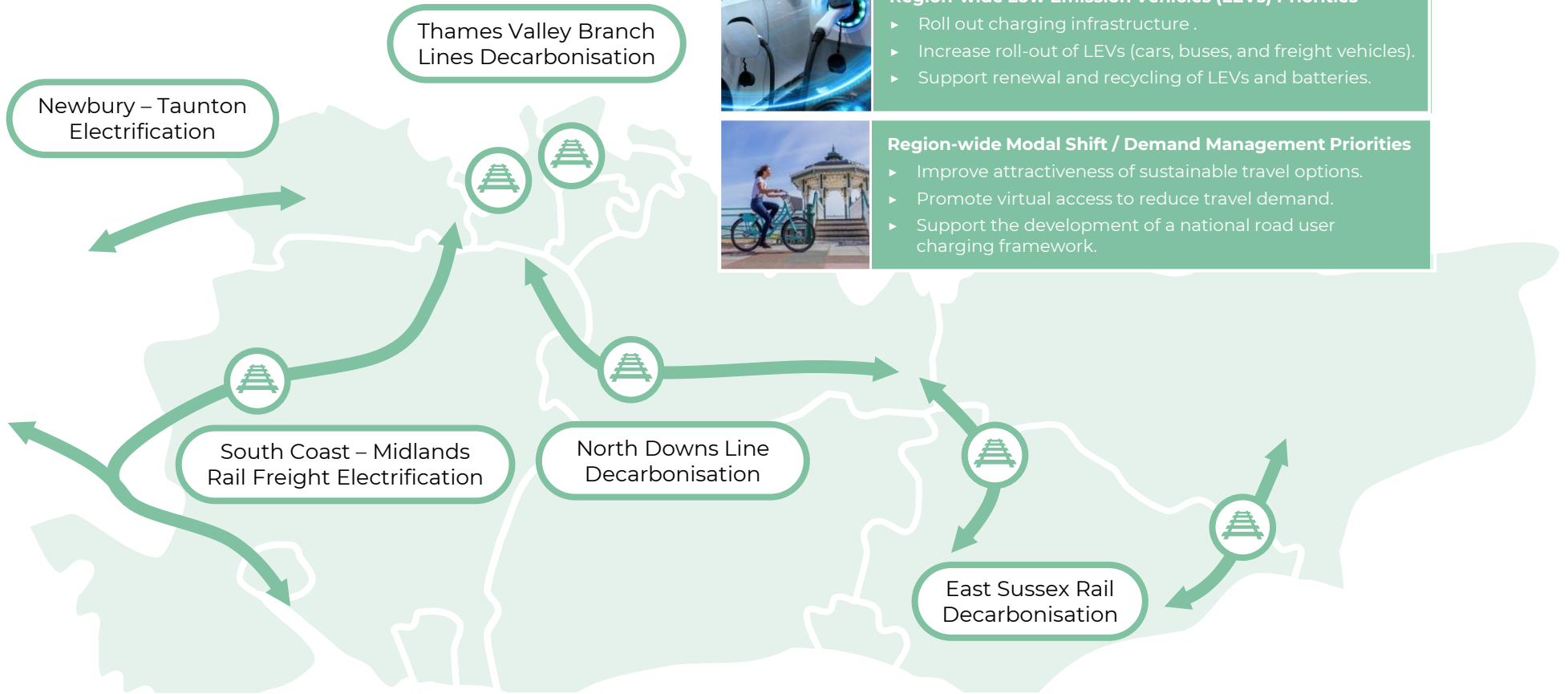
- 1 Rolling out EV charging infrastructure** on strategic networks and in local areas to support the rapid adoption of electric vehicles. This will ensure that private vehicles and freight operations have easy access to charging, reducing range anxiety.
- 2 Collaborating with manufacturers to increase the roll-out of low emission vehicles**, accelerating the availability of electric and hydrogen vehicles
- 3 Supporting the renewal and recycling of low emission vehicles and batteries** by developing processes for recycling electric vehicle batteries and repurposing components to minimise the impact of low emission vehicle adoption.
- 4 Improving bus services** by working with local authorities and bus operators to make bus services more affordable, reliable, and customer-focused to encourage a shift from car use to public transport.
- 5 Supporting local bus, freight, and ferry operators** to transition to zero-emission vehicle fleets by providing financial and technical assistance to help replace diesel-powered buses with electric or hydrogen alternatives.
- 6 Developing local and regional active travel infrastructure** by expanding cycling and walking routes, making it safer and easier for people to choose active travel modes for short trips. This includes supporting schemes identified in the Regional Active Travel Strategy and Local Cycling and Walking Infrastructure Plans.
- 7 Supporting sustainable neighbourhood planning** with 15-minute neighbourhood Principles to ensure that residents can meet most of their daily needs within a short walk or cycle from home. This will reduce the need for longer car journeys and making communities more self-sufficient.



In the longer term, the focus shifts towards transformative infrastructure projects and policy reforms that will accelerate momentum towards a zero-emission transport system. Key actions include:

- 1 Decarbonising the railways** through battery trains and rail electrification, ensuring that all rail services are powered by zero-emission energy sources.
- 2 Developing new rail schemes** to support mode shift for passengers and freight, ensuring that rail becomes the preferred choice for long-distance travel and freight movement.
- 3 Implementing mass transit schemes**, including Bus Rapid Transit, potentially Light Rail, and high-frequency urban rail services to improve public transport accessibility and reduce the need for private vehicle use in densely populated areas.
- 4 Supporting the greening of the grid to ensure low emission vehicles are powered by clean energy sources**, aligning the transition to zero-emission vehicles with the decarbonisation of the electricity grid. This will ensure that the shift to electric vehicles leads to real reductions in emissions.
- 5 Supporting partners in reducing the embodied carbon of new infrastructure** by encouraging the use of sustainable materials and construction methods. This will lower the lifecycle carbon footprint of infrastructure projects, ensuring decarbonisation extends to the construction and maintenance of transport development.
- 6 Supporting the government in the development and delivery of any national road user charging proposals**, providing a financial incentive for more sustainable choices while reducing congestion.
- 7 Ensure the region's power networks have sufficient capacity and resilience** to support the roll-out of electric vehicles, expansion of the rail network, and development – noting that power is one of the key constraints preventing significant expansion of passenger rail services.
- 8 Advancing research and delivery of alternative fuels** by supporting innovation in hydrogen, biofuels, and other alternative energy sources for transport. This will be critical for decarbonising sectors that are harder to electrify, such as aviation and freight.

Decarbonisation Priorities



Region-wide Low Emission Vehicles (LEVs) Priorities

- ▶ Roll out charging infrastructure .
- ▶ Increase roll-out of LEVs (cars, buses, and freight vehicles).
- ▶ Support renewal and recycling of LEVs and batteries.



Region-wide Modal Shift / Demand Management Priorities

- ▶ Improve attractiveness of sustainable travel options.
- ▶ Promote virtual access to reduce travel demand.
- ▶ Support the development of a national road user charging framework.



Region-wide Ferry Decarbonisation

- ▶ Support the transition of ferry operations from fossil fuels to low carbon fuels, including inland waterways.



Region-wide Power Priorities

- ▶ Ensure the region's power networks are decarbonised and have the capacity and resilience to support the rail network, roll-out of electric vehicles, and development.

Photo: Mervyn Rands, Creative Commons



Region-wide Beyond Transport

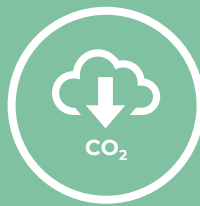
- ▶ Support decarbonised energy.
- ▶ Support initiatives to tackle embodied carbon.

Photo: Rampion Offshore Wind



Rail decarbonisation interventions are shown in this map, other rail and public transport interventions that promote modal shift are highlighted in Strategic Connectivity and Sustainable Growth missions

A three-pronged approach to decarbonisation



Our decarbonisation Strategy is built around the Avoid-Shift-Improve framework, guiding us to reduce emissions through a balanced, pragmatic approach.

- ▶ **Avoid:** This element aims to reduce the need for unsustainable travel. While it's not about restricting long-distance journeys altogether, we recognise the environmental benefits of limiting certain trips until they can be fully decarbonised. With the growth of virtual tools, avoiding unnecessary journeys has never been more feasible.
- ▶ **Shift:** This focuses on moving travel demand to more sustainable modes. Our research shows that a small fraction of journeys – just 7% – make up half of a person's annual transport emissions. Shifting these trips to electrified or low-carbon alternatives could have a big impact. For example, when HSI opened, Eurostar captured 80% of the London-Paris travel market, replacing one of Europe's busiest air routes. Local Plans provide further examples of this approach by ensuring developments have public transport and active travel connectivity.

- ▶ **Improve:** While not all modes of transport can be fully decarbonised today, advances in technology continue to make a difference. Already, sectors like aviation, maritime, and freight face greater decarbonisation challenges, yet modern aircraft are now four times more energy-efficient than early jet models. Research and development, along with future technologies such as carbon capture and offsetting, are essential for achieving true decarbonisation across all transport modes. Improvements can also be cascaded through existing fossil fuel powered fleets by prioritising higher efficiency engines.

Across the South East, we are already seeing this framework in action. Projects like the electrification of buses and rail in the Thames Valley, the Sussex hydrogen initiative on the south coast, and the decarbonisation of Isle of Wight ferries illustrate how the region is embracing all aspects of Avoid-Shift-Improve. Together, these efforts set a strong foundation for the South East to become a leader in sustainable transport.



Sustainable Growth

We will champion transport interventions that unlock investment opportunities, enable sustainable growth, and create healthy, vibrant, and well-connected communities.



Photo: Andrew Bloomfield

We will know we have succeeded when:

- ▶ Population growth and economic development in the South East is underpinned by sustainable transport and infrastructure.
- ▶ The South East has created well-connected communities with easy access to key services and employment opportunities.



The Sustainable Growth Mission aims to deliver prosperity without harming the welfare of future generations. It supports the government's first Mission, to "kick start economic growth".

One of the key challenges this Mission seeks to address is the affordability of housing in the South East. Significant investment in housing stock will be needed to address this. Additionally, many of the South East's leading industries have ambitions to grow, but are constrained by the availability of well-connected sites.

The new government has committed to reinstating housing targets, aiming to build 1.5 million homes in England over the next five years, with a significant contribution expected from the South East. In the current planning system, only through close collaborative working are major developments realised.

Transport can unlock growth in jobs and housing by providing access to development sites while minimising environmental and social impacts on existing residents and businesses. Well-planned developments can enhance the region's transport systems by increasing public transport patronage and revenues.

Sustainable growth can unlock third-party investment in transport options, such as new railway stations and active travel facilities.

Transport can also enhance places. By moving heavy traffic away from urban centres, and by making the urban realm more attractive to pedestrians and cyclists, transport can boost the quality of the environment to attract investment back to commercial centres while improving health and welfare outcomes.



Photo: John Collins



The key outcome of this Mission is that any major development is supported by improvements to transport infrastructure and services, especially for sustainable transport.

It is also important that transport is seen as an enabler to sustainable growth, and not a blocker. To achieve this, we aim to significantly increase the proportion of residents and jobs close to high-quality public transport and active travel networks, promoting sustainable travel choices.

Specifically, this Mission seeks to promote better integrated land use and transport planning, by:

- ▶ **Ensuring major developments** (e.g. 3,000 dwellings or an expansion of more than 20%, or a major generator/attractor of demand e.g. hospital, stadia) **have high quality public transport services (2-4 services per hour) and high-quality active travel infrastructure.**
- ▶ **Increasing the percentage of the population and jobs within a 1,500-metre radius of a public transport access point offering a metro-level service** frequency of at least four services per hour.

- ▶ **Ensuring a higher percentage of the population can reach all key services within a 30-minute travel time**, whether by public transport, walking, cycling, or driving. This includes access to healthcare, education, shopping, and leisure facilities.
- ▶ Promoting the development of well-connected new and growing places by **aligning housing and employment growth with high-quality public transport and active travel corridors**, as well as good highway access. This will support the creation of vibrant, sustainable communities where residents and businesses can thrive.
- ▶ **Increasing the percentage of new dwellings within 10 minutes of metro-level public transport services** and high-quality active travel routes to ensure new developments are located in places that offer residents a wide range of sustainable travel options.



TfSE has long advocated for better integrated transport and land use planning. Achieving sustainable growth and creating well-connected communities requires a holistic set of interventions that focus on integrating land use and transport planning, delivering high-quality transit services, and enablers including sustainable funding mechanisms and demand management measures.

Key integrated land-use planning interventions include:

1 Delivering new and well-connected communities by focusing development in areas with existing or planned transport infrastructure.

This includes major new towns and extensions at locations such as Ebbsfleet, Basingstoke, and Mid Sussex, as well as the development of appropriately located mixed-use communities that are relatively dense and aligned with public transport corridors.

Priority should also be given to the regeneration of greyfield and brownfield sites (where these have reasonable transport access) to make efficient use of land and minimise the environmental impact of new development.

2 Integrating land use and transport planning at a local and regional level to ensure developments are located where they can be best served by public transport and active travel networks.

Collaborating across planning authorities and standing ready (in the longer term) for possible governance changes, such as the formation of combined authorities, that will enable more effective coordination of housing, transport, and economic planning.



Key transport interventions include:

- 1 Expanding public transport concessionary fares schemes to make sustainable travel options more accessible and affordable.**

Initiatives like the bus fare cap will encourage greater use of public transport, particularly for shorter journeys, helping reduce congestion.

- 2 Developing mass transit systems in major population centres, such as Solent, Sussex Coast, North Kent, Gatwick Diamond, and Thames Valley – alongside delivering Bus Service Improvement Plans across the region.**

TfSE has undertaken benchmarking studies that show many places in the South East have the scale and density to support sustainable, high-quality, mass transit systems. In the shorter term, these will likely take the form of Bus Rapid Transit systems providing a frequency of 4-6 services per hour – although in the longer term, higher capacity options such as trams could be viable. These systems will improve access to jobs and services, reduce congestion, and support sustainable travel in high-density areas.

- 3 Delivering a high-quality, high-frequency suburban passenger rail service in the Solent area and along the Sussex Coast.**

This will provide a reliable alternative to road travel and improve connectivity between suburban areas and major employment centres, supporting economic growth while reducing congestion and emissions. Upgrading the suburban rail network will enhance accessibility, increase passenger capacity, and offer a competitive and sustainable option for regional travel.

- 4 Embedding high-quality active travel infrastructure and into the design of growing communities – ensuring all new developments have access to safe, secure, direct, and accessible walking and cycling facilities and corridors. This includes delivering Local Cycling and Walking Infrastructure Plans (LCWIPs) as well as TfSE's Regional Active Travel Strategy and Plan (RATSAP) across the region.**



Key enablers include:

1 Establishing local and national funding mechanisms to forward-fund transport projects that unlock planned growth.

This includes enhanced value capture mechanisms, where the uplift in property values from new infrastructure investments is used to fund transport improvements, as well as national schemes such as road user charging to provide sustainable revenue streams for long-term investment.

2 Implementing local demand management and environmental measures, such as workplace parking levies, congestion charges, clean air zones, and local tolls on new major highways.

These measures will help manage traffic demand, improve air quality, and generate revenue that can be reinvested in public transport and active travel infrastructure.

3 Boosting regional and local planning capacity and capability to ensure local authorities have the means to deliver sustainable development.

Alongside delivering better planning outcomes, this will also ensure local authorities deliver timely planning policies and decisions for the benefits of promoters, residents, and stakeholders.

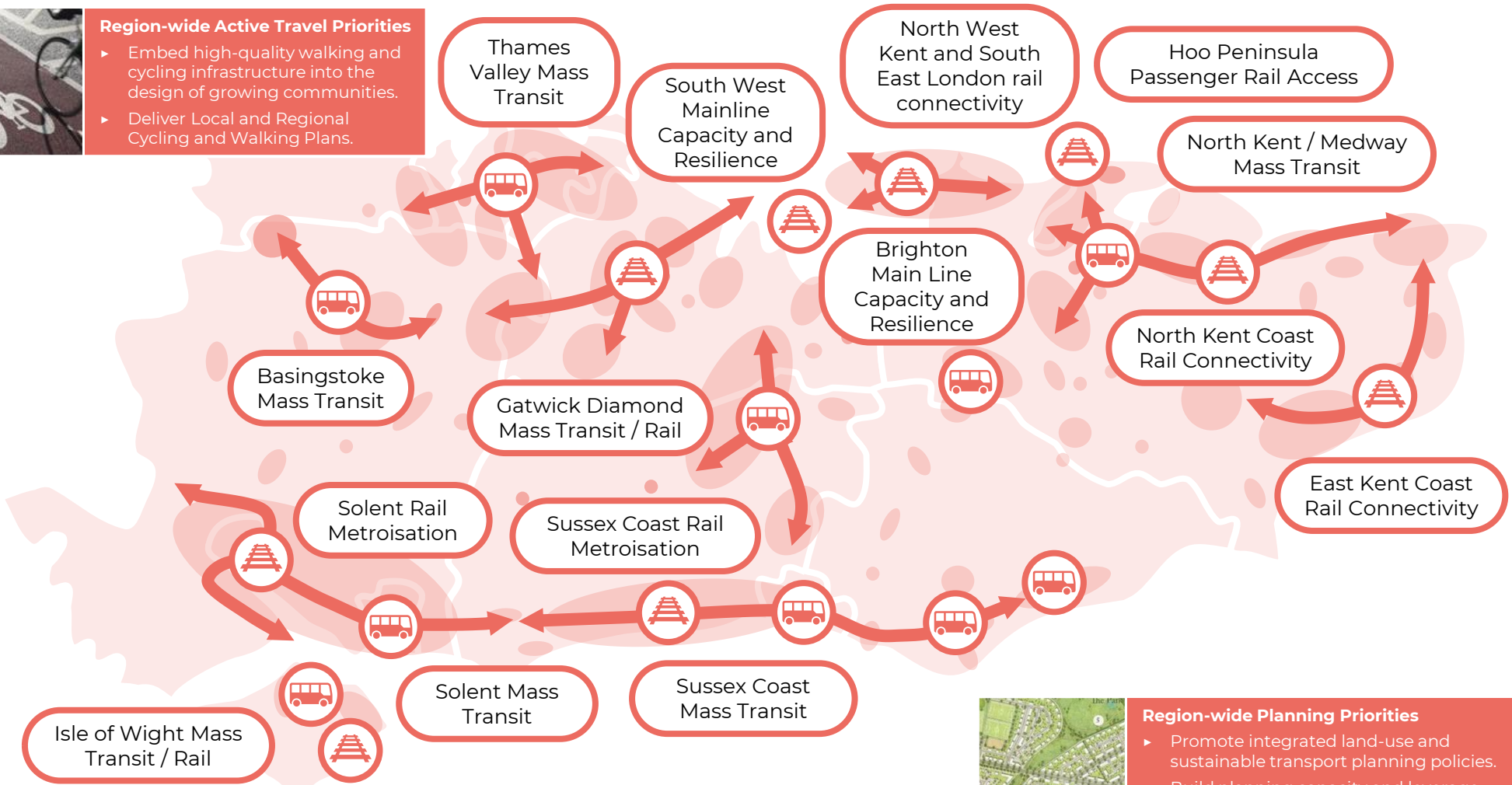


Key Priorities



Region-wide Active Travel Priorities

- ▶ Embed high-quality walking and cycling infrastructure into the design of growing communities.
- ▶ Deliver Local and Regional Cycling and Walking Plans.



Region-wide Planning Priorities

- ▶ Promote integrated land-use and sustainable transport planning policies.
- ▶ Build planning capacity and leverage local funding measures.



Photo: South East Faversham





Best practice in sustainable development

Many places in the South East have demonstrated how well-planned development, supported by strategic transport investments, can drive sustainable outcomes. While not all projects achieve their full potential, several notable examples showcase best practices in urban and transport planning. For example, the Movement and Place Framework exemplifies best practice in integrating public health, transport, and public realm improvements. By recognising transport's role in placemaking, this framework promotes safer, people-centred environments. Similarly, by prioritising vulnerable road users and sustainable transport modes, especially in dense urban areas, the User Hierarchy supports sustainable travel choices and safer streets.

Examples of sustainable development projects that align with these Principles include:

- ▶ **Crawley and Horsham:** Leveraging growth to expand the successful Fastway Bus Rapid Transit system and establish a new Thameslink-served rail station.
- ▶ **Ashford:** Concentrating development around one of the region's best-connected hubs, while safeguarding the surrounding landscapes and natural resources.


- ▶ **Southampton and Portsmouth:** Densifying brownfield sites near transport hubs has enabled doubled rail service frequencies for local services between Southampton and Portsmouth, while improved Bus Rapid Transit services have supported regeneration around Gosport and Portsmouth, enhancing connectivity across the Solent.
- ▶ **Reading Green Park:** Combining medium density business and residential growth with a new rail station and high-quality active travel corridors to reduce reliance on the car.
- ▶ **Andover:** Providing new residents with free bus tickets to enable them to explore the local public transport system and avoid relying too much on the car.

Although the planning landscape is evolving with a focus on housing affordability, these projects demonstrate that the South East has effective tools to drive sustainable growth. Such developments not only support sustainable travel but also create opportunities to unlock funding, ensuring that both housing and transport needs are met in a balanced, sustainable way.



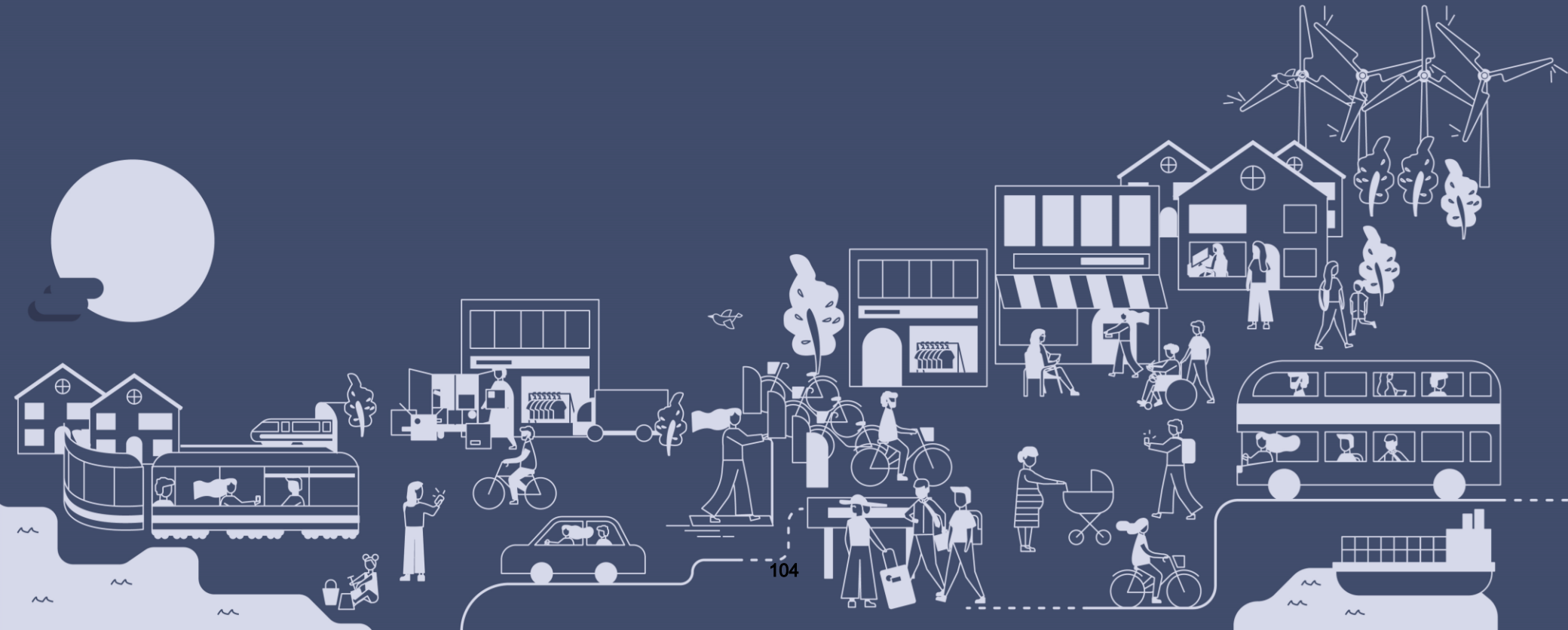
Global Policy Interventions

The following pan-regional interventions have been identified in this Strategy, which cut across multiple Missions. Delivering these interventions will require action at all levels of government and industry – from national to local.

	<p>Region-wide Service Priorities</p> <ul style="list-style-type: none"> ▶ Improve incentives to use sustainable travel choices. ▶ Refine timetables to support faster growing rail markets – including regional services. 		<p>Region-wide Modal Shift / Demand Management Priorities</p> <ul style="list-style-type: none"> ▶ Improve attractiveness of sustainable travel options. ▶ Promote virtual access to reduce travel demand. ▶ Support the development of a national road user charging framework.
	<p>Region-wide Maintenance Priorities</p> <ul style="list-style-type: none"> ▶ Reduce the maintenance backlog and improve roadworks management. ▶ Secure long-term funding to identify, understand, and address resilience risks. 		<p>Region-wide Ferry Decarbonisation Priorities</p> <ul style="list-style-type: none"> ▶ Support the transition of ferry operations from fossil fuels to low carbon fuels, including inland waterways.
	<p>Region-wide Inclusive Infrastructure Priorities</p> <ul style="list-style-type: none"> ▶ Design infrastructure to better serve socially excluded groups. ▶ Upgrade interchange facilities and widen step free access. 		<p>Region-wide Power Priorities</p> <ul style="list-style-type: none"> ▶ Ensure the region's power networks are decarbonised and have the capacity and resilience to support the rail network, roll-out of electric vehicles, and development.
	<p>Region-wide Fares/Ticketing Priorities</p> <ul style="list-style-type: none"> ▶ Offer affordable fares and concessions. ▶ Implement integrated fares and ticketing systems. 		<p>Region-wide Beyond Transport Priorities</p> <ul style="list-style-type: none"> ▶ Support decarbonised energy. ▶ Support initiatives to tackle embodied carbon.
	<p>Region-wide Service Priorities</p> <ul style="list-style-type: none"> ▶ Deliver BSIPs and leverage new bus service delivery models. ▶ Provide and enhance socially necessary public transport services. 		<p>Region-wide Active Travel Priorities</p> <ul style="list-style-type: none"> ▶ Embed high-quality walking and cycling infrastructure into the design of growing communities. ▶ Deliver Local and Regional Cycling and Walking Plans.
	<p>Region-wide Low Emission Vehicles (LEVs)</p> <ul style="list-style-type: none"> ▶ Roll out charging infrastructure. ▶ Increase roll-out of LEVs. ▶ Support renewal and recycling of LEVs and batteries. 		<p>Region-wide Planning Priorities</p> <ul style="list-style-type: none"> ▶ Promote integrated land-use and sustainable transport planning policies. ▶ Build planning capacity and leverage local funding measures.

Part 4

Delivery



Introduction

This chapter outlines how TfSE and its partners will transform the strategic Vision into tangible results, ensuring the South East achieves its Vision and Goals.

This work builds on TfSE's significant achievements to date, including the Strategic Investment Plan and Delivery Action Plan. These foundational documents have provided a clear framework for identifying and prioritising interventions and policies to achieve the Vision and Goals. The SIP sets out the necessary investments across the transport network, while the Delivery Action Plan provides a practical Route Map for bringing these interventions forward, ensuring alignment with local and national priorities.

In a context of financial constraints, fragmented resources, and increasing demand for public services, TfSE recognises the critical importance of collaboration. By working closely with central government, local authorities, transport operators, and industry groups, TfSE aims to unlock the full potential of the SIP and its associated interventions.

This chapter highlights TfSE's structured delivery framework, which includes strategic planning tools, funding mechanisms, and capacity-building initiatives. It also emphasises the importance of monitoring progress and adapting strategies to align with changing circumstances. TfSE's focus on evidence-based decision-making and strong partnerships ensures the region is well-equipped to overcome challenges and seize opportunities.

Ultimately, this chapter serves as a framework for turning Strategy into action, detailing the roles and responsibilities of all stakeholders, as well as the tools and processes that will drive success. By leveraging these resources, TfSE is committed to building a transport network that delivers long-term economic, social, and environmental benefits for the South East.

Challenges and Opportunities

TfSE recognises that the resources and tools for delivering meaningful change are more constrained now than in 2020. While central government will remain a key player, success will also depend on active support and collaboration from regional and local authorities, as well as the private sector.

Severe financial pressures and rising demand for local public services have placed significant strain on authorities across the South East. Over the past decade, reductions in central government funding, declining revenues, along with increased costs and risks have further restricted the capacity to develop and implement large transport projects. Additionally, fragmented distribution of resources across different networks has led to siloed planning, making coordinated efforts more challenging. To address this, TfSE advocates for longer-term funding settlements to enable more effective planning.

To deliver the South East's Transport Strategy and SIP, TfSE and its constituent authorities must explore innovative funding solutions. This includes exploring options such as greater devolution, rail industry reform, and "beneficiary pays" models that create sustainable revenue streams. While promising, these approaches will require significant political effort and may encounter opposition, underscoring the need for a united and strategic approach.

The slower pace of devolution in the South East compared to other regions poses a risk of missed opportunities. The forthcoming Devolution Bill, which is expected to expand the role of combined authorities, presents a potential turning point. TfSE stands ready to support its constituent authorities in navigating these changes and capitalising on new opportunities as they emerge.

In the meantime, TfSE can play a crucial role in enhancing transport planning capacity across the region. This includes supporting the development of a Centre of Excellence, providing partners with access to its analytical framework, and offering resources to support early-stage scheme development. By fostering collaboration and building local capabilities, TfSE aims to empower the South East to deliver its ambitions.



TfSE's Approach to Delivery

Delivering this Strategy requires a coordinated, strategic approach to planning, prioritisation, and progress monitoring. To achieve this, TfSE has established a clear framework for translating the Strategy into actionable interventions and policies.

SIP and Policy Position Statements

The 2020 Transport Strategy provided the foundation for the SIP, which identifies the interventions and policies needed to achieve the Vision and Goals. Supporting this, TfSE has prepared Policy Position Statements that outline the global actions required to implement the SIP effectively.

Delivery Action Plan

This is a detailed Route Map for achieving the SIP, especially for schemes prioritised for progress within the next three years. It clarifies leadership responsibilities, resource requirements, and TfSE's role in supporting delivery. Updated annually through partner collaboration, this plan remains dynamic and aligned with regional priorities.

Prioritisation Framework

Recognising the complexity of delivering schemes through various funding streams, the Prioritisation Framework provides a structured methodology to rank SIP schemes against criteria such as strategic fit, deliverability, and impact. This ensures resources are directed where they will have the greatest benefit.

Support for Delivery Partners

TfSE works closely with partners to provide funding, resources, and technical tools for scheme development. Key initiatives include:

- ▶ **Scheme Development Funding:** Supporting the early stages of scheme development.
- ▶ **Analytical Framework:** Offering data-driven insights for evidence-based decisions.
- ▶ **Centre of Excellence:** Building capacity and technical expertise across the region.

Monitoring, Reporting, and Refreshing

Progress is systematically tracked through annual updates to the Delivery Action Plan and reported in **TfSE's Annual Report**. The **State of the Region Report**, published biennially, provides a comprehensive overview of how the South East is performing on key economic, social, and environmental metrics. These insights ensure alignment with strategic aspirations and inform future updates to the Transport Strategy, SIP, and Delivery Action Plan.

Roles and Responsibilities

The delivery of this Strategy will require the collective effort of TfSE and its partners. TfSE's delivery approach is based on a clear understanding of the roles and responsibilities of each. The table below shows how different delivery activities contribute to the broader strategic outputs necessary for achieving the Strategy's Missions.

Government including Department for Transport (DfT)

Government, particularly the DfT, plays a critical role in enabling the delivery of TfSE's Strategy by providing funding, shaping supportive policy, and enacting regulatory changes. These elements are essential for implementing interventions and achieving the Goals outlined in the SIP. The DfT's support ensures alignment between national transport objectives and the priorities for the South East, enabling the delivery of transformative projects.

Local Transport Authorities (LTAs)

LTAs are key to implementing TfSE's Strategy on the ground, as they manage local highways, public transport services, and active travel networks. They play a vital role in developing and delivering transport projects, such as highways improvements, bus interchanges, and active travel schemes. By aligning spatial and transport planning, LTAs ensure that local development is coordinated with regional transport priorities. TfSE supports LTAs by offering technical assistance, funding for early-stage scheme development, and access to its Centre of Excellence.

Local Planning Authorities (LPAs)

LPAs are instrumental in aligning spatial planning with TfSE's Strategy. They develop Local Plans that integrate housing, employment, and transport priorities, ensuring that growth is supported by sustainable transport infrastructure. By embedding TfSE's Vision into local policies, they help create well-connected communities that promote sustainable travel choices.

Roles and Responsibilities



TfSE's Role

The tables to the right and on the following slide outline the key actions TfSE must take out until 2030 to achieve our Missions, and tackle known, cross-cutting delivery challenges.

These actions will evolve and become more focused as we progress delivery of the Strategy.

TfSE is committed to keeping its Strategy relevant and effective. Following this refreshed Strategy, the SIP will be updated to align with the new Missions. TfSE also plans to refresh the Transport Strategy every five years, ensuring its approach remains adaptable to evolving challenges and opportunities.



Strategic Connectivity



To support this Mission, TfSE will:

- ▶ Continue to support the development of the business cases for schemes in our SIP.
- ▶ Deliver on the recommendations of our studies into intermodal transfer of freight from road to rail and warehousing supply in the TfSE area.
- ▶ Work with government and local partners to develop a coherent pipeline of infrastructure investment, so that infrastructure planning across transport and utilities is delivered in a joined-up manner.
- ▶ Work with National Highways and Great British Railways to help set priorities for road and rail network.
- ▶ Work with local authorities and Active Travel England to secure funding for investment that improves first / last mile connectivity to transport hubs and services by walking and cycling.
- ▶ Proactively work with government and our international gateways to identify, support, and deliver improvements to connectivity.



Resilience



To support this Mission, TfSE will:

- ▶ Work with our partners to identify the specific role that TfSE can best play in enhancing the resilience of the transport network.
- ▶ Develop an evidence base on key resilience risks affecting the strategic transport network across the South East, and quantify the impacts of these risks
- ▶ Make the case to government for enhanced and consistent funding to improve the operational resilience and maintenance of strategic and local transport networks.
- ▶ With Network Rail, National Highways, government, and local authorities, identify opportunities for targeted investment in improving the operational resilience of the Strategic Road Network, and Major Road Network and rail links.
- ▶ Work with Network Rail, National Highways, government, local authorities, and our environmental stakeholders to understand the potential for nature-based solutions (e.g. sustainable urban drainage) to improve the resilience of networks to extreme weather.



Inclusion and Integration



To support this Mission, TfSE will:

- ▶ Work with our partners to ensure that the impacts on Transport Related Social Exclusion be embedded in scheme development at an early stage, including as part of statutory impact assessments.
- ▶ Work through the Wider South East Rail Partnership and our Bus Forum to deliver best practice in catering for the needs to socially excluded groups in operations.
- ▶ Further develop our evidence base on social exclusion, specifically on the impacts of different intervention types on reducing social exclusion, including impacts on specific groups.
- ▶ Include methodologies that prioritise engagement with socially excluded groups in transport policy making and scheme development on the Centre of Excellence.
- ▶ Share best practice on the application of consistent approaches to integrated ticketing and fares as part of our Centre of Excellence.



Decarbonisation



To support this Mission, TfSE will:

- ▶ Work with other STBs to enhance the Carbon Assessment Playbook and further embed it in the local transport scheme assessment process.
- ▶ Continue work with the freight sector to identify and deliver initiatives to accelerate freight decarbonisation.
- ▶ Support the roll out of the Electric Vehicle Charging Infrastructure Visualiser Tool to help local authorities identify suitable locations for publicly available charging points.
- ▶ Continue work to support the roll out of dedicated charging infrastructure to accelerate the electrification of commercial vehicle fleets.
- ▶ Commence a dedicated workstream on combined transport and energy investment opportunities across the South East, exploring infrastructure improvements and service models required to deliver radical decarbonisation of both sectors.
- ▶ Work with Network Rail on options to support the decarbonisation of the railway where diesel trains still operate.



Sustainable Growth



To support this Mission, TfSE will:

- ▶ Work with local planning authorities, local transport authorities, and Homes England to identify and roll out opportunities for forward funding sustainable transport investment as a means of enabling sustainable growth.
- ▶ Through the Centre of Excellence, work with highway authorities to adopt more widely the 'Healthy Streets' approach across the South East.
- ▶ Horizon scanning for new transport technologies, providing advice on their potential impacts on transport and wider society, and recommend policy interventions needed.
- ▶ Provide case studies on successful integration of land use and transport planning, focussing on enabling sustainable travel, as part of the Centre of Excellence.

Delivery Challenges

To help address challenges in delivery, TfSE will:

- ▶ Develop a funding playbook for strategic transport infrastructure investment, to identify alternative funding sources for such investment based upon a beneficiary-pays Principle.
- ▶ Work with government to advocate for increased, consistent funding to deliver the ambitions set out in this Strategy and our SIP.
- ▶ Continue to develop the TfSE Analytical Framework and Centre of Excellence in response to delivery challenges identified by our partners.

Funding and Financing

Multiple sources of funding and financing are needed to deliver this Strategy.

The table below outlines the key funding and financing options that will be called on to deliver this Strategy. This builds on detailed work undertaken by TfSE in developing its SIP.

Public finance is likely to remain the key source of funding for highway and railway infrastructure in the future. Looking further ahead, to manage demand and invest in sustainable transport alternatives, new funding models will need to be pursued in future to secure finance to implement schemes.

This could include beneficiary pays model, such as road user charging schemes, as a means of both managing demand in a 'pay as you go' model or as part of a 'mobility as a service' package, as well as providing much needed funding for investing in sustainable transport alternatives.

TfSE will continue to identify and secure additional sources of funding to help deliver this Strategy.

 <p>Funding Money provided by users, investors, and/or government, <u>which does not need to be reimbursed.</u></p>	<p>Sources</p> <ul style="list-style-type: none"> ▶ Private sector ▶ Local government ▶ Regional government ▶ UK government 	<p>Dependencies/enablers</p> <ul style="list-style-type: none"> ▶ Developer contributions ▶ Levies (e.g. business) ▶ Charges (e.g. cordons)
 <p>Financing Money provided by banks or other financiers with an <u>expectation of a return on their investment.</u></p>	<p>Sources</p> <ul style="list-style-type: none"> ▶ Banks ▶ Lenders ▶ Investors ▶ Public Loans Work Board 	<p>Dependencies/enablers</p> <ul style="list-style-type: none"> ▶ Revenue (fares, tolls) ▶ Underwriting

Programme for Delivery

The 2023 SIP outlines how the interventions within it could be delivered. This will be refreshed to reflect this Strategy.

An updated high-level programme illustrating the potential timelines for the interventions included in this Strategy is provided in **Appendix C**. This will be further developed as part of the SIP refresh.

Monitoring and Evaluation

TfSE has established processes to oversee the development, delivery and benefits realisation arising from its Strategy and SIP.

This includes monitoring a set of indicators, which are outlined in TfSE's SIP and State of the Region Report. The table on the following page shows how these indicators map to the five Missions outlined in this Strategy.



Indicators

Strategic Connectivity	Resilience	Integration and Inclusion	Decarbonisation	Sustainable Growth
▶ From the SIP				
<ul style="list-style-type: none"> ▶ Improved journey time reliability on the Strategic Road Network, Major Road Network and local roads. ▶ Improved operating performance on the railway network, measured by Public Performance Measure (PPM) and other available passenger and freight performance measures, where available. ▶ No transport schemes or interventions result in net degradation of the natural capital of the South East. 	<ul style="list-style-type: none"> ▶ Reduced delays on the highways network due to poor weather. ▶ Reduced number of days of severe disruption on the railway network due to poor weather. ▶ Metrics relating to reduced delay on road network suffering from road traffic collisions. 	<ul style="list-style-type: none"> ▶ Increase in the number of bus services offering 'Smart Ticketing' payment systems. ▶ Number of passengers using 'Smart Ticketing'. ▶ Number of passengers using shared transport. ▶ Reduction in NOx, SOx and particulate pollution levels in urban areas. ▶ A reduction in the indicators driving the indices of multiple deprivation in the South East, particularly in the most deprived areas in the South East region. ▶ Increase in the number of cross-modal interchanges and / or ticketing options in the South East. ▶ Reduction in the number of people killed and seriously injured by road and rail transport. 	<ul style="list-style-type: none"> ▶ Reduction in carbon emissions by transport. ▶ A net reduction in the number of miles undertaken per person each weekday. ▶ A reduction in the mode share of the private car (measured by passenger kilometres). ▶ Reduction in non-renewable energy consumed by transport. 	<ul style="list-style-type: none"> ▶ The percentage of new allocated sites in Local Plans supported by high frequency bus, mass transit or rail. ▶ Clear and quantified sustainable transport access and capacity for Local Plan allocated sites. ▶ Increase mode share of trips undertaken by foot and cycle. ▶ Increase number of bikeshare schemes in operation in the area. ▶ Increase in the length of segregated cycleways in the South East. ▶ Increase in the length of the National Cycle Network in the South East.
From the State of the Region Report				
<ul style="list-style-type: none"> ▶ Rail and rail network reliability. ▶ Average speeds for road and rail between key East-West locations. ▶ One-hour public transport catchments to international gateways. 	<ul style="list-style-type: none"> ▶ Road and rail network reliability. ▶ Percentage change in delays on the Southern Rail network caused by weather events. ▶ Average delay on key freight links. ▶ Road collisions per billion vehicle miles. 	<ul style="list-style-type: none"> ▶ Accessibility scores in the TfSE geography. ▶ Transport Related Social Exclusion scores. ▶ Percentage of household income spent on transport. ▶ Inflation of public transport fares. 	<ul style="list-style-type: none"> ▶ Transport carbon emissions total/per capita. ▶ Percentage split of vehicles by fuel type. ▶ Electric or hybrid cars licensed. ▶ Number of EV charging points in the South East. ▶ Charging devices per 100,000 of population. 	<ul style="list-style-type: none"> ▶ Adult activity levels. ▶ Percentage of households with three or more cars. ▶ Rail and bus trips per person per year. ▶ Average distance of travel. ▶ Percentage of household income spent on transport.
<ul style="list-style-type: none"> ▶ Mode share of trips per person per Year in the South East. ▶ South East and UK GVA growth from 2020. ▶ Biodiversity net gain. 				

Appendix A

Mission Details





Challenges	Interventions	Outputs	Outcomes	Impacts
<ul style="list-style-type: none"> ▶ Most orbital and East-West corridors are poorly served, preventing communities from benefiting from agglomeration. ▶ Road congestion is too high on many strategic corridors. ▶ Economic growth and productivity has flatlined. ▶ Brexit is disproportionately impacting the TfSE area. ▶ People are not incentivised to travel sustainably. ▶ Railway industry finances are unsustainable. ▶ Rising costs are a barrier to delivering capital projects. ▶ Transport has an adverse impact on our health and our environment. ▶ The benefits of transport are not distributed equally, and many areas are at risk of Transport Related Social Exclusion. 	<ul style="list-style-type: none"> ▶ Region-wide Service Priorities. ▶ Hastings – London / M25 Highway and Rail Connectivity. ▶ South Coast Highway and Rail Connectivity. ▶ South Coast Ports – Midlands and North Freight Connectivity. ▶ Channel Ports – Midlands and North Rail Freight. ▶ Heathrow and Old Oak Common Rail Access. ▶ Gatwick Airport – Kent Rail Connectivity. ▶ Bakerloo Line Extension and Upgrade. ▶ Isle of Wight Ferry Connectivity. ▶ Reinstated International Rail Services. 	<ul style="list-style-type: none"> ▶ The connectivity of the South East's strategic corridors – in terms of journey times and reliability – is comparable to those corridors that serve London. ▶ The South East's key towns, cities, and international gateways are as accessible by bus and rail as they are by car, and rail freight is as competitive as road freight. 	<ul style="list-style-type: none"> ▶ Increased modal share of both passenger and freight journeys using sustainable travel options on strategic corridors. ▶ Reduced congestion, improved air quality, reduced severance, and improved safety. ▶ Higher customer satisfaction of transport users. ▶ Higher public transport demand and revenues. ▶ Extended access to employment opportunities as well as commercial and public services. 	<ul style="list-style-type: none"> ▶ The UK's productivity is boosted by sustainable economic growth. ▶ The South East is better placed to compete in the global marketplace. ▶ There is more funding to invest in public and transport services, thanks to Improved transport industry and government revenues. ▶ The South East has a better environment for human health and nature, contributing to increased quality of life for its residents. ▶ The South East has better and more equitable socio-economic outcomes, particularly for areas at risk of being "left behind".

Strategic Connectivity Interventions



Interventions in this Strategy	Interventions included in the 2023 SIP with scheme references	
Region-wide Service Priorities	<ul style="list-style-type: none"> ▶ Global Policy Statement (Public transport fares) 	
Hastings – London / M25 Highway and Rail Connectivity	<ul style="list-style-type: none"> ▶ A21 Safety Enhancements (X4) ▶ A21 Kippings Cross to Lamberhurst (X25) ▶ Flimwell and Hurst Green Bypasses (X25) 	<ul style="list-style-type: none"> ▶ HS1 / Marsh Link – Hastings, Bexhill and Eastbourne Upgrade (T2) ▶ South Eastern Main Line Capacity Enhancements (S4)
South Coast Highway and Rail Connectivity	<ul style="list-style-type: none"> ▶ A27 Arundel Bypass (I3) ▶ A27 Worthing and Lancing Improvement (I4) ▶ A27 Lewes – Polegate (I7) ▶ A27 Chichester Improvements (I8) ▶ A27 Tangmere Junction (I20) ▶ A27 Fontwell Junction (I21) ▶ A27 Worthing Long Term Solution (I22) ▶ A27 Hangleton Junction (I23) 	<ul style="list-style-type: none"> ▶ A27 Devils Dyke Junction (I24) ▶ A27 Falmer Junction (I25) ▶ A27 Hollingbury Junction (I26) ▶ Southampton Central Station – Woolston Crossing (B1) ▶ South West Main Line – Mount Pleasant Level Crossing Removal (B4) ▶ Fareham Loop/Platform (A4) ▶ West Worthing Level Crossing Removal (F2)
South Coast Ports – Midlands and North Freight Connectivity	<ul style="list-style-type: none"> ▶ Additional Rail Freight Paths to Southampton (A11) ▶ B7 Havant Rail Freight Hub (B7) ▶ B8 Fratton Rail Freight Hub (B8) ▶ B9 Southampton Container Port Rail Freight Access and Loading Upgrades (B9) ▶ Southampton Automotive Port Rail Freight Access and Loading Upgrades (B10) ▶ Newhaven Port Capacity and Rail Freight Interchange Upgrades (J9) 	<ul style="list-style-type: none"> ▶ Eastleigh to Romsey Line Electrification (B6) ▶ Reading to Basingstoke Enhancements (O3) ▶ Theale Strategic Rail Freight Terminal (O18) ▶ West of England Main Line Electrification from Basingstoke to Salisbury (O19) ▶ M3 Junction 9 (R1) ▶ M3 Junction 9 - Junction 14 Smart Motorway (R2) ▶ A404 Bisham Junction (R3) ▶ A34 Junction and Safety Enhancements (R12)
Channel Ports – Midlands and North Rail Freight	<ul style="list-style-type: none"> ▶ Rail Freight Gauge Clearance Enhancements (S17) 	
Heathrow and Old Oak Common Rail Access	<ul style="list-style-type: none"> ▶ Western Rail Link to Heathrow (O1) 	<ul style="list-style-type: none"> ▶ Southern Access to Heathrow (O2)
Gatwick Airport – Kent Rail Connectivity	<ul style="list-style-type: none"> ▶ Gatwick – Kent Service Enhancements (S22) 	<ul style="list-style-type: none"> ▶ Redhill Aerodrome Chord (J11)
Bakerloo Line Extension and Upgrade	<ul style="list-style-type: none"> ▶ Bakerloo Line Extension (S3) 	<ul style="list-style-type: none"> ▶ Bakerloo Line upgrade (NEW)
Isle of Wight Ferry Connectivity	<ul style="list-style-type: none"> ▶ Isle of Wight Ferry Service Enhancements (D2) 	<ul style="list-style-type: none"> ▶ Operating Hours and Frequency Enhancements (D2a) ▶ New Summer Route - Ryde to Southampton (D2b)
Reinstated International Rail Services	<ul style="list-style-type: none"> ▶ NEW 	



Challenges	Interventions	Outputs	Outcomes	Impacts
<ul style="list-style-type: none"> ▶ The South East relies on infrastructure susceptible to weather events. ▶ Maintenance and renewals should be part of “business as usual”, but funding constraints are limiting infrastructure managers’ ability to quickly clear maintenance backlogs ▶ Climate change is expected to drive higher summer temperatures and more severe weather events. ▶ We are seeing the effects of worsening weather today. ▶ The region’s resilience is compromised by congested highways and railways. ▶ Some corridors, like the London-Brighton corridor, rely heavily on single highways and railways. 	<ul style="list-style-type: none"> ▶ Region-wide Maintenance Priorities. ▶ Operation Brock / Stack Improvements. ▶ Kent Bifurcation Strategy / A2-M2-Lower Thames Crossing Corridor. ▶ Brighton Main Line Capacity and Resilience. ▶ South West Mainline Resilience. ▶ Shakespeare Cliff / Canterbury Rail Chord. ▶ Secondary Corridors including Lewes – Uckfield – Tonbridge. ▶ Brighton – London / M25 resilience (A22, A23, A24). ▶ M3 / M4 Highway Links Resilience. ▶ A259 Corridor Resilience. ▶ A3 Resilience and Placemaking. ▶ Haying Island Bridge / Access. 	<ul style="list-style-type: none"> ▶ The transport network is well-maintained and delivers reliable journeys between major economic hubs and international gateways. ▶ The transport network has the capacity and agility to manage, absorb, and recover from major disruptions quickly, and when the risk of major failures occurring is reduced. 	<ul style="list-style-type: none"> ▶ Reduced disruptions from external events, such as adverse weather, technical failures, or infrastructure breakdowns. ▶ Reduced disruption to all users of the transport network from planned engineering works and maintenance. ▶ Increased customer satisfaction due to improved reliability of transport services and networks. ▶ Reduced cost of transport to users and, in the long term, government. 	<ul style="list-style-type: none"> ▶ The South East is seen to have a reliable and resilient transport system, which in turn unlocks investment opportunities and contributes to wider prosperity and sustainable economic growth. ▶ The quality of life of the South East’s residents, visitors, and businesses is enhanced through having a more reliable and resilient transport system.



Interventions in this Strategy	Interventions included in the 2023 SIP with scheme references	
Region-wide Maintenance Priorities	▶ NEW	
Operation Brock / Stack Improvements	<ul style="list-style-type: none"> ▶ Digital Operations Stack and Brock (X8) ▶ A20 Enhancements for Operations Stack and Brock (X9) 	▶ Kent Lorry Parks Long Term Solution (X10)
Kent Bifurcation Strategy / A2-M2-Lower Thames Crossing Corridor	<ul style="list-style-type: none"> ▶ Lower Thames Crossing (Y1) ▶ A2 Brenley Corner Enhancements (X2) ▶ A2 Dover Access (X3) ▶ A2 Canterbury Junctions Enhancements (X12) 	<ul style="list-style-type: none"> ▶ M2 Junction 4 – Junction 7 Smart Motorway (X13) ▶ M20 Junction 6 Sandling Enhancements (X14) ▶ M20 Junction 3 - Junction 5 Smart Motorway (X15) ▶ A228 Medway Valley Enhancements (X22)
Brighton Main Line Capacity and Resilience	<ul style="list-style-type: none"> ▶ Croydon Area Remodelling Scheme (J1) ▶ Brighton Main Line - 100mph Operation (J2) 	▶ Brighton Station Additional Platform (J3)
South West Mainline Capacity and Resilience	▶ South West Main Line / Portsmouth Direct Line – Woking Area Capacity Enhancement (O12)	▶ South West Main Line – Digital Signalling (O17)
Shakespeare Cliff / Canterbury Rail Chord	▶ Canterbury Rail Chord (S14)	▶ New Station – Canterbury Interchange (S15)
Secondary Corridors including Lewes – Uckfield – Tonbridge	<ul style="list-style-type: none"> ▶ Uckfield - Lewes Wealden Line Reopening - Traction and Capacity Enhancements (K1) ▶ Uckfield - Lewes Wealden Line Reopening - Reconfiguration at Lewes (K2) 	<ul style="list-style-type: none"> ▶ Spa Valley Line Modern Operations Reopening – Eridge to Tunbridge Wells West to Tunbridge Wells (K3) ▶ Uckfield Branch Line – Hurst Green to Uckfield Electrification (J10)
Brighton – London / M25 highway resilience (A22, A23, A24)	<ul style="list-style-type: none"> ▶ A22 N Corridor (Tandridge) – South Godstone to East Grinstead Enhancements (N1) ▶ A22 Corridor Package (N3a) ▶ A22 Corridor - Hailsham to Uckfield (N3b) ▶ A22 Uckfield Bypass Dualling (N18) 	<ul style="list-style-type: none"> ▶ A23 Carriageway Improvements - Gatwick to Crawley (N7) ▶ A23 Hickstead and Bolney Junction Enhancements (N14) ▶ A24 / A243 Knoll Roundabout and M25 Junction 9a (N2) ▶ A24 Dorking Bypass (N11) ▶ A24 Horsham to Washington Junction (N12) ▶ A24 Corridor Improvements Horsham to Dorking (N13)
M3 / M4 Highway Links Resilience	▶ A339 Newbury to Basingstoke Enhancements (R14)	▶ A322 and A329(M) Smart Corridor (R13)
A259 Corridor Resilience	<ul style="list-style-type: none"> ▶ A259 Bognor Regis to Littlehampton Enhancement (I14) ▶ A259 South Coast Road Corridor – Eastbourne to Brighton (I15) 	<ul style="list-style-type: none"> ▶ A259 Chichester to Bognor Regis Enhancement (I16) ▶ A259 (King's Road) Seafront Highway Structures Renewal Programme (I17)
A3 Resilience and Placemaking	▶ A3 Guildford Long Term Solution (R11)	
Hayling Island Bridge / Access	▶ Hayling Island Bridge Renewal (NEW)	▶ Improved Portsmouth – Hayling Island Ferries (C11)

Integration and Inclusion Framework



Challenges	Interventions	Outputs	Outcomes	Impacts
<ul style="list-style-type: none"> ▶ The South East’s transport networks are not equally accessible to all sections of society, putting many groups and communities at risk of exclusion. ▶ Many parts of the South East’s transport system lack physical integration. ▶ Many parts of the transport network have varied customer experiences – and some sections of society face particular issues. ▶ The affordability of public transport services and car access is a concern. ▶ There is a risk that some groups could be left behind if the benefits of technology are not equally distributed. 	<ul style="list-style-type: none"> ▶ Region-wide Inclusive Infrastructure Priorities. ▶ Region-wide Fares/Ticketing Priorities. ▶ Region-wide Service Priorities. ▶ Solent Ferry Connectivity. ▶ Solent Mass Transit. ▶ Isle of Wight Mass Transit / Rail. ▶ Gatwick Diamond Mass Transit / Rail. ▶ Hastings – London / M25 Highway and Rail Connectivity. ▶ Sussex Coast Mass Transit. ▶ North Kent Coast and Isle of Sheppey Rail and Ferry Connectivity (including Hoo Peninsula Passenger Rail Access). ▶ East Kent Coast Rail Connectivity. 	<ul style="list-style-type: none"> ▶ Transport Related Social Exclusion is reduced. ▶ Customer satisfaction is consistently high across all user groups. ▶ The vast majority of rail stations and public transport hubs are step-free. ▶ The South East is close to or has achieved “Target Zero” for killed and seriously injured incidents. ▶ More residents and visitors are engaged in physical activity. ▶ Fewer people are exposed to poor air quality. ▶ Fewer people are affected by severance i.e. transport blocking personal mobility. 	<ul style="list-style-type: none"> ▶ Everyone can affordably travel where they need to go, when they need to go. ▶ Customer satisfaction with all aspects of the transport network is high across all sections of society. 	<ul style="list-style-type: none"> ▶ The South East has a transport system that is affordable, accessible, equitable, and supportive of the well-being of all residents, regardless of their age, ability, or socio-economic status.

Integration and Inclusion Interventions



Interventions in this Strategy	Interventions included in the 2023 SIP with scheme references	
Region-wide Inclusive Infrastructure Priorities	▶ Global policy Statement (Integration)	
Region-wide Fares/Ticketing Priorities	▶ Global Policy Statement (Public Transport Fares)	▶ Global Policy Statement (Integration)
Region-wide Service Priorities	▶ Global Policy Statement (Integration)	
Solent Ferry Connectivity	<ul style="list-style-type: none"> ▶ Improved Gosport – Portsmouth and Portsmouth – Hayling Island Ferries (C11) ▶ Ferry operating Hours and Frequency Enhancements (D2a) ▶ New Summer Route – Ryde to Southampton (D2b) 	<ul style="list-style-type: none"> ▶ Ferry Crossings – New Sheerness to Hoo Peninsula Service (V19) ▶ Ferry Crossings - Sheerness to Chatham / Medway City Estate / Strood Enhancements (V20)
Solent Mass Transit	▶ South East Hampshire Rapid Transit Future Phases (C2)	▶ Improved Gosport – Portsmouth and Portsmouth – Hayling Island Ferries (C11)
Isle of Wight Mass Transit / Rail	▶ Isle of Wight Mass Transit and Connections (D1 & D2)	
Gatwick Diamond Mass Transit / Rail	▶ London – Sussex Coast Mass Transit (L)	▶ New Station to the North East of Horsham (J8)
Hastings – London / M25 Highway and Rail Connectivity	<ul style="list-style-type: none"> ▶ A21 Safety Enhancements (X4) ▶ A21 Kippings Cross to Lamberhurst (X25) ▶ Flimwell and Hurst Green Bypasses (X25) 	▶ HS1 / Marsh Link – Hastings, Bexhill and Eastbourne Upgrade (T2)
Sussex Coast Mass Transit	<ul style="list-style-type: none"> ▶ Sussex Coast Mass Rapid Transit (G5) ▶ Eastbourne / Polegate Strategic Mobility Hub (G4) 	<ul style="list-style-type: none"> ▶ Eastbourne / Wealden Mass Rapid Transit (G6) ▶ Hastings / Bexhill Mass Rapid Transit (G7)
North Kent Coast and Isle of Sheppey Rail and Ferry Connectivity	<ul style="list-style-type: none"> ▶ High Speed 1 – Link to Medway (U1) ▶ Medway/Swale ferry crossings (V19 and V20) ▶ Hoo Peninsula Passenger Rail Access (S7) 	<ul style="list-style-type: none"> ▶ North Kent Line – Service Enhancements (S9) ▶ Chatham Main Line - Line Speed Enhancements (S10)
East Kent Coast Rail Connectivity	▶ High Speed East – Dollands Moor Connection (T1)	▶ South Eastern Main Line Capacity Enhancements (S4)



Challenges	Interventions	Outputs	Outcomes	Impacts
<ul style="list-style-type: none"> ▶ The government, TfSE, and all local authorities in the South East are committed to achieving net zero transport emissions by 2050. ▶ The UK's transport system is still significantly behind many of its peers (e.g. low levels of rail electrification). ▶ There are additional pressures where growth risks undermining decarbonisation efforts. ▶ The impacts of climate change are already apparent, and the South East is not decarbonising fast enough. ▶ People are not incentivised to travel sustainably. ▶ Decarbonising longer distance trips is particularly challenging. ▶ We do not have the luxury of time to rely on less mature technologies. 	<ul style="list-style-type: none"> ▶ Region-wide Low Emission Vehicles (LEVs) Priorities. ▶ Region-wide Power Priorities. ▶ Region-wide Beyond Transport Priorities. ▶ Region-wide Modal Shift / Demand Management Priorities. ▶ Region-wide Ferry Decarbonisation Priorities. ▶ Rail Electrification and Decarbonisation. 	<ul style="list-style-type: none"> ▶ Surface transport has transitioned from fossil fuels to net zero traction by 2050. ▶ Active travel modes have a higher mode share for short journeys compared to today. ▶ Public transport mode share for longer journeys compared to today. ▶ The South East is recognised as a leader in decarbonising transport. 	<ul style="list-style-type: none"> ▶ All surface transport trips made across the South East are net zero emission by 2050 (at the latest). ▶ The South East does not exceed its carbon budgets for surface transport by 2050. ▶ The South East is seen as a world leader in decarbonising transport. 	<ul style="list-style-type: none"> ▶ The UK meets its legal domestic and international commitments to global efforts to reduce climate emissions, with a view to mitigating the existential and global impacts of climate change. ▶ The South East attracts more external investment in decarbonisation. ▶ The South East creates more high-quality jobs in decarbonisation industries.

Decarbonisation Interventions



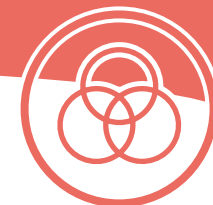
Interventions in this Strategy	Interventions included in the 2023 SIP with scheme references	
▶ Region-wide Low Emission Vehicles (LEVs) Priorities	▶ Global Policy Statement (Decarbonisation)	
▶ Region-wide Power Priorities		
▶ Region-wide Beyond Transport Priorities		
▶ Region-wide Modal Shift / Demand Management Priorities	▶ Global Policy Statement (Road User Charging)	▶ Global Policy Statement (Virtual Access)
▶ Region-wide Ferry Decarbonisation Priorities	▶ NEW	
▶ Rail Electrification and Decarbonisation	<ul style="list-style-type: none"> ▶ Eastleigh/Southampton to Salisbury – Electrification (B6) ▶ Reading to Basingstoke Enhancements (O3) ▶ West of England Main Line – Electrification from Basingstoke to Salisbury (O19) ▶ Thames Valley Branch Line Decarbonisation (NEW) 	<ul style="list-style-type: none"> ▶ Uckfield Branch Line – Hurst Green to Uckfield Electrification (J10) ▶ HS 1 / Marsh Link – Hastings, Bexhill and Eastbourne Upgrade (T2) ▶ North Downs Line – Decarbonisation (O4) ▶ Newbury – Taunton electrification (NEW)

Other interventions relating to modal shift through improving active travel and public transport options are captured in other Missions.



Challenges	Interventions	Outputs	Outcomes	Impacts
<p>Challenges</p> <ul style="list-style-type: none"> ▶ Housing has become unaffordable for too many people in London and the South East – with significant implications for the wider economy and society. ▶ The new government has committed to reinstating housing targets. <p>Opportunities</p> <ul style="list-style-type: none"> ▶ Transport can unlock growth in jobs and housing by providing access to development sites. ▶ Development can unlock third party investment in transport infrastructure and services. ▶ Transport investment can enhance places (e.g. by addressing severance and promoting more sustainable transport options). 	<ul style="list-style-type: none"> ▶ Region-wide Planning Priorities. ▶ Region-wide Active Travel Priorities. ▶ Solent Mass Transit. ▶ Solent Rail Metroisation. ▶ Isle of Wight Mass Transit / Rail. ▶ Brighton Main Line Capacity and Resilience. ▶ Gatwick Diamond Mass Transit / Rail. ▶ Sussex Coast Mass Transit. ▶ Sussex Coast Rail Metroisation. ▶ North Kent Coast / Medway Mass Transit. ▶ North Kent Coast Rail Connectivity. ▶ North West Kent / South East London Rail Connectivity. ▶ Hoo Peninsula Passenger Rail Access. ▶ East Kent Coast Rail Connectivity. ▶ South West Mainline Capacity and Resilience. ▶ Thames Valley Mass Transit. ▶ Basingstoke Mass Transit. 	<ul style="list-style-type: none"> ▶ All major developments (i.e. 3,000 dwellings or an expansion of more than 20%, or a major generator/ attractor of demand e.g. hospital, stadia) have high quality public transport services (2-4 services per hour) and high-quality active travel infrastructure (as defined by Active Travel England) ▶ More residents and jobs are within a 1,500-metre radius of a public transport access point. ▶ More residents can access key services within a 30-minute travel time. 	<ul style="list-style-type: none"> ▶ Population growth and economic development in the South East is underpinned by sustainable transport and infrastructure, ▶ The South East has created well-connected communities with easy access to key services and employment opportunities. 	<ul style="list-style-type: none"> ▶ The South East is seen as an outstanding place to live, work, and visit – thanks to its balanced development and economic opportunities. ▶ Residents are no longer forced by transport and/or housing costs to live far from their work, family, or social networks.

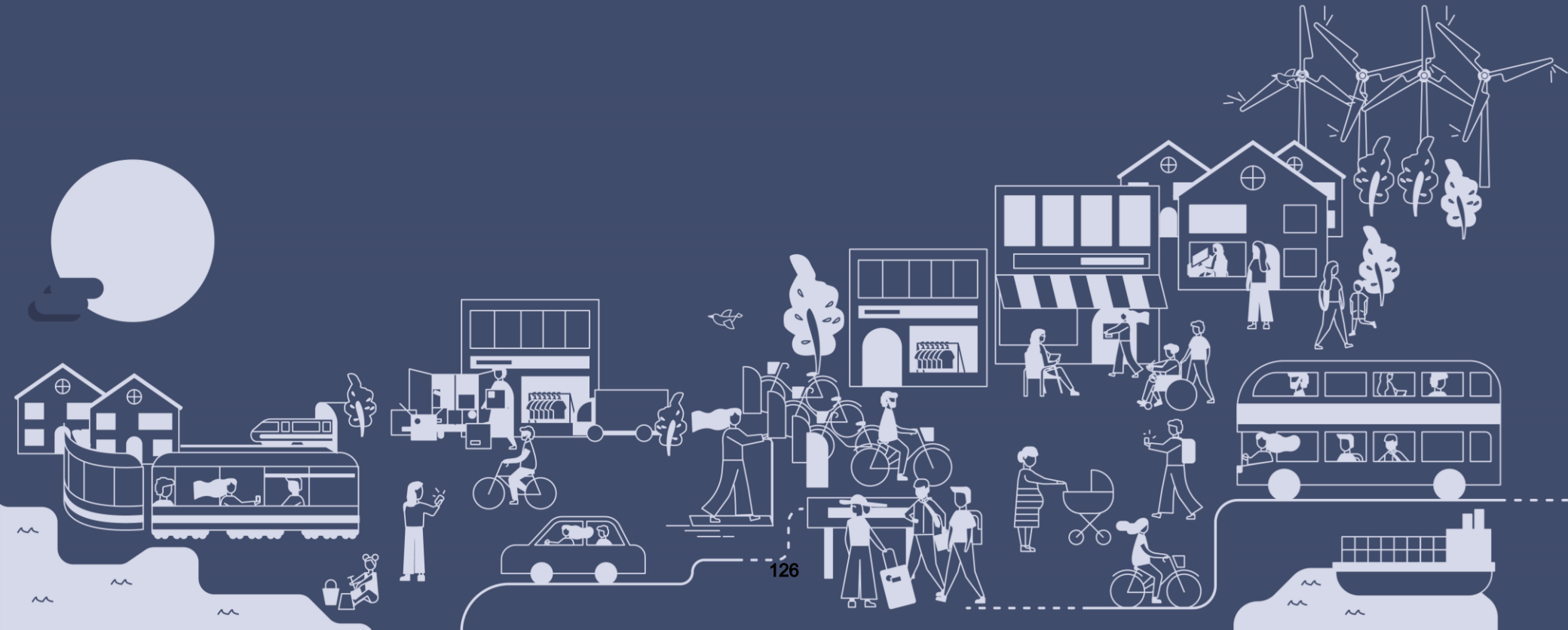
Sustainable Growth Interventions



Interventions in this Strategy	Interventions included in the 2023 SIP with scheme references	
Region-wide Planning Priorities	▶ Global Policy Statement (Integration)	
Region-wide Active Travel Priorities	▶ All Active Travel Packages in the SIP (E, H, M, W)	▶ Global Policy Statement (New Mobility)
Solent Mass Transit	<ul style="list-style-type: none"> ▶ Southampton Mass Transit (C1) ▶ South East Hampshire Rapid Transit Future Phases (C2) ▶ New Southampton to Fawley Waterside Ferry Service (C3) ▶ Southampton Cruise Terminal Access for Mass Transit (C4) ▶ M271 Junction 1 Strategic Mobility Hub (C5) ▶ M27 Junction 5 / S'oton Airport Strategic Mobility Hub (C6) 	<ul style="list-style-type: none"> ▶ M27 Junction 7 / 8 Strategic Mobility Hub (C7) ▶ M27 Junction 9 Strategic Mobility Hub (C8) ▶ Tipner Transport Hub (M275 Junction 1) (C9) ▶ Southsea Transport Hub (C10) ▶ Improved Gosport – Portsmouth and Portsmouth – Hayling Island Ferries (C11)
Solent Rail Metroisation	<ul style="list-style-type: none"> ▶ Botley Line Double Tracking (A2) ▶ Netley Line Signalling and Rail Service Enhancements (A3) ▶ Fareham Loop / Platform (A4) ▶ Portsmouth Station Platforms (A5) ▶ South West Main Line – Totton Level Crossing Removal (A6) ▶ Southampton Central Station Upgrade and Timetabling (A7) ▶ Eastleigh Station Platform Flexibility (A8) 	<ul style="list-style-type: none"> ▶ Southampton – Woolston Crossing (B1) ▶ New Southampton Central Station (B2) ▶ New City Centre Station (B3) ▶ South West Main Line – Mount Pleasant Level Crossing Removal (B4) ▶ Cosham Station Mobility Hub (B5) ▶ Waterside Branch Line – Reopening (A9)
Isle of Wight Mass Transit / Rail	▶ Isle of Wight Mass Transit and Connections (D1 & D2)	
Brighton Main Line Capacity and Resilience	<ul style="list-style-type: none"> ▶ Croydon Area Remodelling Scheme (J1) ▶ Brighton Main Line - 100mph Operation (J2) 	▶ Brighton Station Additional Platform (J3)
Gatwick Diamond Mass Transit / Rail	▶ London – Sussex Coast Mass Transit (L)	
Sussex Coast Mass Transit	<ul style="list-style-type: none"> ▶ Shoreham Strategic Mobility Hub (G1) ▶ A27 / A23 Patcham Interchange Strategic Mobility Hub (G2) ▶ Falmer Strategic Mobility Hub (G3) ▶ Eastbourne / Polegate Strategic Mobility Hub (G4) 	<ul style="list-style-type: none"> ▶ Sussex Coast Mass Rapid Transit (G5) ▶ Eastbourne / Wealden Mass Rapid Transit (G6) ▶ Hastings / Bexhill Mass Rapid Transit (G7) ▶ A27 Falmer – Polegate improvements (G8)
Sussex Coast Rail Metroisation	▶ West Coastway Strategic Study (F1)	
North Kent Coast / Medway Mass Transit	▶ Kent, Medway and East Sussex Mass Transit (V)	
North Kent Coast Rail Connectivity	<ul style="list-style-type: none"> ▶ High Speed 1 - Link to Medway (via Chatham) (U1) ▶ New Strood Rail Interchange (S16) 	<ul style="list-style-type: none"> ▶ St Pancras International Domestic High Speed Platform Capacity (S1) ▶ North Kent Line - Service Enhancements (S9) ▶ Chatham Main Line - Line Speed Enhancements (S10)
North West Kent and South East London Rail Connectivity	<ul style="list-style-type: none"> ▶ Dartford Station Remodelling / Relocation (S13) ▶ Crossrail - Extension from Abbey Wood to Dartford / Ebbsfleet (S18) 	<ul style="list-style-type: none"> ▶ Ebbsfleet International connections (S21 and S22) ▶ HS1 / Waterloo Connection Chord - Ebbsfleet Southern Rail Access (S19)
Hoo Peninsula Passenger Rail Access	▶ North Kent Line / Hundred of Hoo Railway - Rail Chord (S7)	
East Kent Coast Rail Connectivity	<ul style="list-style-type: none"> ▶ High Speed East - Dollands Moor Connection (T1) ▶ High Speed 1 / Marsh Link - Hastings, Bexhill and Eastbourne Upgrade (T2) 	▶ Otterpool Park / Westenhanger Station Platform Extensions and Station Upgrade (S11)
South West Mainline Capacity and Resilience	<ul style="list-style-type: none"> ▶ South West Main Line / Portsmouth Direct Line - Woking Area Capacity Enhancement (O12) ▶ South West Main Line - Digital Signalling (O17) 	▶ South West Main Line / Basingstoke Branch Line - Basingstoke Enhancement Scheme (O13)
Thames Valley Mass Transit	<ul style="list-style-type: none"> ▶ Bracknell / Wokingham Bus Enhancements (P3) ▶ Slough / Windsor / Maidenhead Area Bus Enhancements (P7) ▶ A4 Reading - Maidenhead - Slough - London Heathrow Airport Mass Rapid Transit (P12) 	<ul style="list-style-type: none"> ▶ Newbury / Thatcham Bus Enhancements (P8) ▶ Reading Mass Rapid Transit (P9) ▶ A329 / B3408 Reading - Bracknell / Wokingham Mass Rapid Transit (P13)
Basingstoke Mass Transit	▶ Basingstoke Mass Rapid Transit (P1)	

Appendix B

Scenario Development



Scenario Development

Overview

As part of the Strategy refresh, TfSE undertook a **Scenario Planning Exercise** to ensure the Strategy remains resilient and adaptable to future uncertainties. This exercise included a series of workshops with stakeholders, designed to assess key changes since the previous Strategy and refine TfSE's Vision, Goals, and Missions.

The purpose of scenario planning was to explore **how different future scenarios could influence the Strategy's success**. By developing plausible futures rather than idealised targets, this process helped TfSE identify potential challenges and opportunities for its Missions, and ensure the Strategy remains relevant and robust in the face of diverse outcomes. The scenarios provided insights into external factors, such as economic growth, policy shifts, energy costs, and public attitudes, that may affect transport and travel patterns in the South East.

Between April and May 2024, stakeholders participated in workshops to create **four distinct scenarios** based on two main axes: levels of government intervention and economic growth. Each scenario explored different potential futures. These are presented in the following slide.

The Scenarios

Make Do and Mend

A big state fixes things and makes best use of limited resources

Planned Prosperity

A big state drives economic growth through investment in public projects

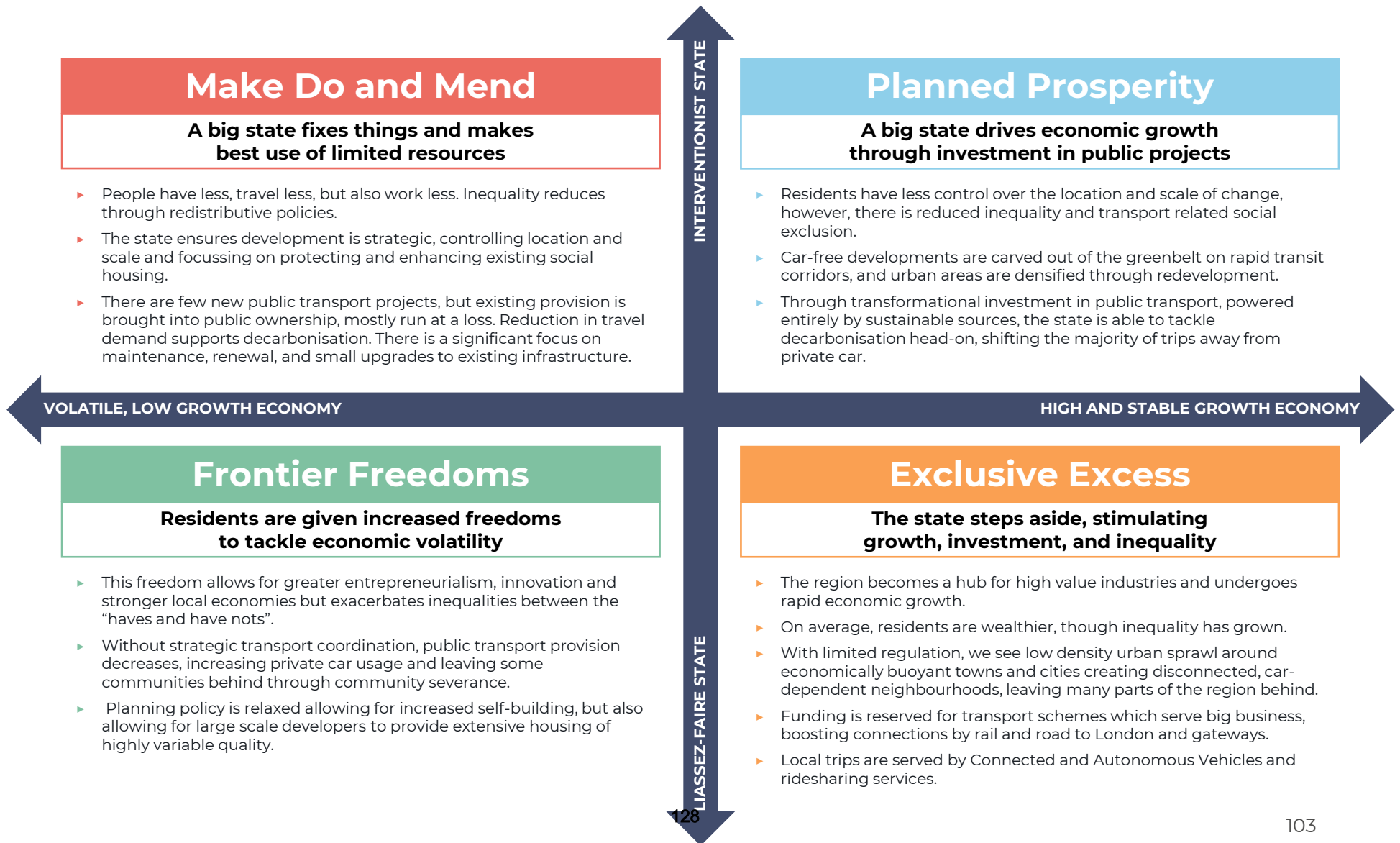
Exclusive Excess

The state steps aside, stimulating growth, investment, and inequality

Frontier Freedoms

Residents are given increased freedoms to tackle economic volatility

Scenarios Description



Scenarios Assessment

Approach

Following the development of the scenarios, a workshop was held to assess the resilience of TfSE’s planned Route Map across various future scenarios. Using a Scenario Planning and Route Map tool (based on a model by the Scottish Government), the project team qualitatively evaluated the impact of TfSE’s policies against four scenarios, comparing each scenario to a “Business as Usual” baseline and a “No Intervention” scenario. Each scenario was assessed qualitatively and modelled using the South East Economy and Land Use Model (SEELUM) – the model that was also used to develop the 2020 Strategy and the 2023 Strategic Investment Plan (SIP).

The primary aim was to determine if the planned policy measures would help achieve TfSE’s Missions more effectively than maintaining the current approach or doing nothing.

Each Mission was broken down into key indicators representing TfSE’s desired outcomes. Workshop participants assessed how each indicator would change under different scenarios (with ratings from “Significantly Improve” to “Significantly Worse”) and whether the planned policies would positively affect these outcomes. For each Mission, a Red/Amber/Green rating was assigned based on the average indicator scores, giving a quick indication of potential challenges in meeting TfSE’s Goals.

Results

The results shown in the table below provide insight into the viability of the Route Map under different futures, highlighting areas of uncertainty and where consensus could not be fully reached.

	Business as Usual	Make Do And Mend		Frontier Freedoms		Planned Prosperity		Exclusive Access	
		No Intervention	With Policy Route Map	No Intervention	With Policy Route Map	No Intervention	With Policy Route Map	No Intervention	With Policy Route Map
Strategic Connectivity	Orange	Green	Green	Red	Orange	Yellow	Green	Orange	Green
Resilience	Orange	Orange	Green	Red	Green	Orange	Green	Orange	Yellow
Inclusion and Integration	Orange	Yellow	Yellow	Red	Orange	Green	Green	Red	Orange
Decarbonisation	Yellow	Green	Green	Yellow	Green	Green	Green	Green	Green
Sustainable Communities	Yellow	Orange	Green	Orange	Orange	Green	Green	Red	Red

Key			
 	Impossible to achieve	 	Unlikely to achieve
 	Challenging to achieve	 	Likely to achieve
 	Possible to achieve	 	Likely to achieve

Scenarios Reflections

Findings

The scenario testing exercise highlighted the inherent value of having a clear Route Map, even without specific changes. The Route Map itself provides strategic direction, focusing planning and efforts toward common Goals, and is expected to influence delivery across all scenarios.

While the exercise assumes full delivery of Route Map, participants acknowledged the likelihood of adjustments over time as the Strategy evolves. Additionally, it became clear that improving planning and delivery processes is just as crucial as funding. Simply increasing funding without addressing systemic delivery issues would likely lead to diminishing returns.

Reflections

The exercise also revealed that the different approaches embedded within each Route Map affected their effectiveness in various scenarios. For instance, the Sustainable Communities Route Map, being Principles-based, was less impactful because it primarily guides external stakeholders rather than directly driving action.

Conclusions for the Strategy

Overall, the exercise demonstrates that TfSE's strategic approach is likely to yield more positive outcomes for each Mission compared to a "No Intervention" or "Business as Usual" approach. As such, no changes to the Missions or Route Maps are proposed based on this exercise.

Further information

More details can be found in the accompanying **Scenarios Report**, which can be found at www.transportforthesoutheast.org.uk.

SHORT TERM (2025-30)

MEDIUM TERM (2030-40)

LONG TERM (2040-50)

International Rail Services

Solent Ferry Connectivity

South Coast Highway and Rail Connectivity

Channel Ports – Midlands and North Rail Freight

Gatwick Airport – Kent Rail Connectivity

Hastings – London / M25 Highway and Rail Connectivity

South Coast Ports – Midlands and North Freight Connectivity

Bakerloo Line Extension and Upgrade

Heathrow and Old Oak Common Rail Access

Rail Electrification and Decarbonisation

Interventions with a second bar apply across multiple Missions

SHORT TERM (2025-30)

MEDIUM TERM (2030-40)

LONG TERM (2040-50)

Operation Brock / Stack Improvements

A259 Corridor Resilience

Haying Island Bridge / Access

Shakespeare Cliff / Canterbury Rail Chord

Brighton – London / M25 resilience (A22, A23, A24

South West Mainline Capacity and Resilience.

M3 / M4 Highway Links Resilience

Brighton Main Line Capacity and Resilience

Secondary Corridors including Lewes – Uckfield – Tonbridge

A3 Resilience and Placemaking

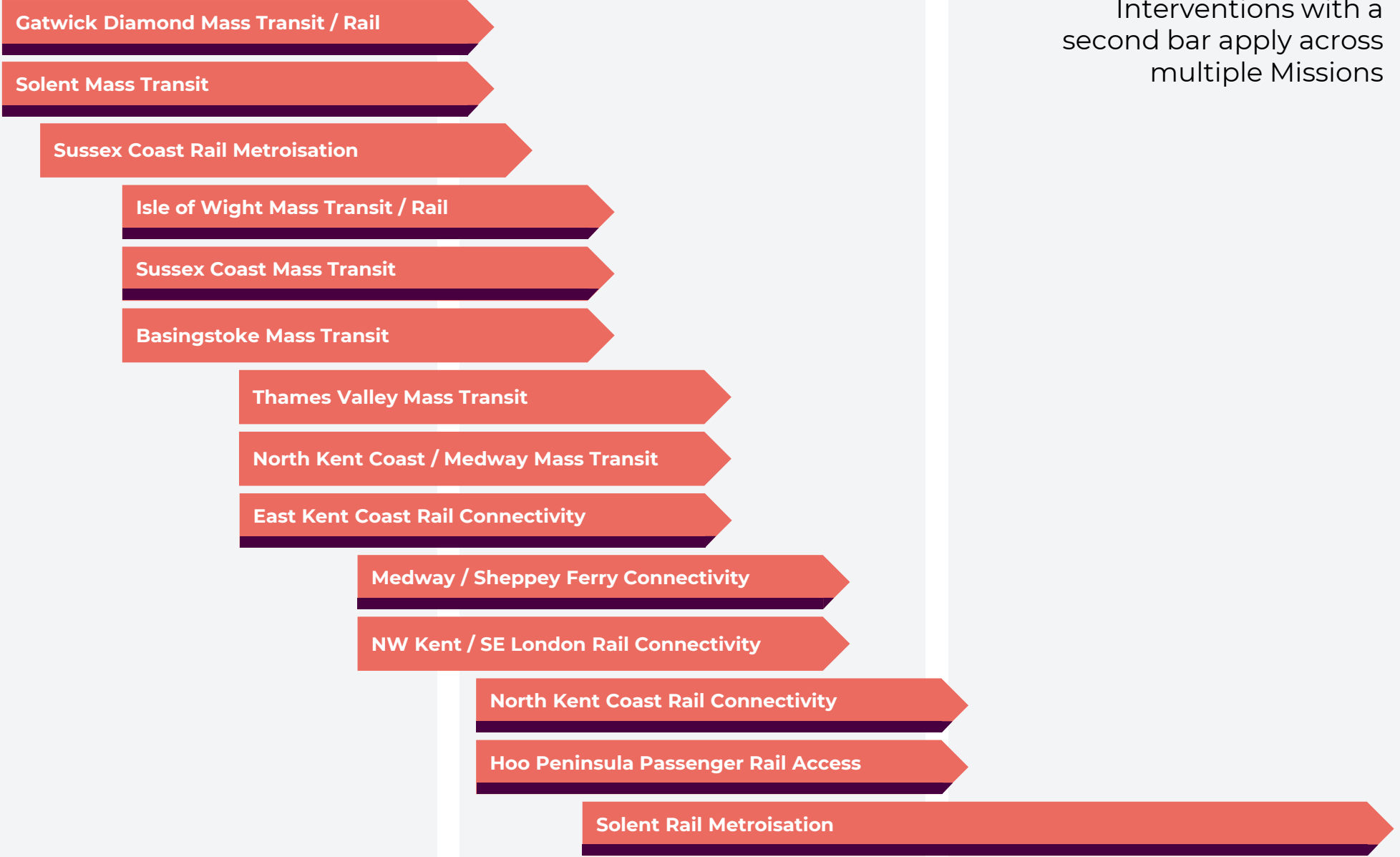
Kent Bifurcation Strategy / A2-M2-Lower Thames Crossing Corridor

Interventions with a second bar apply across multiple Missions

SHORT TERM (2025-30)

MEDIUM TERM (2030-40)

LONG TERM (2040-50)



Region-wide Service Priorities

Region-wide Maintenance Priorities

Region-wide Inclusive Infrastructure Priorities

Region-wide Fares/Ticketing Priorities.

Region-wide Service Priorities.

Provide and enhance socially necessary public transport services

Region-wide Planning Policy Priorities

Regional-wide Active Travel Priorities

Region-wide Low Emission Vehicles (LEVs) Priorities

Region-wide Power Priorities

Region-wide Beyond Transport Priorities

Region-wide Ferry Decarbonisation Priorities

Region-wide Modal Shift / Demand Management Priorities

Draft Integrated Sustainability Appraisal

Draft Transport Strategy for the South East

December 2024

Prepared by

Tresor Consulting for

Steer

14-21 Rushworth Street

London SE1 0RB

+44 20 7910 5000

www.steergroup.com

Prepared for

Transport for the South East

County Hall, St Anne's Crescent, Lewes, BN7 1UE

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Non Technical Summary

Transport for the South-East (TfSE) is undertaking a refresh of its Transport Strategy first adopted in 2020. This report sets out the Draft Integrated Sustainability Appraisal (ISA) undertaken for the Draft Transport Strategy. The ISA aims to identify and mitigate environmental and social impacts at a strategic level. It is subject to public consultation alongside the Transport Strategy.

In terms of sustainability policy in England, the last five years since the Strategy was developed, has seen a growing emphasis on both environmental net gain and the need to decarbonise. Transport is the largest single contributor to greenhouse gas emissions in the UK. Development and operation of transport infrastructure and traffic have impacts on biodiversity and environmental quality (including air, water and soils).

The South East of England is Britain's gateway to the world. Its dynamic economy, scenic landscapes, rich cultural heritage, and proximity to London and mainland Europe make it one of the most prosperous and desirable regions for living, working, and visiting in Britain. While parts of the TfSE Region are densely populated, large areas are highly designated for the biodiversity, heritage and landscape value and important for the sustainable growth of the Region.

The Strategy has five 'missions' which set a route map for improving strategic connectivity, strengthening resilience, enhancing integration, decarbonising the transport system, and unlocking sustainable growth. They aim to deliver beneficial outcomes by reducing congestion and air pollution; providing affordable and accessible public transport; reducing the impacts of climate change; enabling better physical and mental health through active travel; and providing users with better access to jobs, education, leisure and other opportunities.

In order to deliver these missions, a number of interventions have been identified. The majority of these were previously assessed as part of work undertaken for the Region's Strategic Investment Plan. Interventions that require new transport infrastructure can have significant negative effects on natural capital, biodiversity, historic environment, landscape, water, soils, air quality, noise and greenhouse gases. However, they can also deliver positive effects, including on the same sustainability aspects. Positive effects include air quality, greenhouse gases, safety, health, equalities and the economy.

New interventions and measures proposed in the updated Strategy do not substantially change previous assessments undertaken. For many of the interventions, a precautionary approach is taken to the assessment. This takes into account the presence of sensitive environmental features and potential for construction and operational effects of different types of transport. Potential negative impacts predicted at this stage can be avoided or reduced through further project-level design and assessment. For larger projects with predicted significant effects in the Strategy, this will involve environmental impact assessment as part of consenting.

Health and equalities considerations, as well as information from a Habitats Regulations 'screening' of likely effects on protected sites for nature conservation have informed the overall assessment.

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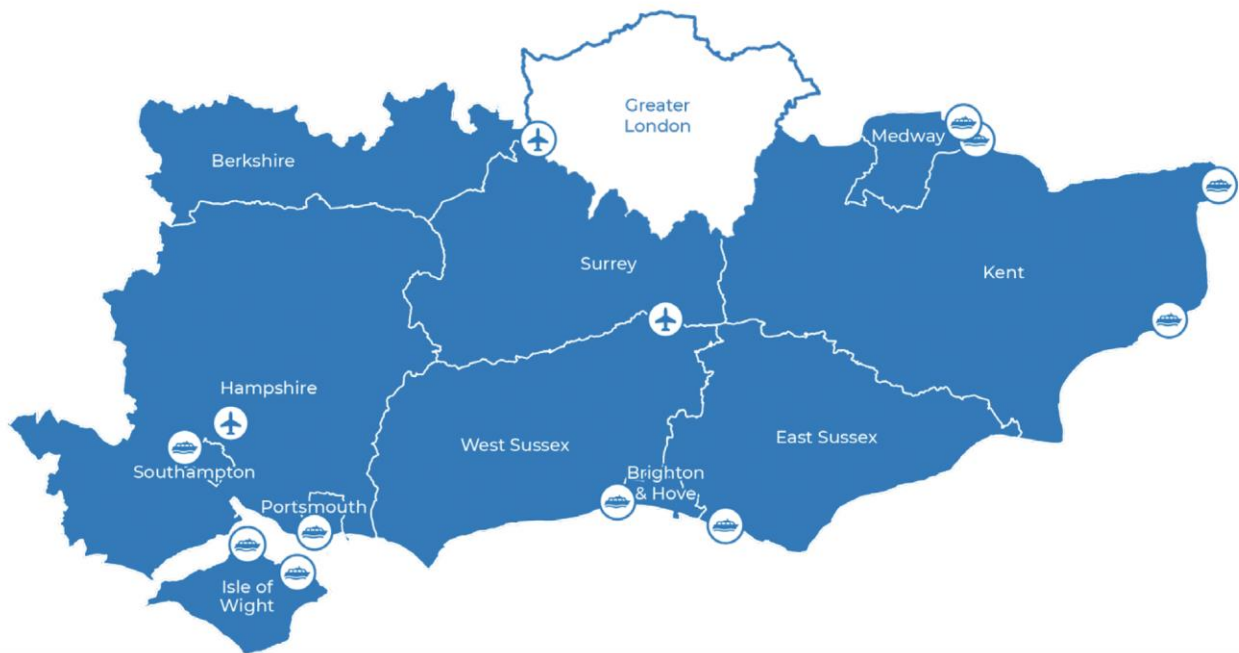
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1. Introduction

Transport for the South East (TfSE) is undertaking a refresh of its thirty-year Transport Strategy published in 2020¹. The ambitious Vision for the Transport Strategy was to deliver a high-quality, reliable, safe and accessible transport network that offers seamless door-to-door journeys enabling our businesses to compete and trade more effectively in the global marketplace and give residents and visitors the highest quality of life. After five years, the Transport Strategy is being refreshed to ensure strategic priorities are still being met in the changing policy, demographic, socio-economic and environmental context of the area.

The TfSE area is shown in Figure 1.1 and encompasses the entirety of Kent, Medway, Hampshire, the Isle of Wight, Surrey, East Sussex, West Sussex, Brighton & Hove, and the six Berkshire authorities (West Berkshire, Bracknell Forest, Reading, Slough, Royal Borough of Windsor & Maidenhead, and Wokingham).

Figure 1.1 TfSE Area



A map of the Transport for the South East area

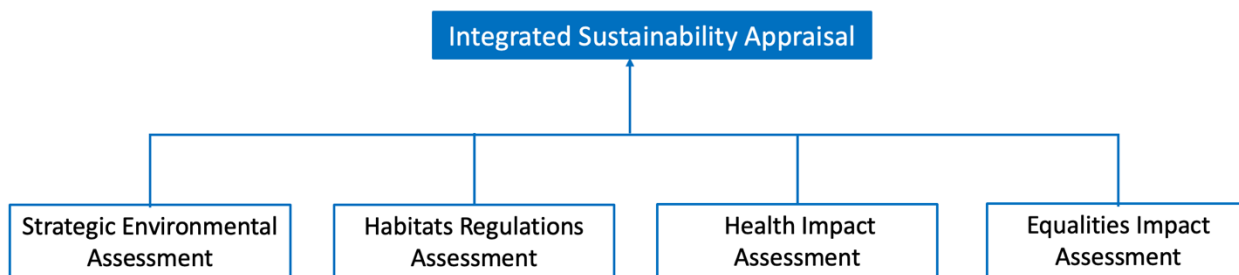
Integrated Sustainability Appraisal

An Integrated Sustainability Appraisal (ISA) is being undertaken as part of the strategy refresh. The ISA combines several sustainability appraisal processes, so that environmental and social impacts are identified and mitigated as part of strategy development. This Scoping Report sets out the first stage of the ISA process.

¹ <https://transportforthesoutheast.org.uk/our-work/transport-strategy/>

The components of the ISA process are set out in Figure 1.1 below and each process is then briefly described.

Figure 1.2: Processes within Integrated Sustainability Appraisal



A diagram showing component processes of Integrated Sustainability Appraisal

Strategic Environmental Assessment (SEA)

SEA is used to describe the application of environmental assessment to plans and programmes in accordance with the "Environmental Assessment of Plans and Programmes Regulations" (SI 2004/1633, known as the SEA Regulations). The SEA Regulations place an obligation on authorities to undertake SEA for certain plans and programmes which are likely to have significant effects on the environment.

Habitats Regulations Assessment (HRA)

HRA is undertaken under the Conservation of Habitats and Species Regulations 2017² (SI 2017/1012, known as the Habitats Regulations) for plans or projects which are not directly connected to the management of the site and would be likely to have a significant effect on a European Site designated for nature conservation, either alone or in combination with other plans. These comprise Special Areas of Conservation (SACs), Special Protection Areas (SPAs) and Ramsar sites.

Health Impact Assessment (HIA)

Health Impact Assessment is a process to identify the likely health effects of plans, policies or projects and to implement measures to avoid negative impacts and / or promote opportunities to maximise the benefits. An HIA is not a statutory requirement, however, Planning Practice Guidance³ states that planning can create environments that support and encourage healthy lifestyles and that a HIA is a useful tool when there are expected to be significant impacts.

Equalities Impact Assessment (EqIA)

EqIA is undertaken under the Equality Act 2010 to ensure that plans, policies or projects do not discriminate or disadvantage people. It applies to people with the following 'personal protected characteristics': age, disability, gender, gender reassignment,

² Updated by the Conservation of Habitats and Species (Amendment) (EU Exit) Regulations 2019

³ Ministry of Housing, Communities and Local Government, 2019, Guidance – Healthy and Safe Communities. <https://www.gov.uk/guidance/health-and-wellbeing>

marriage and civil partnership, pregnancy and maternity, race, religion or belief, and sexual orientation.

Purpose of Report

This report represents the draft ISA undertaken according to the SEA Regulations and best practice⁴. It documents the SEA process, as well as drawing on the results of the HIA, EqIA and HRA. It is subject to public consultation alongside the Transport Strategy.

⁴ Government guidance on Strategic Environmental Assessment and Sustainability Appraisal available at: <https://www.gov.uk/guidance/strategic-environmental-assessment-and-sustainability-appraisal>

2. TfSE Strategy Refresh

Background

Transport for the South-East (TfSE) published its thirty-year Transport Strategy in 2020⁵, with a vision and three goals based around Economy, Society and the Environment. An Integrated Sustainability Appraisal⁶, including SEA, HRA, EqIA and HIA was undertaken alongside the Strategy.

To identify the interventions that would be needed to deliver the Transport Strategy, five area studies were undertaken⁷:

- Outer Orbital Study
- Inner Orbital Study
- South Central Radial Study
- South East Radial Study
- South West Radial Study.

Each of the Area Studies investigated the issues, challenges and opportunities that were identified in the Transport Strategy in more detail. An ISA was undertaken for interventions in each Area Study⁸.

The Area Studies identified a shortlist of interventions which have formed the basis for the Strategic Investment Plan.

Strategic Investment Plan

The Strategic Investment Plan (SIP) was submitted to Government in March 2023⁹ and provides a framework for investment in strategic transport infrastructure, services, and regulatory interventions from now to 2050.

Place-based interventions comprise 24 multi-modal packages, including rail, mass transit (buses or ferries), active travel (e.g. walking, wheeling, cycling, horse-riding) and highways. These were previously assessed under the Area Studies ISAs.

The mass transit system supports multi-modal travel and seamless transfer between modes which includes rail and bus services. The SIP is also supportive of first and last mile improvements, to widen the area that benefits from mass transit interventions. To avoid increasing congestion, improve road safety, increase access to affordable transport

⁵ <https://transportforthesoutheast.org.uk/our-work/transport-strategy/>

⁶ TfSE, Steer and WSP, April 2020: Integrated Sustainability Appraisal, Post Consultation Draft: <https://transportforthesoutheast.org.uk/useful-documents/transport-strategy/>

⁷ <https://transportforthesoutheast.org.uk/our-work/area-studies/>

⁸ The ISA for each area study is available on individual area study pages accessed via: <https://transportforthesoutheast.org.uk/our-work/area-studies/>

⁹ TfSE, March 2023, A Strategic Investment Plan for the South East: <https://transportforthesoutheast.org.uk/our-work/strategic-investment-plan/>

options, and further support decarbonisation, highways opportunities in the SIP have a particular focus on those facilitating freight and bus movements to make the best use of the roads in the region.

These packages are a step-change away from traditional “predict and provide” capacity enhancements of previous decades. They support not only strategic movement of vehicles but our places and communities. They have been refined to minimise increases in carbon emissions and the impact of these interventions on the wider environment, but all highway packages do result in small increases. A Delivery Action Plan sets out those interventions to be delivered in the next three years¹⁰.

In addition to specific interventions, the SIP introduced six global policy interventions (also see Figure 2.1 below):

- Decarbonisation
- Public transport fares
- New mobility
- Road user charging
- Virtual access
- Integration

Figure 2.1 Global Policy Interventions



¹⁰ TfSE, June 2023, Delivery Action Plan: https://transportforthesoutheast.org.uk/app/uploads/2023/10/20231004_TfSE_AreaStudies_DeliveryActionPlan_Report_1.7-Blue-titles-added-to-maps-003.pdf

Some of the interventions from the SIP, in addition to the global policy interventions have been further prioritised in the updated strategy.

Strategy Update

Since TfSE's first Transport Strategy, the context within which the strategy operates has changed. These changes broadly fall into three groups:

- 1) Changes to national and local policies
- 2) Changes to travel behaviour, resulting from the pandemic
- 3) Progress since the publication of the first strategy including Area Studies and SIP described above.

The vision statement has been developed in partnership with key stakeholders and sets out the overall direction of the Transport Strategy and forms the basis of the three goals and five missions that underpin it:



The Strategy comprises five key missions that TfSE will prioritise to achieve its Vision:

- Strategic Connectivity
- Resilience
- Inclusion and integration
- Decarbonisation
- Sustainable Growth

Each mission is linked to outcomes, in addition to a number of priorities and interventions. Further information can be found in Chapter 5 and Appendix A and B of this Report.

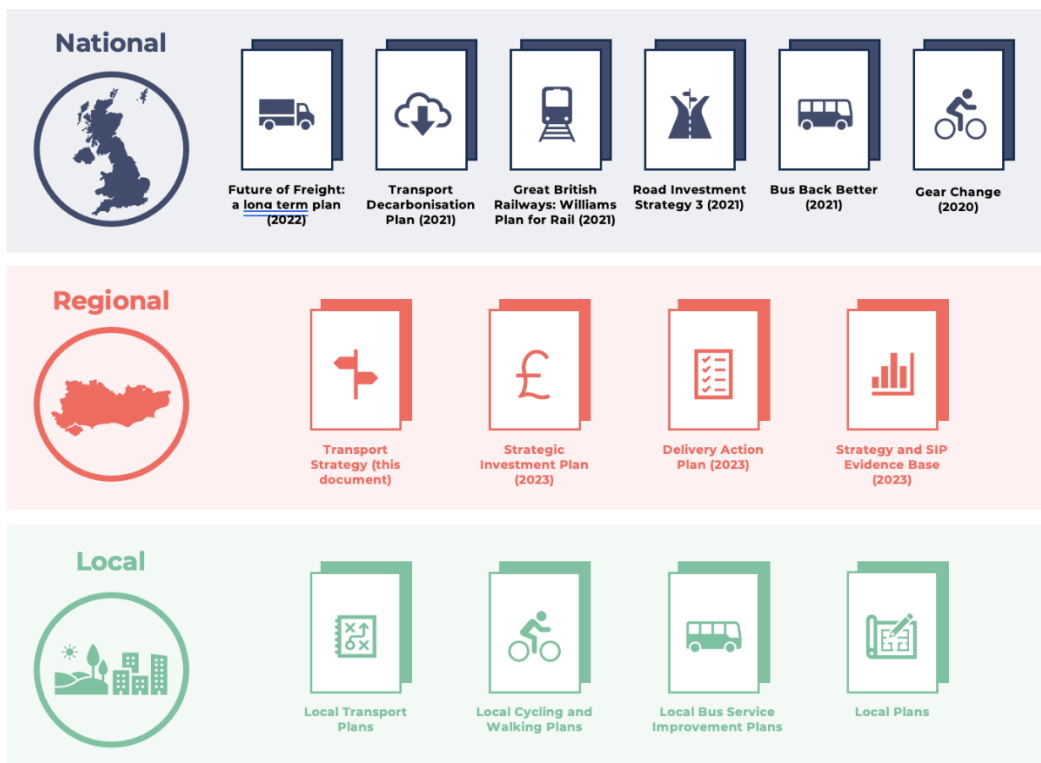
Relationship to other plans

Figure 2.1 below shows how this document sits at a regional level in relation to national and local plans. There are a number of key transport strategies and plans at the national level which have helped to drive the refresh of the Strategy. Chapter 4 also sets out key sustainability legislation and policy taken into account in the Strategy refresh.

The TfSE constituent local authorities will use the Strategy and associated plans in local planning. This includes the 16 Local Transport Authorities and associated Local Transport Plans.

The specific transport interventions set out in the Transport Strategy are also being delivered by other organisations, including National Highways and Network Rail. The policy framework for the delivery of these major schemes is the National Networks National Policy Statement (NPS)¹¹ and as such these major schemes have been assessed within the related Appraisal of Sustainability¹².

Figure 2.2 TfSE Strategy and relationship with other plans



¹¹ Department for Transport, March 2024
<https://assets.publishing.service.gov.uk/media/65e9c5ac62ff48001a87b373/national-networks-national-policy-statement-web.pdf>

¹² Ramboll/ WSP, February 2024,
<https://assets.publishing.service.gov.uk/media/66279715d29479e036a7e5e1/nnnps-aos.pdf>

3. Methodology

The ISA methodology, tends to be driven by the SEA process and other sustainability assessments are incorporated into this. The stages set out in this section cover:

- Stage A: Setting the context and objectives, establishing the baseline and deciding on scope;
- Stage B: Developing and refining strategic alternatives and assessing their effects;
- Stage C: Preparing the Environmental Report
- Stage D: Consulting on the draft plan or programme alongside the Environmental Report; and
- Stage E: Monitoring the significant effects of implementing the plan or programme on the environment.

Stage A Scoping

Consultation on the scope of the ISA was undertaken via a Scoping Report issued in August 2024 to the statutory bodies (Environment Agency, Historic England and Natural England). The Report set the scope and context of the ISA through:

- An overview of the development of the Strategy and reasons for update;
- The relevant updates to legislation and policy, baseline information and future trends, whilst identifying key issues and opportunities for the appraisal of the Strategy; and
- The framework to be used for the sustainability appraisal.

The Scoping Report responds to the requirements of Schedule 2 of the SEA Regulations (Box 1 below) and a brief summary is provided in Chapter 4.

Box 1. SEA Requirements covered in the Scoping Report.

- a) An outline of the contents, main objectives of the plan or programme, and relationship with other relevant plans and programmes.*
- b) The relevant aspects of the current state of the environment and the likely evolution thereof without implementation of the plan or programme.*
- c) The environment characteristics of areas likely to be significantly effected.*
- d) Any existing environmental problems which are relevant to the plan or programme including, in particular, those relating to any areas of a particular environmental importance, such as areas designated pursuant to Directives 2009/147/EC (Conservation of Wild Birds) and 92/43/EEC (Habitats Directive).*
- e) The environmental protection objectives, established at international, Community or national level, which are relevant to the plan or programme and the way those objectives and any environmental considerations have been taken into account during its preparation*

There were no responses to the consultation, the Scoping Report has been published for information alongside the Draft Transport Strategy.

Stage B: Assessment

The SEA Regulations require that the likely significant effects on the environment arising from the plan and its alternatives are described and evaluated (regulation 12(2)).

The Strategy has been refreshed from an updated Evidence base and a number of 'challenge statements' set out in the ISA Scoping Report representing issues and opportunities to be addressed. Chapter 2 of this report sets out how the Strategy has evolved. For the purposes of this assessment, the main alternatives are:

- 1) the 2020 Strategy, subsequent Area Studies and SIP; and
- 2) the refreshed Strategy and any new interventions introduced.

The SEA Regulations cover the effects on the environment on issues such as: *biodiversity, population, human health, fauna and flora, soil, water, air, climatic factors, material assets, cultural heritage, including architectural and archaeological heritage and landscape* (Schedule 2, paragraph 6).

While not specifically required by the SEA Regulations, sustainability objectives are a recognised way of considering the environmental, social and economic effects of a plan or programme and comparing the effects of alternatives. The objectives are developed using the sustainability issues identified in Chapter 3. The objectives were used to assess the TfSE Strategy and identify likely sustainability effects. Further information on the methodology used for assessment is provided in Chapter 5.

Stages C & D: Reporting and Consultation

This report sets out the results of the ISA, incorporating SEA, HIA, EqIA and HRA. It constitutes the "Environmental Report" under the SEA Regulations. The ISA accompanies the draft Strategy for public consultation and will also be sent to the consultation bodies.

A Statement will be prepared following the consultation period to summarise how responses to consultation and the results of the ISA has influenced the development of the Strategy, in addition to other information required under Regulation 16.

Stage E: Monitoring

Chapter 6 of this report sets out monitoring required under SEA Regulation 17. Key metrics are incorporated into TfSE's State of the Region Report¹³, which is intended to be updated every two years using available data to monitor how the region is changing in relation to economic, social and environmental objectives.

Limitations and Assumptions

The ISA covers the TfSE Region and level of assessment undertaken is proportionate to the scale of the Strategy. At this level, it is not possible to assess interventions alongside

¹³ Transport for the South East State of the Region 2023 Report: <https://transportforthesoutheast.org.uk/state-of-region-report/>

design information and a precautionary approach which uses sensitivity of the corridor combined with type of intervention is used as set out at Chapter 5.

The interventions assessed are delivered through Local Authority Transport Plans, or national bodies such as National Highways and Network Rail. Further assessment will need to be undertaken, particularly at a project level as part of delivery.

The assessment assumes that construction of any infrastructure follows existing best practice and applicable environmental legislation and guidance (for example legislation for protected species and construction best practise). Therefore, it is assumed that construction of small scale infrastructure including improving footpaths and cycleways, online bus, rail and highway (minor online works) infrastructure would generally not give rise to significant environmental effects, unless adjacent to a sensitive receptor such as a designated site. Larger infrastructure such as new railways, roads and dualling and offline mass transit may have some significant effects, and these are identified in the assessment.

4. Overview of the Environment

This chapter provides an environmental overview of the TfSE Region and a summary of the issues and opportunities associated with change over the plan period. The Scoping Report, also issued for consultation, provides further information, including a full review of the environmental characteristics, evolution of the environment, existing problems and relevant legislation, policies and plans, including any environmental protection objectives (Appendix A of the Scoping Report).

Policy Context

In terms of sustainability policy in England, the last five years since the Transport Strategy was first developed, has seen a growing emphasis on both environmental net gain and the need to decarbonise.

Goals set out within the national 25 Year Environment Plan¹⁴ are focused on enhancing natural capital and ecosystem services, including enhancing the natural environment, clean air and water, mitigation and adaptation to climate change. This is also reflected in the requirement for environmental targets and biodiversity net gain in the Environment Act 2021. The interaction between green spaces and health is also noted.

Nature Positive 2030¹⁵ was produced in 2021 by the UK's five statutory nature conservation bodies and sets out how pledges to protect 30% of land and seas for nature by 2030 can be achieved. Local Nature Recovery Strategies¹⁶ need to be prepared by authorities to identify priorities for nature recovery and propose associated actions in identified locations by March 2025. Despite these commitments, there are continuing trends of biodiversity decline.

The Department for Transport released its plan to decarbonise transport in 2021¹⁷. Decarbonising all forms of transport comprised increasing cycling and walking, zero emissions buses and coaches, zero emissions cars, vans, motorcycles and scooters, decarbonising railways, maritime and aviation sectors. It also included multi-modal decarbonisation covering change in fuels, freight and logistics, the role of technology and places.

Overview of the TfSE Region

The region is densely populated along the northern border surrounding London and its south coast, including conurbations such as Southampton and Brighton. There are also

¹⁴ HM Government (2018) A Green Future: Our 25 Year Plan to Improve the Environment

<https://www.gov.uk/government/publications/25-year-environment-plan>

¹⁵ Joint Nature Conservation Committee, Natural England, Natural Resources Wales, NatureScot and the Northern Ireland Environment Agency, 2021, Nature Positive 2030: <https://jncc.gov.uk/our-role/the-uk/nature-positive-2030/>

¹⁶ Defra, 2023, Local Nature Recovery Strategies Policy Paper:

<https://www.gov.uk/government/publications/local-nature-recovery-strategies/local-nature-recovery-strategies>

¹⁷ Department for Transport, 2021, Decarbonising Transport, A Better Greener Britain:

<https://assets.publishing.service.gov.uk/media/610d63ffe90e0706d92fa282/decarbonising-transport-a-better-greener-britain.pdf>

a network of towns along major rail corridors to London, including Ashford, Basingstoke, Burgess Hill/Haywards Heath, and Newbury/Thatcham.

Outside these areas, population density is relatively low and the region is highly designated for its biodiversity, heritage and landscape interests. There are in the region of 300 internationally designated and 1,250 nationally designated sites for nature conservation. Canterbury Cathedral is a World Heritage Site and there are two World Biosphere Reserves (Brighton & Lewes Downs, Isle of Wight), defined by UNESCO as 'learning places for sustainable development', in particular interactions between social and ecological systems. There are approximately 2,200 nationally important Scheduled Monuments, in addition to over 50,000 Listed Buildings, designated for their heritage value. Two National Parks (New Forest and the South Downs) cover approximately 20% of the total TfSE area, in addition there are eight National Landscapes in the region.

There are numerous other environmental designations, in addition to other valuable assets, such as clean air, water resources and high quality agricultural soils. Environmental protection and enhancement is an important part of sustainable growth.

Sustainability context

From a review of relevant policy and baseline information in the TfSE Region, including trends over time, sustainability issues and opportunities were identified for the Strategy. Sustainability objectives were then formulated to guide the assessment.

Table 4.1 below sets out the sustainability issues, opportunities and objectives used for the assessment of the Strategy.

Table 4.1 Sustainability Appraisal Framework

Topic	Key Sustainability Issues and Opportunities Identified	Sustainability Objective
Natural Capital and Ecosystem Services	<ul style="list-style-type: none"> • Transport policy and its implementation can impact or enhance environmental targets, including net gain. • There is an opportunity to integrate a natural capital and ecosystem services approach into development of transport policy and its implementation. 	ISA 1: To maintain and enhance the provision of ecosystem services from the region's natural capital and deliver environmental net gain.
Biodiversity	<ul style="list-style-type: none"> • There is potential for impacts to designated sites for nature conservation as well as the potential to contribute to wider nature decline, through impacts on habitats and species. • Any impact on biodiversity will need to meet requirements for net gain, this may be challenging for delivery of some projects. • There is also potential to support nature recovery, for example through changing travel behaviour, or supporting improvements in priority areas. 	ISA 2: To protect and enhance habitats, species, valuable ecological networks and ecosystem functionality in the region, including through nature recovery and biodiversity net gain.
Historic Environment	<ul style="list-style-type: none"> • Direct and indirect impacts on the significance of internationally, nationally and locally designated and non-designated heritage assets, including their settings. • Opportunities to enhance the historic environment, including engagement through improved access. 	ISA 3: To protect and minimise harm to the historic environment, and to maximise opportunities for enhancement, including setting of assets and provision of access.
Landscape and Townscape	<ul style="list-style-type: none"> • There is huge development pressure on designated landscapes in the TfSE area, including their setting, and transport could directly and indirectly affect these. • There is also potential for erosion of landscape and townscape quality. • Transport infrastructure, particularly active travel, can provide greater opportunities to connect people with the natural environment. 	ISA 4: To protect and enhance the quality of the region's distinctive landscapes/ townscapes and provide opportunities to connect people with them.

Topic	Key Sustainability Issues and Opportunities Identified	Sustainability Objective
Water Environment	<ul style="list-style-type: none"> Increased urban run-off from infrastructure and traffic flows affects quantity and quality of surface water run-off. Design of transport infrastructure can help improve water resources. 	ISA 6: To protect and enhance surface and groundwater quality.
Air Quality	<ul style="list-style-type: none"> Emissions to air affects human health, in addition to biodiversity. Emissions from transport, including highways, ports and airports are sources of key air pollutants, including nitrogen and particulate matter in the TfSE area. Transport policy therefore has a role to play in meeting air quality targets. 	ISA 7: To protect and enhance air quality by reducing transport related emissions.
Climate Change and GHG Emissions	<ul style="list-style-type: none"> Transport is the largest contributor to the UK's greenhouse gas emissions and has a key role to play in mitigating climate change. Climate change (extreme heat, flooding and storms) can impact transport infrastructure and there are opportunities to improve resilience. 	ISA 8: To reduce greenhouse gas emissions and maximise resilience to climate change.
Noise and Vibration	<ul style="list-style-type: none"> There is a concentration of transport hubs and networks in the TfSE area, which can lead to environmental noise exposure affecting both people and wildlife. There are opportunities for reducing road noise, through both technology and reducing road traffic. 	ISA 9: To reduce exposure to transport related noise and vibration.
Soils and Resources	<ul style="list-style-type: none"> There is potential for deterioration in quality of, and loss of soils, including the best and most versatile agricultural land from transport policies and projects. Transport policy has potential to maximise use of existing transport infrastructure, there is also potential use of resources and generation of waste in transport-related construction. 	ISA 5: To promote the use of brownfield land and existing infrastructure, protecting soils and increasing resource efficiency.

Topic	Key Sustainability Issues and Opportunities Identified	Sustainability Objective
Population and Equalities	<ul style="list-style-type: none"> The TfSE area has a growing population and associated increase in use of transport infrastructure. Access to affordable and efficient transport and accessibility of different types of transport is important for different groups of people including the elderly, young people, less able bodies, those on lower incomes, in urban centres or geographically isolated. 	ISA 10: To increase the capacity and efficiency of the transportation network to support demographic changes, including improving access by equalities groups and deprived communities.
Health	<ul style="list-style-type: none"> While regionally, the TfSE area as a whole performs well in terms of health indicators, there are localised issues, including areas of high deprivation, exposure to transport-related air pollution and noise. Transport has a role in improving both physical and mental health. Active travel in particular can promote physical exercise, reduce obesity levels and provide opportunities for access to greenspace. 	ISA 11: To protect and enhance physical and mental health through active travel, access to public transport, and reductions in pollution.
Community Safety	<ul style="list-style-type: none"> High levels of serious injuries and fatalities on the TfSE road network compared to the rest of the UK. There are opportunities to increase active travel through improved safety in design. Crime levels on public transport are a concern and may be a barrier, for example females travelling after dark. 	ISA 12: To promote safe transport through reducing accidents and improving safety of active travel and personal security, particularly on public transport.
Economy	<ul style="list-style-type: none"> Transport is an important factor in productivity in the TfSE area. There are opportunities to provide better links to education and employment, including urban areas and coastal towns. 	ISA 13: To promote a strong economy through the transport network with better access to opportunities.

5. Assessment

The assessment identifies likely effects arising from missions, priorities and associated interventions to be delivered under the Strategy. This approach ensures that all significant effects are captured, whereas reliance on missions and priorities alone may under-represent impacts in delivery.

This approach also means that the assessment is relatively high level as it uses previous ISA work for interventions in the SIP. The methodology draws on transport typologies and sensitivity of corridor described below, and project design information is limited. The assessment also identifies where new interventions are proposed to meet priorities.

The assessment of interventions within the SIP is based on:

- 1) A sensitivity assessment - Using the approximate locations provided, each of the interventions was mapped using GIS against the indicators such as environmentally protected sites as well as socio-economic information.
- 2) A typology assessment – based on 15 different types of transport such as new highways, on-line highway improvements, active travel, enhanced bus services etc.

Adjustments were made to align with the ISA Objectives and information from other assessment processes. Considerations for equalities and health assessments are set out in Appendix A. The results of the HRA are reported in a separate document and have been incorporated into this assessment. The HRA screening process has reached a similar conclusion to the previous HRA undertaken for the Transport Strategy. Further detailed assessment is necessary to satisfy the requirements of the Habitats Regulations. Further design information on the interventions and consultation with Natural England would be required.

This means that the assessment of individual interventions may not reflect further detail that may be available at other tiers in the hierarchy (see Figure 2.1), such as Local Transport Plans or project level assessments. However, it does mean that the assessment is based on a worst-case scenario as it hasn't yet applied design evolution anticipated to reduce impacts.

The full ISA assessment is presented in Appendix B, with the results of this summarised in Table 5.1. New interventions are identified as alternatives to those previously presented in the SIP. They are considered alternatives under the SEA Regulations as they introduce new aspects as part of the Strategy refresh. Appendix B sets out whether each priority will be implemented in the short-term (ST) or long-term (LT). For example, interventions such as rail service timetabling and service provision are generally short to medium term and reversible. Effects associated with implementation of infrastructure are considered long-term and permanent.

A summary of the significant positive and significant negative effects for each of the Missions is presented below. This is followed by a summary of effects for each of the sustainability objectives.

Strategic Connectivity

Mission Statement: *We will boost connectivity in the South East by enhancing strategic regional corridors and ensure all communities can access high-quality transport links and key services.*

Significant negative effects are likely for the short-term priority to deliver or initiate well-developed schemes that enhance road and rail connectivity, and longer-term priorities for upgrading the region's key coastal corridors and improving journey times between London and key coastal communities. These arise for environmental objectives (natural capital, biodiversity, historic environment, landscape, water, soils, air quality, noise, greenhouse gases) for some of the major road and some of the major rail schemes in the SIP. This includes the A27 Arundel Bypass, the A27 Lewes to Polegate, and some of the A27 junction improvements, in addition to new rail links to Medway and Heathrow. It should be noted that a precautionary approach has been taken and some effects may be addressed through detailed design. Effects are less likely to be significant for some of the on-line infrastructure modification schemes or those in a less sensitive location.

Significant positive effects are also predicted for air quality, safety and the economy for the short-term priority to deliver or initiate well-developed schemes that enhance road and rail connectivity, particularly where these reduce congestion and remove level crossings. Safety improvements to the A21 are also significant for the long term priority to improve journey times between London/M25 and coastal communities. Disadvantaged groups (equalities) and the economy will benefit from fare incentives to use public transport for long distance transport and isolated groups from improving access to islands and peninsulas (health, equalities). Positive effects on these objectives are also anticipated where highways schemes reduce congestion and intervention move freight from highways to rail, improving air quality, and have safety and economic benefits.

The short-term priority to reinstate international rail services and **new intervention** on the existing Ebbsfleet and/or Ashford line would not require new infrastructure so no effects on the majority of environmental objectives are predicted, although there may be increased rail noise and reduced noise from highway traffic. This would also have positive effects on air quality and greenhouse gas emissions. **Significant positive** effects were anticipated on the economy through increased connectivity for business and tourism.

Resilience

Mission: *We will safeguard the South East's connectivity and work to maintain and enhance the reliability and resilience of our transport systems for future generations.*

While they improve resilience, including during climate change related events, priorities such as developing alternative corridors, tackling pinch points, delivering the Kent Bifurcation Strategy and other resilience measures can lead to **significant negative effects**. This is where significant new highway or rail works are proposed (e.g. Lower Thames Crossing, A29 Realignment, A22 Uckfield Bypass Dualling and Corridor Improvements, Kent Lorry Parks, reopening of the Spa Valley Line), such as leading to

potential habitat loss/ severance, impacts on species, loss or damage to heritage assets, including their setting, visual intrusion into high quality landscapes, loss of soils and natural resources, and pollution to water or increase in flood risk. For highways schemes in particular, while easing congestion improves air quality, schemes can also induce traffic with significant negative effects on air quality, noise and greenhouse gas emissions.

Significant positive effects are also predicted for some of these priorities, particularly in relation to objectives for the economy, safety, health and equalities (South West and Brighton mainline, Lower Thames crossing). Significant positive effects were also predicted for climate resilience (ISA8) for short-term priorities related to highways maintenance and utility works, infrastructure renewal, planning for future risks, in addition to long-term priority related to resilience of Region's power networks. These priorities also had positive effects on objectives for community safety and the economy, no effects on other objectives were predicted.

Environmental effects from the **new** intervention to renew the bridge to Hayling Island are unknown as will depend on the nature of the renewal, for example structural repairs to the existing bridge or an entirely new bridge. The bridge is in a sensitive location crossing the Chichester and Langstone Harbours Ramsar, SAC and SPA and is also adjacent to the Chichester Harbour National Landscape. Other sustainability objectives are likely to remain unchanged as a result of a bridge renewal. Lane rental schemes are likely to have positive effects in relation to minimising road works, reducing congestion and improving air quality, safety and economy.

Inclusion and Integration

Mission: *We will create an inclusive and integrated transport network in the South East that offers affordable, safe, seamless, door-to-door connectivity for all users.*

While the mission aims to improve connectivity for all users, **significant negative effects** on natural capital, biodiversity and the historic environment are predicted for some of the ferry services and highway interventions. This is largely due to sensitivity of location (e.g. Solent and Thames Estuary) and potential for disturbance to wildlife, decrease water quality, and small scale works in the marine environment. For larger-scale infrastructure (A21 dualling or bypasses in East Sussex), while improving safety, there are likely be effects on biodiversity and natural capital from habitat loss and severance, which can be challenging to provide environmental net gain, and loss or impact on setting of designated and non-designated assets.

Significant positive effects are predicted for equalities, safety, health, air quality and the economy. Geographically isolated groups in areas such as North and East Kent, islands, coastlines and peninsulas will benefit from better connectivity. Similarly providing affordable transport and integrated ticketing enables more people to use public transport. Mass transit interventions such as those for the Sussex Coast, Eastbourne/ Wealden, Hastings/ Bexhill and South East Hampshire are likely to reduce traffic emissions, improve access to employment and facilities, and provide significant mental health benefits.

The **new priority for better design of infrastructure and services**, such as providing accessible step-free stations and hubs, for socially excluded groups had significant

positive effects on equalities, and also positive effects on health for these groups and the economy as may better enable the workforce. There was no effect on other sustainability objectives.

Decarbonisation

Mission: *We will lead the South East to a net zero future by 2050 by accelerating the shift to zero-emission travel, incentivising sustainable travel choices, and embracing new technologies to reduce emissions and combat climate change.*

Significant negative effects were confined to major rail infrastructure in potentially sensitive corridors for natural capital, biodiversity, and/ or historic environment including HSI link to Medway, New Strood Rail Interchange and Waterside Branch Line. At this stage the effects are precautionary and may be reduced by project level design.

There were numerous **significant positive effects** associated with delivery of rail schemes, mass rapid transport and active travel schemes. These were a result of modal shift and benefits for air quality, equalities, health, safety and the economy.

Priorities which promoted low emissions technology had **significant positive** effects on air quality and greenhouse gas emissions, including rolling out EV charging infrastructure, low emissions vehicles, and use of alternative fuels. Priorities which support road user charging were also predicted to have significant positive effects.

New interventions involving decarbonisation of the Thames Valley Branch Line and electrification of the line between Newbury and Taunton may involve some small scale habitat loss, with potential minor impacts on heritage and landscape depending on level of intrusion from new infrastructure.

Sustainable Growth

Mission: *We will champion transport interventions that unlock investment opportunities, enable sustainable growth, and create healthy, vibrant, and well-connected communities.*

Like the decarbonisation mission, **significant negative effects** were confined to major rail infrastructure in potentially sensitive corridors for natural capital, biodiversity, and/ or historic environment including HSI link to Medway, New Strood Rail Interchange and Waterside Branch Line. At this stage the effects are precautionary and may be reduced by project level design.

There were numerous **significant positive effects** associated with delivery of rail schemes, mass rapid transport and active travel schemes. These were a result of modal shift and benefits for air quality, equalities, health, safety and the economy.

Priorities to deliver integrate land-use and transport planning, focusing development in areas with existing or planned infrastructure is likely to have **significant positive** effects on health and well-being from active travel, including benefits of walking or cycling to onward travel by public transport. Expanding public transport and concessionary fares and subsidy schemes will encourage more people to use public transport with significant positive effects on equalities and the economy.

There were no new interventions under this mission.

Results of the ISA

Table 5.1 below sets out the results of the ISA for each of the Sustainability objectives.

Table 5.1 Results of the ISA

ISA Topic	Summary of Assessment
<p>Natural capital, ecosystem services</p>	<p>ISA 1: To maintain and enhance the provision of ecosystem services from the region’s natural capital and deliver environmental net gain.</p> <p>The assessment of the Strategy refresh has resulted in mixed effects on natural capital.</p> <p>Potential for significant negative effects were identified where short and long-term priorities for major road and rail infrastructure from the SIP can affect natural capital and ecosystem services. Infrastructure such as a new HSI rail link to Medway, Southern access to Heathrow, A27 Improvements at Arundel, Lewes to Polegate, Lower Thames Crossing and Kent Lorry Park are more likely to affect a range of services such as food production, flood alleviation and water quality. Negative effects are also predicted for smaller-scale habitat loss and disturbance.</p> <p>Positive effects through natural capital enhancements are possible through the connection of green spaces and protection of habitats linking population centres which may otherwise be lost or severed through a lack of maintenance or through other development.</p>
<p>Alternatives</p>	<p>There is some uncertainty around the effects of bridge renewal to Hayling Island and effects on habitats and water resources. There may be minor effects from electrification of the Newbury to Taunton on the South West Main Line relating to overhead lines and any associated infrastructure.</p>
<p>Biodiversity</p>	<p>ISA 2: To protect and enhance habitats, species, valuable ecological networks and ecosystem functionality in the region, including through nature recovery and biodiversity net gain.</p> <p>The assessment of the Strategy refresh has resulted in mixed effects on biodiversity.</p> <p>Potential for significant negative effects were identified where short and long-term priorities for major road and rail infrastructure from the SIP has the potential to affect biodiversity. Examples include new HSI rail link to Medway, Southern access to Heathrow, A27 Improvements at Arundel, Lewes – Polegate and Kent Lorry Park. They could result in significant disturbance during construction (noise, vibration and dust) as well as the loss of land, which could both lead to damaged and segregated habitats. Coastal environments are particularly sensitive, so potential effects such as disturbance of wildlife and impacts on water quality from ferry services (e.g. new Sheerness to Hoo, Medway to Swale) is also predicted on a precautionary basis. Negative effects are predicted for smaller-scale habitat loss and disturbance.</p>

ISA Topic	Summary of Assessment
	<p>Active travel schemes across the region associated with priorities for integration and sustainable growth have potential to result in positive effects. Although new routes could involve small scale loss of habitat (potentially larger with strategic mobility hubs), they could also be designed to enhance biodiversity, e.g. through creation of linking corridors, though new habitat would take time to establish. As with all linear infrastructure, habitat fragmentation could occur, but the scale of walking and cycle paths means any fragmentation would be minor due to the width of paths. Improvements to existing routes create an opportunity to enhance habitats and ecological networks.</p>
Alternatives	<p>New interventions proposed in this strategy do not substantially change the previous assessment. There is some uncertainty around the effects of bridge renewal to Hayling Island in relation to Chichester and Langstone Harbours Ramsar, SAC and SPA but this will need to be undertaken in accordance with the Habitat Regulations and potential for disturbance from electrification between Newbury and Taunton from overhead lines.</p>
Historic Environment	<p>ISA 3: To protect and minimise harm to the historic environment, and to maximise opportunities for enhancement, including setting of assets and provision of access.</p> <p>The assessment of the Strategy refresh has resulted in mixed effects on the historic environment.</p> <p>Significant negative effects have potential to arise where major road and rail infrastructure from the SIP is proposed in sensitive areas or involves large-scale earthworks. There is potential for effects on buried (designated and non-designated) archaeology and historic landscapes but also on the setting of other historic assets such as scheduled monuments, listed buildings, historic parks and gardens, conservation areas and undesignated assets of importance. Risks are greater for schemes such as A27 Arundel, Flimwell and Hurst Green Bypasses, Kent Lorry Park and Lewes – Polegate.</p> <p>Minor negative effects can occur from refurbishment or small-scale interventions due to components such as lighting, signage and overhead lines, which can also have a visual impact, particularly in areas of high heritage value (such as schemes near Arundel, Lewes and Brighton).</p> <p>There is potential for positive effects where reduced congestion, particularly in urban areas can improve setting and reduce deposition of particulate matter from traffic emissions on built heritage (A2 Dover access, additional rail freight paths to Southampton). Place-making interventions such as those at Canterbury and Medway can also improve cultural interpretation or access.</p>
Alternatives	<p>New interventions and measures proposed in this strategy do not substantially change the assessment. There is some uncertainty around the effects of bridge renewal to Hayling Island in relation to setting of heritage assets (Scheduled Monuments or marine deposits) as this will be dependent on project design. There may be minor negative effects from</p>

ISA Topic	Summary of Assessment
	<p>electrification between Newbury and Taunton on the South West Main Line, mainly from visual intrusion from overhead lines.</p>
<p>Landscape and townscape</p>	<p>ISA 4: To protect and enhance the quality of the region’s distinctive landscapes/ townscapes and provide opportunities to connect people with them.</p> <p>The assessment of the Strategy refresh has resulted in mixed effects on landscapes and townscapes.</p> <p>Significant negative effects have potential to arise where major road and rail infrastructure from the SIP is proposed in corridors which potentially affect the South Downs National Park and National Landscapes, in addition to undesignated locally important landscapes. These can arise from loss of greenfield land and vegetation, but also components such as lighting, signage, and overhead lines. Risks are greater for schemes such as A27 Junctions and offline improvements at Arundel and Lewes – Polegate, new HSI rail link to Medway, and Eastbourne upgrade. The Waterside Branch Line could have significant negative effects on the New Forest National Park. Negative effects on visual amenity can also arise from small-scale interventions.</p> <p>However, positive effects may also arise from rail and other mass transit interventions by reducing vehicular traffic in landscapes, and related reduction in noise and visual disturbance. Place-making in urban centres (Canterbury and Medway) and active travel interventions across the region improve connections between people and townscapes/ landscapes.</p>
<p>Alternatives</p>	<p>New interventions and measures proposed in this strategy do not substantially change the assessment. There is some uncertainty around the effects of bridge renewal to Hayling Island in relation to Chichester Harbour National Landscape as this will be dependent on project design. There may be minor negative or positive effects from installation of infrastructure to support electrification between Newbury and Taunton on the South West Main Line, mainly from visual intrusion.</p>
<p>Soils and resources</p>	<p>ISA 5: To promote the use of brownfield land and existing infrastructure, protecting soils and increasing resource efficiency.</p> <p>The assessment of the Strategy refresh has resulted in mixed effects on soils and resources.</p> <p>Significant negative effects were identified for the A27 Arundel and Lewes – Polegate interventions from the SIP. They are likely to result in large scale loss of soils, and potentially affecting best and most versatile agricultural land.</p>

ISA Topic	Summary of Assessment
	<p>There is potential for deterioration in quality of, and loss of soils for other schemes, for example, the A29 Realignment, A27 Tangmere, A27 Fontwell, A27 Worthing and A27 Arundel interventions are all located in areas of high agricultural land value and have therefore resulted in negative effects.</p> <p>For several of the priorities and associated interventions, effects are uncertain, mainly due to the level of scheme information available. If development makes use of existing infrastructure, including the road network through reallocation of road space, there's potential for positive effects, however, if land take is required along with significant infrastructure and resources, there's potential for negative effects. The majority of infrastructure is likely to result in the use of resources and production and disposal of waste in construction.</p>
Alternatives	New interventions and measures proposed in this strategy do not change the assessment. As new interventions are likely to be minor and associated with existing infrastructure, no effects on soils and resources were identified.
Water environment	<p>ISA 6: To protect and enhance surface and groundwater quality.</p> <p>The assessment of the Strategy refresh has resulted in mixed effects on the water environment.</p> <p>Significant negative effects are predicted for large scale road schemes (such as A27 Polegate-Lewes and A27 Arundel), which have potential to increase surface water runoff and flood risk; and have impacts on surface water and groundwater, particularly from physical alteration as a result of development. Transport-related cumulative effects on potable water during operation are likely to be limited as interventions generally do not consume large amounts of water.</p> <p>Smaller-scale interventions may have effects similar to those listed above but are less likely to be significant and/or more able to be mitigated. Interventions such as new or an increase in ferry operations (e.g. new Sheerness to Hoo, Medway to Swale) may also have minor negative effects on water quality during construction of facilities and potentially operation. There is potential for positive effects from highway improvements, which provide opportunities to improve existing drainage network, reducing polluted run-off and potential for contamination as standards are upgraded.</p>
Alternatives	New interventions and measures proposed in this strategy do not substantially change the assessment. There is some uncertainty around the effects of bridge renewal to Hayling Island in relation to the marine environment. There are unlikely to be effects from other new interventions as these are based on existing infrastructure.
Air quality	<p>ISA 7: To protect and enhance air quality by reducing transport related emissions</p> <p>The assessment of the Strategy has resulted in mixed effects on air quality.</p>

ISA Topic	Summary of Assessment
	<p>Significant negative effects were identified for previous interventions included in the SIP comprising the A27 Arundel bypass, A27 Lewes to Polegate, and potentially the Kent Lorry Park long term solution, which could potentially increase vehicular traffic and associated emissions. For other smaller-scale highways schemes in the SIP, minor negative effects were predicted. Mixed positive and negative effects were common, where interventions are delivered in order to reduce congestion, these improve local air quality at junctions and pinchpoints, or reallocate lanes for public transport, but may also induce vehicular traffic. Examples include Smart Motorways M3 Junction 9, A34 Safety enhancements and A27 Junctions.</p> <p>Significant positive effects were predicted for mass transit interventions which are likely to induce high levels of modal shift such as Southampton Mass Transit, Future Phases South East Hampshire Rapid Transit, and Netley Line Service Enhancements. Significant positive effects were also identified for some of the rail schemes which reduce traffic congestion, such as removing level crossings at Totton and Mount Pleasant. Rail schemes also improve air quality through encouraging modal shift, although some interventions are likely to increase emissions during construction (e.g. HSI Link to Medway, Crossrail extension). Other interventions that support modal shift and have positive effects include active travel, and use of public transport. These will contribute to improving air quality (e.g. M27 Junction 5 / Southampton Airport Strategic Mobility Hub, Kent, Medway and East Sussex Mass Transit, Medway Active Travel Enhancements).</p>
Alternatives	New interventions and measures proposed in this strategy do not substantially change the assessment. Enhancements to the existing Ebbsfleet Rail infrastructure and decarbonisation/ electrification of rail lines will have positive effects on air quality.
Climate change and greenhouse gases	<p>ISA 8: To reduce greenhouse gas emissions and maximise resilience to climate change.</p> <p>The assessment of the Strategy refresh has resulted in mixed effects on climate change and greenhouse gases.</p> <p>Significant negative effects were identified for bypass and dualling schemes on the A27 and A21 which could increase uptake of vehicular traffic and lead to negative cumulative effects from the Strategy. Large-scale construction for some interventions is also likely to have greater impacts from embodied carbon. For some highways interventions reallocation of road space for public transport (e.g. bus priority measures) and active travel (e.g. cycle lanes) may also have positive effects as encourage alternative modes. Examples include Basingstoke Mass Rapid Transit and Blackwater Valley Mass Rapid Transit.</p> <p>For many transport corridors, there are areas at risk from flooding and erosion, particularly on the south coast, and a precautionary negative effect is predicted, although the Resilience mission seeks to address this. Climate change generally negatively effects the operation of the rail and road network through flooding, snowfall, high temperatures and</p>

ISA Topic	Summary of Assessment
	<p>wind. The West Coastway CMSP (Long distance) and M275 Junction 1 are examples of interventions located in areas prone to flooding. Climate change adaptation measures would need to be specific to each development.</p> <p>Similar to air quality, the impact of mission priorities and associated interventions on greenhouse gases and climate change effects, would also give rise to positive effects where there is modal shift, cumulatively these are likely to be significant. Active travel, smart motorways, and public transport interventions will contribute to reducing greenhouse gas emissions. Priorities to reduce fares for long distance transport, road user charging, research on alternatives fuels and decarbonisation would have significant positive effects.</p>
Alternatives	<p>New interventions and measures proposed in this strategy do not substantially change the assessment. The intervention to improve highway maintenance would have significant positive effects in relation to climate resilience, enabling infrastructure to better withstand climatic events.</p>
Noise	<p>ISA 9: To reduce exposure to transport related noise and vibration.</p> <p>The assessment of the Strategy refresh has resulted in mixed effects on noise.</p> <p>Significant negative effects were identified for the A27 Arundel and Lewes – Polegate interventions from the SIP due to introduction of new sources of traffic noise. However, there may be positive effects from transport schemes such as active travel which could potentially support a modal shift and contribute to improving noise pollution.</p> <p>Efficient rail travel has the potential to reduce noise pollution through the reduction in traffic noise and easement of congestion. However, there is the potential at certain locations for noise levels to increase, with the introduction of more services at a higher speed.</p> <p>The assessment of some interventions in the SIP has identified a number of uncertain effects on noise and vibration. The frequency of new services is not yet known, but if there is a large increase in capacity the level of noise could be significantly increased.</p>
Alternatives	<p>New interventions and measures proposed in this strategy do not substantially change the assessment. There are likely to be positive effects from Thames Valley Branch Line decarbonisation and Newbury – Taunton electrification, and potentially some minor negative effects from increased services.</p>
Equalities	<p>ISA 10: To increase the capacity and efficiency of the transportation network to support demographic changes, including improving access by equalities groups and deprived communities.</p>

ISA Topic	Summary of Assessment
	<p>The assessment of the Strategy refresh has identified generally positive effects on equalities, Appendix A sets out further information to support the assessment. Most missions, priorities and interventions will provide greater connectivity to transport users, in particular missions for strategic connectivity, inclusion & integration and sustainable growth, will help communities gain greater access to jobs, services and facilities.</p> <p>Negative effects on equalities are associated with similar assessment for air quality and noise as set out above and may disproportionately affect older people, infants and people with some disabilities.</p> <p>Significant positive effects are predicted for geographically isolated groups from ferry enhancements, including to the Isle of White and Southampton to Ryde. In addition, disadvantaged groups and people less likely to own a private vehicle, such as the elderly or young people, will benefit from transport interventions such as Reading Mass Transit, A4 Reading-Newham-Slough and Blackwater Valley mass rapid transport schemes. Affordable fares, concession schemes and integrated ticketing also enable these groups to better access jobs, services and leisure opportunities.</p>
Alternatives	<p>New interventions and measures proposed in this strategy do not substantially change the assessment. The priority for better design for people with reduced mobility (e.g. the elderly, disabled or pregnant women) would contribute to significant positive effects.</p>
Health	<p>ISA 11: To protect and enhance physical and mental health through active travel, access to public transport, and reductions in pollution.</p> <p>The assessment of the Strategy refresh has resulted in mixed effects on health, Appendix A sets out further information to support the assessment.</p> <p>Negative effects on health are associated with a similar assessment to air quality and noise as set out above. There are distinct health risks associated with exposure to particulates or sources of transport noise for sensitive or vulnerable groups. There is potential for minor negative effects at certain locations, for example the A27 Junctions.</p> <p>However, the majority of missions, priorities and interventions in the Strategy will have positive effects on health. Significant positive effects are predicted from active travel interventions which encourage physical activity, reducing health conditions such as obesity.</p> <p>Significant positive effects would arise from some ferry enhancements, due to access to education, work, social, leisure and cultural opportunities which in turn contribute to overall health and wellbeing.</p> <p>Other public transport interventions including strategic mobility hubs, mass rapid transport and rail schemes have positive effects, some of which are significant. For example, there are significant positive effects predicted for Eastbourne/Polegate Strategic Mobility Hub, Hastings / Bexhill Mass Rapid Transit, and Newbury / Thatcham Bus</p>

ISA Topic	Summary of Assessment
	Enhancements as well as other schemes. These have benefits such as active travel for first mile/ last mile, in addition to well-being from the socio-economic benefits listed above.
Alternatives	New interventions and measures proposed in this strategy do not substantially change the assessment. There are positive effects from Thames Valley Branch Line Decarbonisation and Newbury – Taunton electrification. In addition, the improved wellbeing from the priority to provide better accessible design for people with reduced mobility (e.g. the elderly, disabled or pregnant women) would contribute to positive effects.
Community Safety	<p>ISA 12: To promote safe transport through reducing accidents and improving safety of active travel and personal security, particularly on public transport.</p> <p>The assessment has generally identified positive effects on community safety as new interventions will be built to a high standard of safety. There may be some mixed effects as a precautionary approach, for example where there are personal safety concerns where design has not sufficiently progressed.</p> <p>Level crossings present a safety risk for all users and Network Rail believe that the best way of reducing level crossing risk is to eliminate the crossing completely by closing it. Significant positive effects were predicted for removal of level crossings (Mount Pleasant and Totton). Several highway interventions have been designed to improve road safety, including A21 Safety Enhancements, A22 Corridor Schemes . Other highway interventions will enable safe active travel interventions to be brought forward. Active travel schemes would also result in positive effects. Provision of off-road routes for cyclists and pedestrians will reduce the number of collisions involving them. People are more likely to choose active travel for journeys if there are suitable networks to travel on.</p>
Alternatives	New interventions and measures proposed in this strategy do not substantially change the assessment. The enhancement to the Ebbsfleet Rail Line and highways maintenance, and electrification/decarbonisation of rail all contribute to safety.
Economy	<p>ISA 13: To promote a strong economy through the transport network with better access to opportunities.</p> <p>The assessment of the Strategy refresh has identified generally positive effects.</p> <p>Significant positive effects are likely to arise from affordable public transport fares, road and rail schemes such as the A27 Arundel bypass, A27 Lewes to Polegate, Lower Thames Crossing, Brighton Main Line 100mph operations, Sussex Coast Mass Rapid Transit, Eastbourne / Polegate Strategic Mobility Hub, Southampton Mass Transit, Waterside Branch Line, as well as other interventions.</p>

ISA Topic	Summary of Assessment
	<p>Positive effects are predicted where interventions may enhance long term economic prosperity by facilitating the building of a strong, low carbon economy, and by providing reliable and affordable transport choice to support growth. Economic centres would benefit from increases in rail passenger numbers and more reliable rails services achieved through upgrades to stations, electrification and improved interchanges. Access to employment centres could be enhanced through transport improvements, encouraging continued economic growth. Greater connectivity and capacity across the SE Region may also help to facilitate increased tourism opportunities, contributing further to the local and regional economy.</p>
Alternatives	<p>New interventions and measures proposed in this strategy do not substantially change the assessment. The enhancement to the Ebbsfleet Rail Line, Hayling Island Bridge renewal, and electrification/decarbonisation of rail all contribute to providing greater access to social and economic opportunities.</p>

Review of cumulative effects

The SEA Regulations require that cumulative effects are considered when identifying likely significant effects. Cumulative effects arising from multiple sources within the Strategy are covered in Table 5.1 above. However, cumulative effects can also arise where several policies, plans or projects have a combined effect on an objective.

A review of plans and policies identified sources of potential cumulative effects and these are set out in Table 5.2 below.

It should be noted that at the strategic level, this list is not exhaustive and cumulative effects arising from individual projects and plans should be revisited as part of project level assessment. For example, noise, dust and visual have a combined effect which can only be determined at the project level.

Table 5.2 Sources of cumulative effects at a strategic level

Policy or Plan	Potential for cumulative effects
TfSE Transport Strategy	There is potential for cumulative regional impacts on all topics from development of multiple corridors. The nature and extent of the effects will depend on final schemes selected but, in particular, there is potential for cumulative effects from multiple new road or rail schemes.
National Networks National Policy Statement, DfT, 2024	The National Networks NPS supports both development of major rail infrastructure (including new and re-opened alignments) and also road improvements (including adding additional lanes to existing dual and single carriageway trunk roads, adding new slip roads, and improving junctions). An expanded network of strategic rail freight interchanges will also be developed. The Appraisal of Sustainability for the National Networks NPS recognises that some developments will have adverse local impacts on noise, emissions, landscape / visual amenity, loss of greenfield/ agricultural land, biodiversity, cultural heritage and water resources. A number of the interventions covered in the Strategy will also fall under the NPS, but there may be additive effects for additional interventions not covered in this Strategy.
Airports National Policy Statement, DfT, 2018	Expansion at London Heathrow in addition to making best use of existing aviation capacity (e.g. London Gatwick) is likely to increase transport requirements for all modes. The Appraisal of Sustainability for the Airports NPS identifies a number of significant adverse effects on communities, quality of life, biodiversity, noise, soil, water, air quality, carbon, waste and resources, historic environment and landscape.
Other nationally significant infrastructure in the Region	The National Networks NPS and Airports NPS are described above. However, further nationally significant infrastructure projects also have potential for cumulative effects across the Region, during construction and operation. The Planning Inspectorate publishes a list of potential projects: https://national-infrastructure-consenting.planninginspectorate.gov.uk/project-search
Local Plans	Local plans are prepared by the Local Planning Authority (LPA), usually the Council or the national park authority for the area. They provide a vision for the future of each area and a framework for addressing housing needs and other economic, social and environmental priorities. Allocations for

	<p>economic and residential development are likely to stimulate transport demand and conversely improvements in economic transport corridors are likely to stimulate development.</p> <p>Sustainability Appraisals undertaken for Local Plans have similar topics to those listed for this ISA and identify potential for significant effects.</p>
Local Transport Plans	<p>Local Transport Plans enable Local Authorities to plan for transport in their areas. They can identify both strategic policy and implementation plans for delivering this policy. Therefore, like the Transport Strategy they identify policy options for implementing transport improvements, including different modes of transport. They also prioritise a number of areas and schemes for development over the plan period.</p> <p>Sustainability Appraisals undertaken for Local Transport Plans have similar topics to those listed for this ISA and identify potential for significant effects.</p>

The review of plans and policies has identified a number of areas for cumulative effects:

- **Natural Capital and Ecosystem Services** – There is potential deterioration in quality, and severance / loss of connectivity of ecosystems and green infrastructure, with consequent reductions in ecosystem service provision. This may be particularly prevalent where there is development from a number of sources (e.g. from local plans) close to population centres, or that stimulated by transport corridors.
- **Biodiversity** – There is potential for cumulative loss, damage or fragmentation of statutory and non-statutory wildlife sites and habitats. Although it is assumed that protected species would be mitigated at a project level, there are wider impacts on biodiversity. Net gain over multiple development plans may be difficult to achieve.
- **Historic Environment** – There is potential for cumulative direct and indirect impacts on internationally, nationally and locally designated heritage assets, including their settings. This is in addition to cumulative effects on undesignated and unknown assets, the latter being potentially important.
- **Landscape and Townscape** – There is potential for cumulative direct and indirect impacts on designated landscapes and townscapes, including their settings. There is also potential for cumulative erosion of the character and quality of the South East’s landscapes and townscapes.
- **Soils and Resources** – There is potential for cumulative deterioration in quality of, and loss of soils, including the best and most versatile agricultural land. There would be a cumulative use of resources and production and disposal of waste in construction.
- **Water Environment** – There is potential for cumulative increase in surface water runoff and flood risk; and impacts on surface water and groundwater, particularly from physical alteration as a result of development. Transport-related cumulative effects on potable water are likely to be limited.
- **Air Quality** – There may be cumulative benefits from transport initiatives in the SE in improving air quality, but increased uptake of vehicular traffic (especially in the short term) may worsen air quality in some areas.
- **Climate Change and Greenhouse Gases** – There may be cumulative benefits from transport initiatives in the South East in reducing greenhouse gases, but increased development is also likely to increase transport related greenhouse gas emissions, particularly where this leads to increases in vehicular traffic. Climate change

adaptation measures are likely to be specific to each development, but there may be cumulative benefits if implemented region-wide.

- **Noise and Vibration** – There are likely to be cumulative effects arising from noise of increased development, particularly transport related development such as road and rail, with cumulative effects on health and wellbeing, tranquillity and wildlife.
- **Health** – There may be cumulative effects, both positive and negative (depending on schemes implemented), from multiple transport schemes on health outcomes related to social isolation, physical inactivity and obesity. There may also be cumulative effects on health relating to air quality and noise.
- **Equalities** – There may be cumulative benefits from the integration of multiple transport interventions enabling more reliable and comfortable public transport, which is accessible by walking and/or cycling.
- **Community Safety** – There may be cumulative benefits (depending on scheme design) on fear of crime and transport related accidents, due to opportunities to improve safety standards on all forms of transport.
- **Economy** – there are likely to be cumulative economic benefits in relation to development in the South East due to links between transport and productivity in the Region.

6. Mitigation and Monitoring

The SEA Regulations require that mitigation measures are considered to prevent, reduce or offset any significant adverse effects on the environment. Mitigation measures include both proactive avoidance of adverse effects and actions taken after potential effects are identified.

The SEA Regulations also require that monitoring is undertaken so that the significant effects of implementation can be identified and remedial action taken. The monitoring also helps measure the performance of the environmental outcomes of the Strategy and includes metrics from the TfSE State of the Region Reporting¹⁸. Monitoring appears in italics in Table 6.1 below.

Table 6.1 Mitigation and Monitoring

Topic	Mitigation/ Monitoring	Delivery mechanism
Natural Capital and Ecosystem Services	<ul style="list-style-type: none"> Design of new transport to take into account natural capital and ecosystems services. Design of new transport infrastructure should seek environmental net gain such as pollination, flood risk management, clean air, carbon reduction, infrastructure resilience, and connecting people with nature, as well as other place-making and visitor economy objectives. <i>Monitoring: Environmental net gain metrics (minimum of 10%)</i> 	EIA Project level design Biodiversity net gain calculation
Biodiversity	<ul style="list-style-type: none"> Optioneering and design of infrastructure should avoid or minimise impact on designated sites, habitats and species. <i>Monitoring: Biodiversity net gain metrics (minimum of 10%)</i> 	Ecological impact assessment (including as part of EIA) Biodiversity net gain calculation
Historic Environment	<ul style="list-style-type: none"> Optioneering and design of infrastructure should avoid or minimise impact on heritage assets and designations, including setting. Staged archaeological evaluation and <i>archaeological monitoring</i>. 	Heritage impact assessment (including as part of EIA) Archaeological investigation and monitoring.

¹⁸ <https://transportforthesoutheast.org.uk/state-of-region-report/#:~:text=This%20first%20iteration%20of%20the,Transport%20for%20the%20South%20East.>

Topic	Mitigation/ Monitoring	Delivery mechanism
Landscape and Townscape	<ul style="list-style-type: none"> • Optioneering and design of infrastructure should avoid or minimise impact landscape/ townscape, historic environment and nature conservation designations. • Design of new transport infrastructure should retain and enhance ecosystem functionality and green (as well as blue) infrastructure. • <i>Monitoring: Local authority green infrastructure mapping</i> 	<p>Landscape and visual impact assessment (including as part of EIA)</p> <p>Project level design</p> <p>Local Plan evidence base</p>
Soils and Resources	<ul style="list-style-type: none"> • Optioneering and design to minimise greenfield land-take. • <i>Monitoring: Loss of Best and most versatile agricultural land to transport infrastructure.</i> 	<p>EIA</p> <p>Project level design</p>
Water Environment	<ul style="list-style-type: none"> • Optioneering and design to take into account water resources and areas of flood risk. • Sustainable Drainage Schemes and natural flood risk management measures. • <i>Monitoring: Transport related reasons for not achieving good ecological status.</i> 	<p>Flood Risk Assessment</p> <p>Project level design</p> <p>River basin management plans.</p>
Air Quality	<ul style="list-style-type: none"> • Design to increase opportunities for active travel, public transport and rail freight. • <i>Monitoring: NOx and particulate pollution levels in urban areas.</i> • <i>Monitoring: Mortality linked to air pollution</i> 	<p>Included in Strategy Missions</p> <p>Local authority air quality monitoring</p> <p>TfSE State of the Region Report</p>
Climate Change and GHG Emissions	<ul style="list-style-type: none"> • Efficient use of materials, low energy and renewables in infrastructure (e.g. lighting, provision of vehicle charging). • Optioneering and design to avoiding areas of flood and erosion risk. • Use of materials for construction and maintenance to incorporate climate resilience and design life. • <i>Monitoring: CO2 emissions from transport.</i> • <i>Monitoring: Mode share of trips per person per year.</i> • <i>Monitoring: Percentage change in weather events affecting the rail network</i> 	<p>Included in Strategy Missions</p> <p>Environmental assessment</p> <p>Project level design and procurement</p> <p>TfSE State of the Region Report</p>
Noise and Vibration	<ul style="list-style-type: none"> • Choice of materials and project level design (route options, bunding, screening etc). • <i>Monitoring: Number of noise important areas in the South East</i> 	<p>Noise assessment</p> <p>Project level design</p>

Topic	Mitigation/ Monitoring	Delivery mechanism
Population and Equalities	<ul style="list-style-type: none"> • Accessibility for all including those with reduced mobility considered in design. • Affordability considered in public transport and new mobility interventions. • <i>Monitoring: Transport-related social exclusion (TRSE) metrics.</i> 	<p>Included in Strategy Missions</p> <p>Project level Equalities or Diversity Impact Assessment</p> <p>TfSE State of the Region Report</p>
Health	<ul style="list-style-type: none"> • Integrate opportunities for active travel in design. • <i>Monitoring: mode share of walking and cycling.</i> • <i>Monitoring: Adult activity levels</i> 	<p>Included in Strategy Missions</p> <p>TfSE State of the Region Report</p>
Community Safety	<ul style="list-style-type: none"> • Community and personal safety measures, such as lighting, information provision and layout, considered in design. • <i>Monitoring: Number of people Killed and Seriously Injured by road transport.</i> 	<p>Project level design</p>
Economy	<ul style="list-style-type: none"> • No mitigation required. • <i>Monitoring: TfSE transport and the economy metrics.</i> 	<p>Included in Strategy Missions.</p> <p>TfSE State of the Region Report</p>

Appendix A – Health and Equalities Assessments

Equalities Information to Support Assessment

Introduction

An Equality Impact Assessment (EqIA) considers the impact of a project or policy on persons or groups of persons who share characteristics which are protected under section 4 of the Equality Act 2010 ("protected characteristics") and might also include others considered to be vulnerable within society such as low-income groups. It is an information gathering tool which enables decision makers within public bodies to implement their equality duty under the Equality Act 2010: to advance equality of opportunity between people who share and people who do not share a relevant protected characteristic.

This assessment looks at the following 'equalities groups' which cover both protected characteristics under the Act and other groups (*):

- Gender
- Religion
- Age
- Disability
- Race
- Pregnancy and maternity
- Deprivation*
- Social isolation*

Protected characteristics for gender reassignment and sexual orientation have not been included in the assessment due to a lack of available data relating to effects on these groups. Marriage and civil partnership is not included because the parts of the act covering services and public functions, premises and education do not apply to that protected characteristic¹⁹. For the purposes of this assessment deprivation covers deprived groups across all equalities categories listed, for example people with disabilities are more likely to also suffer from deprivation as they may be less economically active.

The sections below provide an overview of these groups in the South East from the Strategy Evidence base and then looks at the implications the Strategy outcomes and delivery on them.

¹⁹ <https://www.gov.uk/government/publications/public-sector-equality-duty-guidance-for-public-authorities/public-sector-equality-duty-guidance-for-public-authorities>

Snapshot of the South East

According to the 2021 Census population for the South East was 9,278,100, growth of 7.25% over a 10-year period from 2011²⁰. The percentage of the population aged 65+ is slightly higher in the South than for England as a whole (19.5% compared with 18.4%) and slightly lower for the 20-35 age bracket (18% compared with 19.6%). 51.1% of the population is female and 48.9% male.

Ethnic and religious background data are set out in Table A.1 & Table A.2 below.

Table A.1 Ethnic Diversity in the South East

Ethnic group	% South East	% England
Asian, Asian British or Asian Welsh	7	9.6
Black, Black British, Black Welsh, Caribbean or African	2.4	4.2
Mixed or Multiple ethnic groups	2.8	3
White	86.3	81
Other ethnic group	1.5	2.2

Table A.2 Religion in the South East

Religion	% South East	% England
No religion	40.2	36.7
Christian	46.5	46.3
Buddhist	0.6	0.5
Hindu	1.7	1.8
Jewish	0.2	0.5
Muslim	3.3	6.7
Sikh	0.8	0.9
Other religion	0.6	0.6
No religion	40.2	36.7

²⁰ ONS Local Statistics (2024). South East: <https://www.ons.gov.uk/visualisations/areas/E12000008/> (included in this area are Buckinghamshire, Oxfordshire and Milton Keynes but indicative of issues in the TfSE study area)

In terms of disability under the Equality Act (mental or physical impairment that has a substantial and long-term effects on ability to do normal day-to-day activities), 16% of the population in the South East identified themselves as disabled in the 2021 Census.

The TfSE Evidence base notes that in relation to Indices of Multiple Deprivation (IMD), socioeconomic outcomes tend to be weaker in the east of the region and strongest in the north-west. Areas with the highest deprivation are primarily urban, especially concentrated in larger southern towns in cities, such as South Hampshire, Brighton and Folkestone. A band of more deprived rural areas runs north-south through central Kent. The least deprived areas are mostly peripheral to the region's major economic hubs, especially those with strong connections to London in the North West of the area.

Assessment

The assessment looks at:

- 1) at a plan level, whether the missions are likely to affect equalities groups by reviewing relationship between the desired outcomes for each mission against the equalities groups to ensure they aren't disproportionately or differentially affected; and
- 2) at a strategic project level, reviewing whether the types of interventions in the Strategy are likely to have effects on equalities groups. These considerations were then used to support the assessments in Appendix B.

The following key is used to determine the relationship between outcomes and the effects on equalities groups for the first part of the assessment.

Symbol	Definition
✓	Outcome is likely to have a positive effect on the equalities group in comparison with the general population.
0	Outcome is unlikely to have an effect on the equalities group in comparison with the general population.
✗	Outcome is likely to have a negative effect on the equalities group in comparison with the general population.

Table A.3 and A.4 below set out the results of the assessment, a summary of the results is presented below.

Outcomes are predicted to either have no effect on equalities groups or a positive effect. None of the outcomes were predicted to have a negative effect.

Outcomes which increased customer confidence, reduced severance and improve the public realm were likely to benefit all equalities groups, as they may have less confidence using the transport system and benefit from safe spaces for social interaction. Outcomes that give rise to reduced emissions (through reduced congestion, modal shift or decarbonisation) are likely to have greater benefit to groups who may be more sensitive to air pollution than others due to respiratory illnesses, certain disabilities, pregnancy and maternity, younger and older people. In addition, areas of

deprivation are often associated with urban environments which are more likely to suffer from poor air quality. Outcomes that increase public transport, benefit groups that are less likely to own a private car and rely on alternative transport modes. These groups include the elderly, young people and economically-deprived. Economic outcomes have greater potential to benefit deprived or socially isolated groups.

Depending on design, types of project intervention (highways, rail, active travel etc), may have positive and negative effects on equalities groups. These are reflected in the ISA assessments in Appendix B.

Table A.3 Equalities Assessment of Outcomes

Outcomes	Gender	Religion	Age	Dis-ability	Pregnan-cy	Race	Deprivat-ion	Isolation
Strategic Connectivity								
The key outcome is to increase the modal share of both passenger and freight journeys using sustainable travel options on strategic corridors between the South East's major economic centres and international gateways. This will enable the South East's population and economy to grow while minimising the adverse impacts of transport on society and the environment.	0	0	✓	✓	✓	0	✓	0
Reduce congestion, improve air quality, reduce severance, improve safety, and contribute to the overall satisfaction of transport users. In turn, it should strengthen public transport demand and revenues, placing the bus and rail industries on a more sustainable financial footing.	0	0	✓	✓	✓	0	✓	0
Extend access to employment opportunities as well as commercial and public services to wider population catchments, particularly in rural and coastal areas, ensuring economic growth and inclusivity across functional economic zones.	0	0	0	0	0	0	✓	✓
Resilience								
The key outcome of this mission is to reduce the effects of disruption on the strategic transport network. By tackling these disruptions, we can deliver good punctuality and reliability across the network.	0	0	0	✓	✓	0	0	0
Reliable journeys are critical to user confidence, and reducing delays will enhance the overall performance of both passengers and freight customers. Ensuring more predictable and reliable journey times will also support economic productivity, as businesses and individuals rely on consistent travel and delivery schedules.	0	0	✓	✓	✓	0	0	0
Reduce disruption to all users of the transport network from planned engineering works and maintenance. While such works are necessary to ensure	0	0	✓	✓	✓	0	0	0

Outcomes	Gender	Religion	Age	Dis-ability	Pregnan-cy	Race	Deprivat-ion	Isolation
the continued safety, reliability, and improvement of the network, they often lead to service delays, cancellations, and inconveniences for all transport network users.								
Contribute to greater customer satisfaction. When users experience fewer delays, smoother journeys, and consistent service levels, they are more likely to trust and depend on public transport. This not only benefits residents but also supports the South East’s economic growth by attracting businesses and visitors to the region.	0	0	✓	✓	✓	0	0	0
Reduce the cost of transport to users and, in the long-term, government. Costs arising from compensation claims, damage to infrastructure and vehicles should be easier to control with a more resilient transport system. A more efficient, cost-effective system benefits all stakeholders by freeing up resources to invest in further enhancements and expansions.	0	0	0	0	0	0	✓	0
Inclusion and Integration								
Increased customer satisfaction across all user groups, ensuring that everyone can access and use the transport network confidently and comfortably	✓	✓	✓	✓	✓	✓	✓	✓
Increased proportion of accessible and step-free stations and hubs , making the entire network more inclusive for users with mobility needs, parents with pushchairs, and the elderly.	0	0	✓	✓	✓	0	0	0
Improved safety across the transport network , aiming for a “Target Zero” for killed and seriously injured incidents. This will be achieved through better infrastructure design, enhanced safety measures, and targeted initiatives that prioritise the safety of all users, especially vulnerable road users.	0	0	✓	✓	✓	0	0	0
Higher percentage of the population engaged in physical activity , supported by better active travel options (walking and cycling) and enhancements to the public realm. This will contribute to healthier lifestyles and reduce reliance on private vehicles for short trips.	0	0	0	0	0	0	✓	0

Outcomes	Gender	Religion	Age	Dis-ability	Pregnan-cy	Race	Deprivat-ion	Isolation
Improved air quality by encouraging a shift from private car use to more sustainable modes of transport, such as walking, cycling, and public transport, thereby reducing emissions and pollutants.	0	0	✓	✓	✓	0	✓	0
Reduction in severance and improvement of the public realm , creating more cohesive communities where residents can move safely and comfortably through shared spaces. This includes addressing barriers like busy roads and railway lines that can divide communities and hinder access to services.	✓	✓	✓	✓	✓	✓	✓	✓
Reduced real-term percentage of household income spent on housing and transport costs , ensuring that residents have affordable access to housing and mobility options, making the region more equitable.	0	0	0	0	0	0	✓	0
Decarbonisation								
The key outcome of this mission is to achieve net-zero carbon emissions by transitioning to zero-emission vehicles and energy, increasing the use of sustainable travel modes, and reducing the overall reliance on fossil fuel journeys across the South East.	0	0	✓	✓	✓	0	✓	0
By 2050, we aim for 100% of private vehicles to be zero-emission , with intermediate targets of 35% by 2030 and 80% by 2040. Similarly, all buses will need to be zero-emission by 2035, and rail services decarbonised by 2050. Some local authorities in the South East want to move faster than the milestones set at a national level.	0	0	✓	✓	✓	0	✓	0
Promoting active travel for short journeys and increasing the mode share of both bus and rail for longer journeys. This is especially important in the shorter term as it will help limit our emissions while most cars are still powered by fossil fuels.	0	0	0	0	0	0	✓	0

Outcomes	Gender	Religion	Age	Dis-ability	Pregnan-cy	Race	Deprivat-ion	Isolation
Freight transport must also play its part in achieving decarbonisation. Through increased rail freight use, optimised logistics, and adapting clean technology and fuels, we will contribute to overall emission reductions in this critical sector. This will also help to ease pressure on the region's roads while supporting sustainable economic growth.	0	0	✓	✓	✓	0	✓	0
Establish the South East as a leader in this field, attracting overseas investment and creating new jobs in the region	0	0	0	0	0	0	✓	0
Decarbonisation								
The key outcome of this mission is that any major development is supported by improvements to transport infrastructure and services, especially for sustainable transport.	0	0	✓	0	0	0	✓	0
Ensure all major developments (e.g. 3,000 dwellings or an expansion of more than 20%, or a major generator/attractor of demand e.g. hospital, stadia) have high quality public transport services (2-4 services per hour) and high-quality active travel infrastructure.	0	0	✓	0	0	0	✓	0
Increase the percentage of the population and jobs within a 1,500-metre radius of a public transport access point offering a metro-level service frequency of at least 4 services per hour.	0	0	0	0	0	0	✓	0
Ensure a higher percentage of the population can reach all key services within a 30-minute travel time, whether by public transport, walking, cycling, or driving. This includes access to healthcare, education, shopping, and leisure facilities.	0	0	✓	0	0	0	✓	0
Promote the development of well-connected new and growing places by aligning housing and employment growth with high-quality public transport and active travel corridors, as well as good highway access. This will support the creation of vibrant, sustainable communities where residents and businesses can thrive.	0	0	0	0	0	0	0	0
Increase the percentage of new dwellings within 10 minutes of metro-level public transport services and high-quality active travel routes. Ensuring that new	0	0	0	0	0	0	0	0

Outcomes	Gender	Religion	Age	Dis-ability	Pregnan-cy	Race	Deprivat-ion	Isolation
developments are located in places that offer residents a wide range of sustainable travel options.								

Table A.4 Equalities assessment of transport typologies

Type of intervention	Equalities considerations for assessment of interventions
Highways	<p>Road users, including both private car and public transport users, will benefit from more capacity and greater journey time reliability through the re-distribution of traffic.</p> <p>Strategic improvements to roads are likely to have a beneficial impact on public transport and will therefore benefit people using these facilities to access education, employment and/or health services, particularly those beyond their local neighbourhood. These include younger and older people, people with disabilities, as well as the unemployed.</p> <p>However, the provision of new roads may also increase air pollution. This is particularly detrimental to people with respiratory illnesses, certain disabilities, pregnancy and maternity, younger and older people, who may be more sensitive to air pollution.</p> <p>Highway works may also result in beneficial or adverse impacts for active travel users should journey lengths, barriers to travel, or levels of perceived severance change. This is relevant to those with limited mobility, including older people, those with disabilities which restrict mobility, and parents/carers using push chairs.</p>
Rail	<p>Rail users will benefit from more capacity and potentially faster train times or more frequent services, leading to greater journey reliability. Improved availability and accessibility of public transport in the region will benefit those without a personal car (this includes people those who may be unable to drive a car due to their age or poor health).</p> <p>Strategic improvements are likely to have a beneficial impact on people using rail networks to access education, employment and other services beyond their local neighbourhood, particularly younger and older people, people with disabilities, as well as the unemployed.</p>

Type of intervention	Equalities considerations for assessment of interventions
	<p>Improvements to stations and carriages can better accommodate those with limited mobility (such as the disabled, elderly and people using push chairs). Ensuring information is available both visibly, audibly and in multiple languages is important for those with sight or hearing impairments or those who may not understand the English language.</p> <p>By providing alternative options to freight transportation via rail will reduce road congestion. This may also improve local air quality with a reduction in freight vehicles on the road network, and particularly benefit people with respiratory illnesses, certain disabilities, pregnancy and maternity, younger and older people who may be more sensitive to air pollution.</p>
Bus and mass transit	<p>Improved availability and accessibility of public transport in the region will benefit those without a personal car (this includes those who live in more deprived areas and the unemployed), or who may be unable to drive a car due to their age or poor health.</p> <p>Improved quality and service of public transport may attract more users, reducing private car use. This would have knock on benefits of a cleaner environment by reducing air pollution, particularly for people with respiratory illnesses, certain disabilities, pregnancy and maternity, younger and older people who may be more sensitive to air pollution.</p> <p>Improvements of access to bus and light rail stops/stations will accommodate those with limited mobility (such as the disabled, elderly, and parents/ carers using push chairs). Ensuring information is available both visibly, audibly and in multiple languages is important for those with sight or hearing impairments or those who may not understand the English language.</p> <p>Bus and tram stops should be designed to accommodate users who need seating, such as the elderly or those with a disability.</p>
Ferry	<p>All users would benefit from greater connectivity from both new and improved services. This would particularly benefit geographically isolated groups in coastal areas or on islands, enabling greater access to education, employment, health services and leisure. Increased tourism can also benefit deprived groups in these areas.</p> <p>Design of services, particularly where these are for foot passengers, need to be accessible for those with reduced mobility, including the elderly and some disabilities.</p>
Active travel (walking & cycling)	<p>The provision of new cycling and walking infrastructure could encourage the public to opt for a sustainable travel option instead of vehicle reliant services. This could lead to improved air quality in urban areas, which would benefit people with respiratory illnesses, certain disabilities, pregnancy and maternity, younger and older people who may be more sensitive to air pollution.</p>

Type of intervention	Equalities considerations for assessment of interventions
	<p>The modal shift from private cars to active travel will provide health benefits to those who choose this option. New and improved cycleways and walkways facilitate exercise and for those who may have felt they cannot walk/cycle in their area due to a lack of access to safe walk and cycle routes. Access to green areas or open space may be facilitated because of new/improved cycle and walkways which also provides health benefits.</p> <p>However, people with limited mobility (such as persons with a disability which restricts participation and the elderly) may not experience the benefits from active travel (walking and cycling), depending on the level of use that is possible for them.</p> <p>Developments should cater for all levels of mobility so as not to exclude people who are unable to participate in active travel, for example ensuring walkways and are step-free, non-slip and visually appropriate to enable wheelchairs users, and those with reduced mobility or limited vision to access routes.</p>
Other (ticketing, information, mobility hubs)	<p>The provision of public transport facilities could improve mobility in the region and accessibility to employment, education and / or health services for people who live outside urban areas or who cannot make door-to-door trips by public transport.</p> <p>Supporting people without access to private cars to use alternative modes of travel (taxis, private hire vehicles, public transport, active travel) will benefit people who cannot drive due to health reasons or their age, as well as those that do not own their own car.</p> <p>The provision of public transport schemes would particularly benefit people suffering deprivation, as well as socially isolated individuals needing access to community services and facilities.</p> <p>Improving the quality of streets, public realm, and wayfinding signage will benefit all groups of people. It is assumed that design standards will be adhered to and specific consideration of certain types of disability such as wheelchair users, the deaf and blind would be given when designing improvements to public realm to ensure that there is no potential for adverse impacts on these vulnerable users.</p> <p>Safety in design should consider the needs of people with limited mobility and ensure that neighbourhood facilities are accessible to all users, as well as acknowledge the potential for localised crime, which may be targeted at faith, race or gender groups.</p> <p>Consideration should be given to all travel users to ensure everyone is included in any campaigns to promote behaviour change. For example, over reliance on web-based information, or e-ticketing, might disadvantage older people or people on low incomes who do not have regular internet access.</p>

Health Information to Support Assessment

Introduction

A wide range of factors can contribute to a person's health including the physical, social and economic environment, in addition to a person's individual characteristics and behaviours. The World Health Organisation states that to a large extent, factors such as where we live, the state of our environment, genetics, our income and education level, and our relationships with friends and family all have considerable impacts on health, whereas the more commonly considered factors such as access and use of health care services often have less of an impact²¹.

Transport interacts with a number of these factors including:

- **Environmental conditions** – usually this includes aspects such as transport noise and air quality. Exposure to air pollution can also cause a range of health impacts, including effects on lung function; exacerbation of asthma; increases in respiratory and cardiovascular disease and lung cancer. Interactions between health and transport noise have shown that this can cause both physical and wellbeing effects. These include hypertension, cardiovascular disease, sleep disturbance stress and annoyance.
- **Socio-economic conditions** – Transport is an important facilitator of social inclusion and wellbeing. Transport barriers can be intimately related to job opportunities. If transport is (or is perceived to be) too expensive, then people are not able to make the journeys they need to get into work or move into education/training.
- **Lifestyle factors** – Transport can influence physical and mental health. Regular physical activity, including walking and cycling, provides significant benefits for health through improving muscular and cardiorespiratory fitness, maintaining healthy body weight and reducing risk of a range of conditions and diseases. It also improves mental health by reducing symptoms of anxiety and depression. Transport can increase anxiety through aspects such as driver stress and isolation, poor information and connectivity on public transport.

The sections below provide an overview of health in the South East from the Strategy Evidence base and then sets out the health effects of delivering the Strategy to be included in the ISA.

Snapshot of the South East

The 2021 census showed that 50% of residents in the South East considered themselves to be in 'very good health', 34% in 'good health' 11.8 in 'fair' health, 3.3 % in 'bad' health

²¹ <https://www.who.int/news-room/questions-and-answers/item/determinants-of-health#:~:text=The%20determinants%20of%20health%20include,person's%20individual%20characteristics%20and%20behaviours.>

and 0.9% in 'very bad' health. Selected indicators of health in the South East are shown in Table A.5 below.

Table A.5 Indicators of Health in the South East²²

Indicator	Period	Region	England
Life expectancy at birth (male)	2022	80.6	79.3
Life expectancy at birth (female)	2022	84.1	79.2
Under 75 mortality rate from cardiovascular diseases	2023	62.1	77.4
Killed and seriously injured (KSI) on England's roads	2023	89.8*	91.9*
Percentage of physically active adults	2021/22	70.5%	67.3%
Percentage of adults (aged 18 plus) classified as overweight or obese	2021/22	62.7%	63.8%
Year 6 prevalence of obesity (10-11yrs)	2022/23	19.4%	22.7%
Deprivation score	2019	15.5	21.7
% of people in employment	2022/23	78%	75.7%

* Value is estimated per vehicle miles

The data shows that in terms of life expectancy and circulatory diseases, the South East is generally better than the national average. While childhood obesity is generally lower than the average, it is increasing.

The Health Profile for South East England 2021²³ states that mental health and wellbeing have deteriorated. Between 2019/20 and 2020/21, the proportions of people in the South East reporting high anxiety, low happiness, low satisfaction and low worthwhile all increased compared to the previous five years. The percentage of adults overweight or obese continued to rise from 59.7% in 2015/16 to 61.5% in 2019/20, with the highest percentages in Medway, Portsmouth and Kent. The prevalence of high blood pressure in the South East has shown little change from 13.6% in 2015/16 to 14.1% in 2020/21. High blood pressure is associated with heart and kidney disease and strokes.

Assessment

At a strategic project level, the health assessment reviews whether the types of interventions in the Strategy are likely to have effects on health. These considerations were then used to support the assessments at Appendix B.

²² Office for Health Improvement and Disparities (2024) Local Authority Health Profiles: <https://fingertips.phe.org.uk/profile/health-profiles/data#page/1/gid/1938132701/pat/6/par/E12000008/ati/302/are/E10000011/yr/3/cid/4/tbm/1> (this data also includes additional local authorities (Bracknell Forest, Buckinghamshire, Reading, Slough, Windsor & Maidenhead and Wokingham) but indicative of TfSE)

²³ Office for Health Improvement & Disparities (2022) Health Profile for the South East of England 2021: <https://fingertips.phe.org.uk/static-reports/health-profile-for-england/regional-profile-south-east.html> (indicative of issues in the TfSE study area)

Table A.6 Health assessment of transport typologies

Type of intervention	Health considerations for assessment of interventions
Highways	<p>New roads would likely increase capacity and number of vehicles moving through areas which may increase air quality and noise impacts on health for nearby receptors. Online improvements will help to ease congestion, reducing driver stress, but could also lead to an increase in capacity. In the long-term emissions also affect health and well-being through the impacts of climate change.</p> <p>The creation and expansion of the road network may not promote the use of active transport methods which may have negative effects on physical activity and health. Road schemes should aim to safely incorporate and expand footpath and cycleway infrastructure wherever possible to promote more active means of transport including the strategic road network. Design should reduce any severance from road schemes by enhancing access for all users, including pedestrians, horse riders, and people with disabilities or health conditions.</p> <p>Highway works are likely to benefit from improved road safety as they will be designed to modern standards. The provision of new roads may lead to increased access to areas of employment.</p>
Rail	<p>New railway lines may increase impacts on health related to noise and air quality by bringing transport routes closer to receptors, however the overall effect of rail on noise and public health is considerably lower than roads. Rail improvements encourage modal shift and may afford benefits to health of the South-East population with improvements to air quality. Electrification and decarbonisation of rail reduces potential impacts on air quality and noise levels. Long-term this also benefits health and well-being through the impacts of climate change.</p> <p>Public transport interventions often increase users' total physical activity levels (e.g. by walking/cycling to rail stations) which may have benefits to health, access and physical activity. There is also potential to improve well-being through social interactions. Measures such as secure cycle storage should be included in any station upgrade to encourage active travel.</p> <p>An increase in uptake of rail services within the South East has the potential to reduce the number of vehicles on roads which may have a positive effect on road safety. New rail lines, service and station improvements will increase accessibility and access, also providing greater access to employment.</p>
Bus and mass transit	<p>Improvements to bus services and provision of mass-transit has the potential to increase the attractiveness and reliability of travelling by public transport for passengers. Any increase in bus usage, as well of use of new light rail transit schemes, could have beneficial effects on air quality and noise as well as road safety, with a potential reduction in the number of vehicles on roads in the South East. Electrification of buses or trams reduces impacts on health, through air quality and noise levels. Long-term this also benefits health and well-being through reducing the impacts of climate change.</p>

Type of intervention	Health considerations for assessment of interventions
	<p>Public transport interventions often increase users total physical activity levels (e.g. by walking/cycling to and from bus/tram stops) which may have benefits to health, access and physical activity. There is also potential to improve well-being through social interactions.</p>
Ferry	<p>Improvements to ferry services, including new routes has the potential to increase the attractiveness and reliability of travelling by ferry for passengers. Modal shift from using private vehicles has beneficial effects on health in relation to air quality and noise. Long-term, reducing emissions (including through electrification) also benefits health and well-being through reducing the impacts of climate change.</p> <p>Public transport interventions often increase users total physical activity levels (e.g. by walking/cycling to and from ferry terminals) which may have benefits to health through access and physical activity. There is also potential to improve well-being through social interactions.</p>
Active travel	<p>New or improved cycle and pedestrian infrastructure will encourage active travel and improve safety for pedestrians and cyclists which may also indirectly result in a reduction in road congestion by providing attractive and reliable alternatives. In addition, modal shift to more active transport may have benefits to health-related conditions associated with noise and air quality in the South East, particularly around major urban centres and transport hubs. Long-term this also benefits health and well-being through reducing the impacts of climate change.</p> <p>Walkable environments should be prioritised in new residential developments and should be integrated into existing pedestrian networks, providing physical activity and social interaction. Improving walking and cycling networks between urban areas and greenspace, including the surrounding countryside will also provide physical and mental health benefits.</p> <p>Walkways and cycleways should be improved and designed, to enable access and health benefits of all users, including those with reduced mobility.</p>
Other (ticketing, information, new mobility)	<p>Integrated ticketing and provision of information will reduce journey anxiety. Access to bike or scooter schemes, in addition to provision for active travel at mobility hubs will support positive health effects described above.</p>

Appendix B ISA Assessments

Assessment tables are provided as a separate document and use the following key:

Key to Effects	
++	Potential for significant positive effects
+	Potential for minor positive effects
-	Potential for minor negative effects
--	Potential for significant negative effects
+/-	Potential for both positive and negative effects
?	Uncertain effects
0	Negligible or no effects

Appendix B - ISA for the Strategic Connectivity Mission

Strategic Connectivity - Priority / Intervention	Nat Cap.	Biodiv.	His. Env.	Lands.	Soils & res.	Water	Air Qu.	GHGs	Noise	Equal.	Health	Safety	Econ.
	ISA1	ISA2	ISA3	ISA4	ISA5	ISA6	ISA7	ISA8	ISA9	ISA10	ISA11	ISA12	ISA13
Short-Term (ST) 1. Improve incentives for long-distance public transport													
Global Policy Statement (Public transport fares)	0	0	0	0	0	0	+	+	+	++	+	0	++
ST2. Refine timetables to better serve faster-growing services													
Cross Country Service Enhancements (O14)	0	0	+/-	+/-	0	0	0	+	?	+	+	+	+
ST3. Reinstating international rail services from Ebbsfleet and/or Ashford													
Enhancements to existing line Ebbsfleet and/or Ashford (NEW)	0	0	0	0	0	0	+	+	+/-	0	+	+	++
ST4. Expanding rail capacity and connectivity to support growth at Gatwick and Southampton Airports & LT5. Developing new rail connections to international gateways													
Gatwick – Kent Service Enhancements (S22)	+/-	+/-	+/-	+/-	0	+/-	+/-	+/-	+/-	0	0	+	+
ST5. Planning for longer-term initiatives (see LT priorities below)													
Long-term (LT) 1. Upgrading highways and railways on the Brighton-Southampton corridor													
A27 Arundel Bypass (I3)	-	-	-	-	-	-	-	-	-	+/-	+/-	+/-	++
A27 Worthing and Lancing Improvement (I4)	0	0	0	?	0	+/-	+/-	+/-	+/-	0	+/-	+	+
A27 Lewes – Polegate (I7)	-	-	-	-	-	-	-	-	-	+/-	+/-	+/-	++
A27 Chichester Improvements (I8)	-	-	-	-	0	+/-	+/-	+/-	+/-	0	+/-	+	+
A27 Tangmere Junction (I20)	-	-	-	-	-	-	+/-	+/-	+/-	0	+/-	+	+
A27 Fontwell Junction (I21)	-	-	-	-	-	-	+/-	+/-	+/-	0	+/-	+	+
A27 Worthing Long Term Solution (I22)	+/-	-	-	-	-	+/-	+/-	+/-	-	+/-	-	+	+
A27 Hangleton Junction (I23)	+/-	-	-	-	-	+/-	+/-	+/-	-	+/-	-	+	+
A27 Devils Dyke Junction (I24)	+/-	-	-	-	-	+/-	+/-	+/-	-	+/-	-	+	+
A27 Falmer Junction (I25)	+/-	-	-	-	-	+/-	+/-	+/-	-	+/-	-	+	+
A27 Hollingbury Junction (I26)	+/-	-	-	-	-	+/-	+/-	+/-	-	+/-	-	+	+
Southampton Central Station – Woolston Crossing (B1)	0	0	+/-	?	0	0	+	+/-	?	+	+	+	++
South West Main Line – Mount Pleasant Level Crossing Removal (B4)	0	0	+	+	0	0	++	+	?	+	++	++	0
Fareham Loop/Platform (A4)	0	0	+/-	0	0	0	++	+	?	+	+	+	++
West Worthing Level Crossing Removal (F2)	0	0	+	+	0	0	++	+	?	+	+	++	0
Bakerloo Line Extension	0	0	-	0	0	-	+/-	+/-	+/-	0	0	+/-	+

Appendix B - ISA for the Strategic Connectivity Mission

Strategic Connectivity - Priority / Intervention	Nat Cap.	Biodiv.	His. Env.	Lands.	Soils & res.	Water	Air Qu.	GHGs	Noise	Equal.	Health	Safety	Econ.
	ISA1	ISA2	ISA3	ISA4	ISA5	ISA6	ISA7	ISA8	ISA9	ISA10	ISA11	ISA12	ISA13
LT2. Reducing journey times between London and 'left-behind' coastal communities													
A21 Safety Enhancements (X4)	-	-	-	-	0	-	+/-	+/-	+/-	+	0	++	+
A21 Kippings Cross to Lamberhurst (X25)	-	--	-	--	-	-	-	--	-	0	-	0	+
Flimwell and Hurst Green Bypasses (X25)	--	--	--	--	-	-	+/-	--	+/-	0	-	+	+
HS 1 / Marsh Link – Hastings, Bexhill and Eastbourne Upgrade (T2)	--	--	-	--	-	+/-	+/-	+	+/-	+	0	+/-	+
South Eastern Main Line Capacity Enhancements (S4)	+/-	+/-	+/-	+/-	0	+/-	+/-	+/-	+/-	0	0	+	+
High Speed East – Dollands Moor Connection (T1)	+/-	+/-	+/-	0	0	+/-	+/-	+/-	+/-	0	0	+/-	+
High Speed 1 – Link to Medway (U1)	--	--	--	0	-	-	+/-	+/-	+/-	+	+	+/-	+
North Kent Line – Service Enhancements (S9)	0	0	+/-	+/-	0	0	+	+	?	+	+	+	+
Chatham Main Line - Line Speed Enhancements (S10)	+/-	+/-	+/-	+/-	0	+/-	+/-	+/-	+/-	0	0	+	+
LT3. Improving access to islands and peninsulas													
Isle of Wight Ferry Service Enhancements (D2)	-	-	-	+/-	0	-	+/-	+/-	-	++	++	+/-	+
Operating Hours and Frequency Enhancements (D2a)	-	-	-	+/-	0	-	+/-	+/-	-	++	++	+/-	+
New Summer Route - Ryde to Southampton (D2b)	-	-	0	+/-	0	-	+/-	+/-	-	++	++	+/-	+
LT4. Strengthening strategic freight corridors													
Additional Rail Freight Paths to Southampton (A11)	+/-	+/-	+/-	+	0	+/-	+	+	+	0	+	+	+
B7 Havant Rail Freight Hub (B7)	0	0	+/-	+/-	0	+/-	+/-	+/-	+/-	0	+	+	+
B8 Fratton Rail Freight Hub (B8)	0	0	+/-	+/-	0	0	+/-	+/-	+/-	0	+	+	+
B9 Southampton Container Port Rail Freight Access and Loading Upgrades (B9)	0	0	+/-	0	0	-	+	+	+	0	+	+	+
Southampton Automotive Port Rail Freight Access and Loading Upgrades (B10)	0	0	0	0	0	-	+	+	+	0	+	+	+
Newhaven Port Capacity and Rail Freight Interchange Upgrades (J9)	-	-	0	-	-	-	-	-	-	+/-	0	0	+
Eastleigh to Romsey Line Electrification (B6)	+/-	+/-	+/-	+/-	-	-	+	+	+	+	+	+	+
Reading to Basingstoke Enhancements (O3)	+/-	+/-	+/-	+/-	-	-	+/-	+/-	-	+	+	+	+
Theale Strategic Rail Freight Terminal (O18)	+/-	+/-	+/-	-	0	-	+/-	+/-	+/-	0	+	+	+
West of England Main Line Electrification from Basingstoke to Salisbury (O19)	+/-	+/-	+/-	+/-	+/-	+/-	+	+	+	+	+	+	+
M3 Junction 9 (R1)	-	-	-	+/-	0	+/-	+/-	-	+/-	+	0	+	+

Appendix B - ISA for the Strategic Connectivity Mission

Strategic Connectivity - Priority / Intervention	Nat Cap.	Biodiv.	His. Env.	Lands.	Soils & res.	Water	Air Qu.	GHGs	Noise	Equal.	Health	Safety	Econ.
	ISA1	ISA2	ISA3	ISA4	ISA5	ISA6	ISA7	ISA8	ISA9	ISA10	ISA11	ISA12	ISA13
M3 Junction 9 - Junction 14 Smart Motorway (R2)	0	0	0	0	0	0	+/-	+/-	+	0	0	?	+
A404 Bisham Junction (R3)	+/-	-	-	-	-	+/-	-	+/-	-	+/-	-	+	+
A34 Junction and Safety Enhancements (R12)	--	--	--	-	+/-	+/-	+/-	-	+/-	0	0	+	+
Rail Freight Gauge Clearance Enhancements (S17)	--	--	-	-	-	-	+/-	+/-	-	+/-	+/-	+	+
LT6. Reviewing cross country rail connectivity when Old Oak Common and HS2 open													
Western Rail Link to Heathrow (O1)	-	-	-	-	-	-	+/-	+/-	-	+	+	+/-	+
Southern Access to Heathrow (O2)	--	--	-	--	-	--	+/-	+/-	-	+	+	+/-	+

Appendix B - ISA for the Resilience Mission

Resilience Mission - Priority / Intervention	Nat Cap.	Biodiv.	His. Env.	Lands.	Soils & res.	Water	Air Qu.	GHGs	Noise	Equal.	Health	Safety	Econ.
	ISA1	ISA2	ISA3	ISA4	ISA5	ISA6	ISA7	ISA8	ISA9	ISA10	ISA11	ISA12	ISA13
Short-term (ST) 1. Evaluating the economic impact of road disruptions and exploring funding for maintenance and upgrades / ST 4 Making the case for, and securing, funding for maintenance.													
Highway Maintenance Backlog (NEW)	0	0	0	0	0	0	0	++	0	0	0	+	+
ST2. Establishing a long term funding for a pipeline of infrastructure renewals to reduce the likelihood of technical failures & ST3. Strategically planning for future risks													
A259 Bognor Regis to Littlehampton Enhancement (I14)	-	-	-	-	+	+/-	+/-	+/-	+/-	+	+	+	+
A259 South Coast Road Corridor – Eastbourne to Brighton (I15)	-	-	-	--	?	+/-	+/-	+/-	+/-	+	+	+	+
A259 Chichester to Bognor Regis (I16) Enhancement	-	-	-	-	-	+/-	+	+	+/-	+	+	+	+
A259 (King's Road) Seafront Highway Structures Renewal Programme (I17)	-	-	?	+	?	+/-	+/-	+/-	+/-	+	+	+	+
A29 Realignment including combined Cycleway and Footway (I18)	--	--	-	--	?	+/-	+/-	+/-	+/-	+	+	+	+
A3 Guildford Long Term Solution (R11)	--	--	-	-	0	-	-	--	-	-	-	+/-	+
Hayling Island Bridge renewal (NEW)	?	?	?	?	0	?	0	0	0	0	0	0	++
Improved Portsmouth – Hayling Island Ferries (C11)	?	?	0	0	0	?	?	?	?	?	0	0	+
ST5. Coordinating with utilities operators on roadworks planning and management													
Lane rental schemes NEW	0	0	0	0	0	0	0	+	0	0	0	+	+
LT1. Reducing bottlenecks in key areas like Croydon and Woking to improve service reliability on major rail corridors													
Croydon Area Remodelling Scheme (J1)	0	0	0	-	0	0	+/-	+	+/-	0	0	+	+
Brighton Main Line - 100mph Operation (J2)	0	0	0	0	0	0	-	+	-	++	++	+/-	++
Brighton Station Additional Platform (J3)	0	0	0	?	0	0	+/-	+/-	+/-	+	+	+	+
South West Main Line / Portsmouth Direct Line – Woking Area Capacity Enhancement (O12)	-	-	-	+/-	-	-	+/-	+/-	-	+	+	+	+
South West Main Line – Digital Signalling (O17)	0	0	0	0	0	0	?	?	?	+	+	++	+
LT2. Developing secondary corridors to offer alternative routes													
Canterbury Rail Chord (S14)	-	-	0	-	0	-	+/-	+/-	+/-	0	0	0	+
New Station – Canterbury Interchange (S15)	-	-	0	-	0	-	+/-	+/-	+/-	0	0	0	+
Uckfield - Lewes Wealden Line Reopening - Traction and Capacity Enhancements (K1)	-	-	0	+/-	0	+/-	+/-	+	+/-	+	+	+	+
Uckfield - Lewes Wealden Line Reopening - Reconfiguration at Lewes (K2)	--	--	-	-	-	--	+/-	+/-	-	0	0	0	+
Spa Valley Line Modern Operations Reopening – Eridge to Tunbridge Wells West to Tunbridge Wells (K3)	-	-	--	-	-	+/-	+/-	+/-	-	+	+	+	+
Uckfield Branch Line – Hurst Green to Uckfield Electrification (J10)	-	-	+/-	+/-	0	+/-	+/-	+	+/-	+	+	+	+

Appendix B - ISA for the Resilience Mission

Resilience Mission - Priority / Intervention	Nat Cap.	Biodiv.	His. Env.	Lands.	Soils & res.	Water	Air Qu.	GHGs	Noise	Equal.	Health	Safety	Econ.
	ISA1	ISA2	ISA3	ISA4	ISA5	ISA6	ISA7	ISA8	ISA9	ISA10	ISA11	ISA12	ISA13
A22 N Corridor (Tandridge) – South Godstone to East Grinstead Enhancements (N1)	+/-	-	-	-	-	+/-	-	--	-	+/-	-	+	+
A22 Corridor Package (N3a)	+/-	-	-	-	-	+/-	-	--	-	+/-	-	+	+
A22 Corridor - Hailsham to Uckfield (N3b)	+/-	-	-	-	-	+/-	-	--	-	+/-	-	+	+
A22 Uckfield Bypass Dualling (N18)	--	--	0	-	-	-	-	--	--	-	-	+	+
A22 Smart Road Trial Proposition Study (N19)	0	0	0	0	0	0	?	?	?	+	+	+	+
A23 Carriageway Improvements - Gatwick to Crawley (N7)	-	-	0	+/-	+	-	+/-	-	+/-	+/-	-	+	+
A23 Hickstead and Bolney Junction Enhancements (N14)	-	-	-	--	+/-	0	+/-	-	+/-	0	0	+/-	+
A24 / A243 Knoll Roundabout and M25 Junction 9a (N2)	-	--	0	+/-	0	+/-	+/-	-	+/-	+/-	+/-	+	+
A24 Dorking Bypass (N11)	-	-	-	--	-	-	-	-	-	0	-	+/-	+
A24 Horsham to Washington Junction (N12)	+/-	-	-	-	-	+/-	-	--	-	+/-	-	+	+
A24 Corridor Improvements Horsham to Dorking (N13)	--	--	-	-	-	-	-	--	--	0	-	+/-	+
LT3. Implementing the Kent Bifurcation Strategy and improving and enhancing Kent's traffic flow to alleviate pressure on the Thames crossings, Channel ports and M25.													
Digital Operations Stack and Brock (X8)	0	0	0	0	0	0	+/-	+/-	+/-	+/-	-	?	?
A20 Enhancements for Operations Stack and Brock (X9)	?	?	?	?	?	?	+/-	+/-	+/-	+/-	-	?	?
Kent Lorry Parks Long Term Solution (X10)	--	--	--	--	--	-	--	--	--	+/-	-	+/-	+
Lower Thames Crossing (Y1)	--	--	+/-	--	-	--	-	--	-	+/-	+/-	0	++
A2 Brenley Corner Enhancements (X2)	-	-	+/-	+/-	-	-	+/-	-	+/-	0	+	+	+
A2 Dover Access (X3)	-	-	+/-	-	-	-	-	--	-	+/-	-	0	+
A2 Canterbury Junctions Enhancements (X12)	-	-	+/-	+/-	-	-	+/-	-	+/-	0	+	+	+
A228 Medway Valley Enhancements (X22)	-	-	-	-	-	-	-	--	-	-	-	0	+
M2 Junction 4 – Junction 7 Smart Motorway (X13)	0	0	0	0	0	0	+/-	+/-	+	0	0	?	+
M20 Junction 6 Sandling Enhancements (X14)	-	-	+/-	+/-	-	-	+/-	-	+/-	0	+	+	+
M20 Junction 3 - Junction 5 Smart Motorway (X15)	0	0	0	0	0	0	+/-	+/-	+	0	0	?	+
LT4. Addressing pinch points on highways for the benefit of all road users, including bus services													
A339 Newbury to Basingstoke Enhancements (R14)	-	-	+/-	--	+/-	+/-	+/-	-	+/-	+/-	+/-	+	+
A322 and A329(M) Smart Corridor (R13)	-	--	+/-	+/-	0	+/-	+/-	-	+/-	+/-	+/-	+	+

Appendix B - ISA for the Inclusion and Integration Mission

Inclusion & Integration - Priority / Intervention	Nat Cap.	Biodiv.	His. Env.	Lands.	Soils & res.	Water	Air Qu.	GHGs	Noise	Equal.	Health	Safety	Econ.
	ISA1	ISA2	ISA3	ISA4	ISA5	ISA6	ISA7	ISA8	ISA9	ISA10	ISA11	ISA12	ISA13
Infrastructure 1. Designing inclusive infrastructure and services better for socially excluded groups, enhancing accessibility through improved lighting, wayfinding, and public spaces.													
Accessible infrastructure design (NEW)	0	0	0	0	0	0	0	0	0	++	+	0	+
Infrastructure 2. Connectivity to areas at risk of transport related social exclusion - North and East Kent, East Sussex coastline													
North Kent Line – Service Enhancements (S9)	0	0	+/-	+/-	0	0	+	+	?	+	+	+	+
Chatham Main Line - Line Speed Enhancements (S10)	+/-	+/-	+/-	+/-	0	+/-	+/-	+/-	+/-	0	0	+	+
A21 Safety Enhancements (X4)	-	-	-	-	0	-	+/-	+/-	+/-	+	0	++	+
A21 Kippings Cross to Lamberhurst (X25)	-	--	-	--	-	-	-	--	-	0	-	0	+
Flimwell and Hurst Green Bypasses (X25)	--	--	--	--	-	-	+/-	--	+/-	0	-	+	+
HS 1 / Marsh Link – Hastings, Bexhill and Eastbourne Upgrade (T2)	--	--	-	--	-	+/-	+/-	+	+/-	+	0	+/-	+
Medway/Swale ferry crossings (V19 and V20)	--	--	--	+/-	0	-	+/-	+/-	+/-	+	0	+/-	+
South Eastern Main Line Capacity Enhancements (S4)	+/-	+/-	+/-	+/-	0	+/-	+/-	+/-	+/-	0	0	+	+
Sussex Coast Mass Rapid Transit (G5)	-	-	+/-	-	?	0	+	?	+	++	+	+	++
Eastbourne / Polegate Strategic Mobility Hub (G4)	+/-	+/-	+/-	+/-	?	?	+	+	+/-	+	++	+	++
Eastbourne / Wealden Mass Rapid Transit (G6)	+/-	+/-	+/-	+/-	?	0	+	+	+	++	+	+	+
Hastings / Bexhill Mass Rapid Transit (G7)	+/-	+/-	+/-	+/-	?	0	+	+	+	++	+	+	+
South East Hampshire Rapid Transit Future Phases (C2)	0	0	+/-	+/-	0	0	++	+	+/-	+	+	+	++
Infrastructure 3. Upgrade interchange facilities and step-free access at stations and public transport hubs													
Global Policy Statement (Integration)	+/-	+/-	+/-	+/-	+/-	+/-	+	+	+/-	+	++	+	+
Fares and ticketing 1. Delivering affordable fares and concession schemes													
Global Policy Statement (Public Transport fares)	0	0	0	0	0	0	+	+	+	++	+	0	++
Fares and ticketing 2. Improving fares and ticketing by simplifying journeys and lowering costs with a unified ticketing structure													
Global Policy Statement (Public Transport fares)	0	0	0	0	0	0	+	+	+	++	+	0	++
Global Policy Statement (Integration)	+/-	+/-	+/-	+/-	+/-	+/-	+	+	+/-	+	++	+	+
Fares and ticketing 3. Delivering socially necessary public transport services													
Global Policy Statement (Public Transport)	0	0	+/-	+/-	0	0	+	+	+/-	+	+	+	+
Services 4. Delivering Bus Service Improvement Plans													
Global Policy Statement (Public Transport)	0	0	+/-	+/-	0	0	+	+	+/-	+	+	+	+
Services 5. Enhancing connectivity to the islands and peninsulas including Solent and Medway													
Improved Gosport – Portsmouth and Portsmouth – Hayling Island Ferries (C11)	?	?	0	0	0	?	?	?	?	?	0	0	+
Operating Hours and Frequency Enhancements (D2a)	-	-	-	+/-	0	-	+/-	+/-	-	++	++	+/-	+

Appendix B - ISA for the Inclusion and Integration Mission

Inclusion & Integration - Priority / Intervention	Nat Cap.	Biodiv.	His. Env.	Lands.	Soils & res.	Water	Air Qu.	GHGs	Noise	Equal.	Health	Safety	Econ.
	ISA1	ISA2	ISA3	ISA4	ISA5	ISA6	ISA7	ISA8	ISA9	ISA10	ISA11	ISA12	ISA13
New Summer Route - Ryde to Southampton (D2b)	-	-	0	+/-	0	-	+/-	+/-	-	++	++	+/-	+
Ferry Crossings – New Sheerness to Hoo Peninsula Service (V19)	--	--	--	+/-	0	-	+/-	+/-	+/-	+	0	+/-	+
Ferry Crossings - Sheerness to Chatham / Medway City Estate / Strood Enhancements (V20)	--	--	0	+/-	0	-	+/-	+/-	+/-	+	0	+/-	+
High Speed East – Dollands Moor Connection (T1)	+/-	+/-	+/-	0	0	+/-	+/-	+/-	+/-	0	0	+/-	+
High Speed 1 – Link to Medway (U1)	--	--	--	0	-	-	+/-	+/-	+/-	+	+	+/-	+

Appendix B - ISA for the Decarbonisation Mission

Decarbonisation Priority / Intervention	Nat Cap.	Biodiv.	His. Env.	Lands.	Soils & res.	Water	Air Qu.	GHGs	Noise	Equal.	Health	Safety	Econ.
	ISA1	ISA2	ISA3	ISA4	ISA5	ISA6	ISA7	ISA8	ISA9	ISA10	ISA11	ISA12	ISA13
Short-term (ST) 1. Rolling out EV charging infrastructure													
ST 2. Collaborating with manufacturers to increase the roll-out of low emission vehicles													
ST 3. Supporting the renewal and recycling of low emission vehicles and batteries													
Global policy statement (Decarbonisation)	0	0	0	0	++	0	++	++	0	0	0	0	0
ST 4. Enhancing public transport and active travel infrastructure													
Refer to Sustainable Growth (Transport 2, Transport 4), Inclusion (Services 4)													
ST 5. Transitioning bus, freight and ferry fleets to Zero Emissions Vehicles													
Refer to Sustainable Growth (LT3, LT4), Integration (Services 5).													
ST 6. Supporting sustainable, integrated land use and transport planning to reduce need for car travel													
Global policy statement (Integration)	+/-	+/-	+/-	+/-	+/-	+/-	+	+	+/-	+	++	+	+
LT 1. Decarbonising the railways													
Eastleigh/Southampton to Salisbury – Electrification (B6)	+/-	+/-	+/-	+/-	+/-	+/-	+	+	+	+	+	+	+
Reading to Basingstoke Enhancements (O3)	+/-	+/-	+/-	+/-	-	-	+/-	+/-	-	+	+	+	+
West of England Main Line – Electrification from Basingstoke to Salisbury (O19)	+/-	+/-	+/-	+/-	+/-	+/-	+	+	+	+	+	+	+
Thames Valley Branch Line Decarbonisation (NEW)	0	0	0	0	0	0	+	+	+	+	+	+	+
Uckfield Branch Line – Hurst Green to Uckfield Electrification (J10)	-	-	+/-	+/-	0	+/-	+/-	+	+/-	+	+	+	+
HS 1 / Marsh Link – Hastings, Bexhill and Eastbourne Upgrade (T2)	--	--	-	--	-	+/-	+/-	+	+/-	+	0	+/-	+
North Downs Line – Decarbonisation (O4)	+/-	+/-	+/-	+/-	0	0	+	+	?	+	+	+	+
Newbury – Taunton electrification (NEW)	+/-	-	+/-	+/-	0	0	+	+	+	+	+	+	+
LT 2. Reducing embodied carbon in Infrastructure by promoting sustainable materials and construction practices													
Global policy statement (Decarbonisation)	0	0	0	0	++	0	++	++	0	0	0	0	0
LT 3. Supporting the Government in the event that they commit to roll our national road user charging													
Global policy statement (Road user charging)	0	0	0	0	0	0	++	++	+	-	++	+	+/-
Long Term (LT) 4. Supporting the greening of the grid to ensure low emission vehicles are powered by clean energy sources,													
Global policy statement (Decarbonisation)	0	0	0	0	++	0	++	++	0	0	0	0	0
LT 5. Advancing research and delivery of alternative fuels													
Part of global policy statement (Decarbonisation)	0	0	0	0	++	0	++	++	0	0	0	0	0

Appendix B - ISA for the Sustainable Growth Mission

Sustainable Growth - Priority / Intervention	Nat Cap.	Biodiv.	His. Env.	Lands.	Soils & res.	Water	Air Qu.	GHGs	Noise	Equal.	Health	Safety	Econ.
	ISA1	ISA2	ISA3	ISA4	ISA5	ISA6	ISA7	ISA8	ISA9	ISA10	ISA11	ISA12	ISA13
Land Use 1. Focusing development in areas with robust transport infrastructure.													
Global Policy Statement (Integration)	+/-	+/-	+/-	+/-	+/-	+/-	+	+	+/-	+	++	+	+
Land Use 2. Aligning housing and transport planning by coordinating efforts across local authorities													
Global Policy Statement (Integration)	+/-	+/-	+/-	+/-	+/-	+/-	+	+	+/-	+	++	+	+
Transport 1. Expanding public transport concessionary fares and subsidy schemes to make sustainable travel options more affordable.													
Global Policy Statement (Public Transport Fares)	0	0	0	0	0	0	+	+	+	++	+	0	++
Transport 2. Developing mass transit systems in major population centres, such as Solent, Sussex Coast, North Kent, Gatwick, and Thames Valley													
Southampton Mass Transit (C1)	0	0	+/-	+/-	0	0	++	+	+/-	+	+	+	++
South East Hampshire Rapid Transit Future Phases (C2)	0	0	+/-	+/-	0	0	++	+	+/-	+	+	+	++
New Southampton to Fawley Waterside Ferry Service (C3)	?	?	0	0	0	?	?	?	+/-	?	0	0	+
Southampton Cruise Terminal Access for Mass Transit (C4)	?	?	?	+/-	?	-	+	+	+/-	+	+	+	+
M271 Junction 1 Strategic Mobility Hub (C5)	+/-	+/-	0	+/-	?	0	+	+	+/-	+	++	+	+
M27 Junction 5 / S'oton Airport Strategic Mobility Hub (C6)	+/-	+/-	0	+/-	?	0	+	+	+/-	+	++	+	+
M27 Junction 7 / 8 Strategic Mobility Hub (C7)	+/-	+/-	0	+/-	?	0	+	+	+/-	+	++	+	+
M27 Junction 9 Strategic Mobility Hub (C8)	+/-	+/-	0	+/-	?	0	+	+	+/-	+	++	+	+
Tipner Transport Hub (M275 Junction 1) (C9)	0	0	0	+/-	+	-	+/-	+/-	+/-	+/-	+/-	+	+
Southsea Transport Hub (C10)	+/-	+/-	0	+/-	?	0	+	+	+/-	+	++	+	+
Improved Gosport – Portsmouth and Portsmouth – Hayling Island Ferries (C11)	-	-	-	+/-	0	-	+/-	+/-	-	++	++	+/-	+
Isle of Wight Mass Transit and Connections (D1 & D2)	+/-	+/-	+/-	+/-	+/-	+/-	+/-	+/-	+/-	+	+	+	+
(Gatwick Diamond) London – Sussex Coast Mass Transit (L)	+/-	+/-	+/-	+/-	+/-	+/-	+/-	+/-	+/-	+	+	+	+
Bracknell / Wokingham Bus Enhancements (P3)	+/-	+/-	+/-	+/-	?	+/-	+/-	+	+/-	++	+	+	+
Slough / Windsor / Maidenhead Area Bus Enhancements (P7)	+/-	+/-	+/-	+/-	?	+/-	+/-	+	+/-	++	+	+	+
A4 Reading - Maidenhead - Slough - London Heathrow Airport Mass Rapid Transit (P12)	+/-	+/-	+/-	+/-	?	+/-	+/-	+	+/-	++	+	+	+
Newbury / Thatcham Bus Enhancements (P8)	+/-	+/-	+/-	+/-	+/-	+/-	+/-	+	+/-	++	+	+	+
Reading Mass Rapid Transit (P9)	+/-	+/-	+/-	+/-	?	+/-	+/-	+	+/-	++	+	+	+
A329 / B3408 Reading - Bracknell / Wokingham Mass Rapid Transit (P13)	+/-	+/-	+/-	+/-	?	+/-	+/-	+	+/-	+	+	+	+
Basingstoke Mass Rapid Transit (P1)	+/-	+/-	+/-	+/-	?	+/-	+/-	+	+/-	++	+	+	+

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Sustainable Growth - Priority / Intervention	Nat Cap.	Biodiv.	His. Env.	Lands.	Soils & res.	Water	Air Qu.	GHGs	Noise	Equal.	Health	Safety	Econ.
	ISA1	ISA2	ISA3	ISA4	ISA5	ISA6	ISA7	ISA8	ISA9	ISA10	ISA11	ISA12	ISA13
Blackwater Valley Mass Rapid Transit (P2)	+/-	+/-	+/-	+/-	?	+/-	+/-	+	+/-	++	+	+	+
Kent, Medway and East Sussex Mass Transit (V)	0	0	0	0	0	0	+	+	+	+	0	+	+
New Station to the North East of Horsham (J8)	-	-	0	-	-	-	+/-	+/-	-	++	+	+/-	+
High Speed 1 - Link to Medway (via Chatham) (U1)	--	--	--	0	-	-	+/-	+/-	+/-	+	+	+/-	+
North Kent Line / Hundred of Hoo Railway - Rail Chord (S7)	+/-	+/-	+/-	0	0	+/-	+/-	+	+/-	+	0	0	+
Dartford Station Remodelling / Relocation (S13)	0	0	-	+/-	0	+/-	+/-	+/-	+/-	+	0	?	+
New Strood Rail Interchange (S16)	--	--	-	-	-	+/-	+/-	+/-	+/-	0	0	+/-	+
Crossrail - Extension from Abbey Wood to Dartford / Ebbsfleet (S18)	-	--	--	-	0	-	+/-	+/-	+/-	0	0	+/-	+
St Pancras International Domestic High Speed Platform Capacity (S1)	0	0	+/-	+/-	0	0	+/-	+/-	+/-	0	0	0	+
North Kent Line - Service Enhancements (S9)	0	0	+/-	+/-	0	0	+	+	?	+	+	+	+
Chatham Main Line - Line Speed Enhancements (S10)	+/-	+/-	+/-	+/-	0	+/-	+/-	+/-	+/-	0	0	+	+
High Speed 1 / Waterloo Connection Chord - Ebbsfleet Southern Rail Access (S19)	-	-	--	-	+/-	-	+/-	+/-	+/-	+	0	+/-	+
Ebbsfleet International connections (S21 and S22)	+/-	+/-	+/-	0	0	+/-	+/-	+	+/-	+	0	+	+
South West Main Line / Portsmouth Direct Line - Woking Area Capacity Enhancement (O12)	-	-	-	+/-	-	-	+/-	+/-	-	+	+	+	+
South West Main Line - Digital Signalling (O17)	0	0	0	0	0	0	?	?	?	+	+	++	+
South West Main Line / Basingstoke Branch Line - Basingstoke Enhancement Scheme (O13)	-	-	+/-	+/-	0	0	+/-	-	+/-	+	+	+/-	+
Transport 3. Enhancing suburban rail services in the Solent area and along the Sussex Coast to offer competitive alternative to road travel													
Botley Line Double Tracking (A2)	-	-	+/-	+/-	0	-	++	+/-	?	+	+	+	++
Netley Line Signalling and Rail Service Fareham Loop / Platform (A4)	-	-	+/-	+/-	0	-	++	+/-	?	+	+	+	++
Portsmouth Station Platforms (A5)	-	-	+/-	+/-	0	-	++	+/-	?	+	+	+	++
South West Main Line – Totton Level	?	?	-	0	0	?	?	+	?	?	+	++	0
Southampton Central Station Upgrade	0	0	+/-	?	0	0	+	+/-	?	+	+	+	++
Eastleigh Station Platform Flexibility (A)	-	-	+/-	+/-	0	-	++	+/-	?	+	+	+	++
Southampton – Woolston Crossing (B)	-	-	+/-	+/-	0	-	++	+/-	?	+	+	+	++
New Southampton Central Station (B2)	-	-	+/-	+/-	0	-	++	+/-	?	+	+	+	++
South West Main Line – Mount Pleasant	0	0	+/-	+/-	0	0	++	+	?	0	+	++	0
Cosham Station Mobility Hub (B5)	+/-	+/-	+/-	+/-	?	+/-	+	+	+/-	+	++	+	++
Waterside Branch Line – Reopening (U)	--	--	+/-	--	-	-	++	+/-	?	+	+	+	++

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Sustainable Growth - Priority / Intervention	Nat Cap.	Biodiv.	His. Env.	Lands.	Soils & res.	Water	Air Qu.	GHGs	Noise	Equal.	Health	Safety	Econ.
	ISA1	ISA2	ISA3	ISA4	ISA5	ISA6	ISA7	ISA8	ISA9	ISA10	ISA11	ISA12	ISA13
Transport 4. Delivering Local Cycle Walking Improvement Plans and Embedding active travel in all new developments													
Global Policy Statement (New Mobility)	0	0	0	0	0	0	+	+	+	+	+	?	+
Southampton Area Active Travel (including LCWIPs) (E1)	+/-	+/-	+/-	+/-	0	0	+	+	+	+	++	+	+
South East Hampshire Area Active Travel (including LCWIPs) (E2)	+/-	+/-	+/-	+/-	0	0	+	+	+	+	++	+	+
Sussex Coast Active Travel Enhancements (including LCWIPs) (H1)	+/-	+/-	?	+	0	0	+	+	+	+	++	+	+
Burgess Hill / Haywards Heath Local Active Travel Infrastructure (M1)	+/-	+/-	?	+	0	0	+	+	+	+	++	+	+
East Grinstead Local Active Travel Infrastructure (M2)	+/-	+/-	+/-	+/-	0	-	+	+	+	+	++	+	+
Eastbourne / Hailsham Local Active Travel Infrastructure (M3)	+/-	+/-	+/-	+/-	0	-	+	+	+	+	++	+	+
Gatwick / Crawley Local Active Travel Infrastructure (M4)	+/-	+/-	+/-	+/-	0	0	+	+	+	+	++	+	+
Horsham Local Active Travel Infrastructure (M5)	+/-	+/-	+/-	+/-	0	0	+	+	+	+	++	+	+
Lewes / Newhaven Local Active Travel Infrastructure (M6)	+/-	+/-	+/-	+/-	-	-	+	+	+	+	++	+	+
Reigate / Redhill Local Active Travel Infrastructure (M7)	+/-	+/-	+/-	+/-	0	0	+	+	+	+	++	+	+
East Sussex Inter-urban Active Travel Infrastructure (M8)	+/-	+/-	+/-	+/-	0	-	+	+	+	+	++	+	+
Surrey Inter-urban Active Travel Infrastructure (M9)	+/-	+/-	+/-	+/-	0	0	+	+	+	+	++	+	+
West Sussex Inter-urban Active Travel Infrastructure (M10)	+/-	+/-	+/-	+/-	+/-	-	+	+	+	+	++	+	+
M11 New London - Brighton National Cycle Network Corridor (M11)	+/-	+/-	+/-	+/-	0	-	+	+	+	+	++	+	+
New Crawley - Chichester National Cycle Network Corridor (M12)	+/-	+/-	+/-	+/-	0	0	+	+	+	+	++	+	+
London - Paris New "Avenue Verte" (M13)	+/-	+/-	+/-	+/-	+/-	0	+	+	+	+	++	+	+
Medway Active Travel Enhancements (W1)	+/-	+/-	+/-	+/-	0	-	+	+	+	+	++	+	+
Medway Active Travel - Chatham to Medway City Estate River Crossing (W2)	-	-	0	0	0	-	+	+	+	+	++	+	+
Kent Urban Active Travel Infrastructure (W3)	0	0	0	0	0	0	+	+	+	+	++	+	+
Kent Inter-urban Active Travel Infrastructure (W4)	+/-	+/-	+/-	+/-	+/-	+/-	+	+	+	+	++	+	+
Faversham - Canterbury - Ashford - Hastings National Cycle Network Enhancements (W5)	+/-	+/-	+/-	+/-	0	+/-	+	+	+	+	++	+	+
Tonbridge - Maidstone National Cycle Network Enhancements (W6)	+/-	+/-	+/-	+/-	0	+/-	+	+	+	+	++	+	+

Appendix B - ISA for the Sustainable Growth Mission

Sustainable Growth - Priority / Intervention	Nat Cap.	Biodiv.	His. Env.	Lands.	Soils & res.	Water	Air Qu.	GHGs	Noise	Equal.	Health	Safety	Econ.
	ISA1	ISA2	ISA3	ISA4	ISA5	ISA6	ISA7	ISA8	ISA9	ISA10	ISA11	ISA12	ISA13
Sevenoaks - Maidstone - Sittingbourne National Cycle Network Enhancements (W7)	+/-	+/-	+/-	+/-	+/-	+/-	+	+	+	+	++	+	+
Bromley - Sevenoaks - Royal Tunbridge Wells National Cycle Network Enhancements (W8)	+/-	+/-	+/-	+/-	+/-	+/-	+	+	+	+	++	+	+
East Sussex Local Active Travel Infrastructure (W9)	+/-	+/-	+/-	+/-	0	+/-	+	+	+	+	++	+	+
East Sussex Inter-urban Active Travel Infrastructure (W10)	+/-	+/-	+/-	+/-	0	+/-	+	+	+	+	++	+	+
Royal Tunbridge Wells - Hastings National Cycle Network Enhancements (W11)	+/-	+/-	+/-	+/-	0	+/-	+	+	+	+	++	+	+
Canterbury Placemaking and Demand Management Measures (W12)	+/-	+/-	-	+/-	0	-	+/-	+	+/-	+	+	+/-	+
Medway Placemaking and Demand Management Measures (W13)	0	0	+/-	+/-	+	0	+	+	+	+	+	+	0
Dover Placemaking and Demand Management Measures (W14)	0	0	+/-	+/-	+	0	+	+	+	+	+	+	0
Berkshire, Hampshire and Surrey Urban and Inter-urban Active Travel Infrastructure (Q1)	+/-	+/-	+/-	+/-	0	0	+	+	+	+	++	+	+

Appendix 4 – Draft Transport Strategy Consultation Plan

1. Introduction

The purpose of this Appendix is to outline the consultation plan for the forthcoming public consultation on the Draft Transport Strategy and Draft Integrated Sustainability Appraisal (ISA). The overall aim of the consultation is to engage key stakeholders and the public in a consultation process on the draft Transport Strategy and its associated ISA.

2. Approach to the consultation

TfSE will deploy a variety of mechanisms to engage with stakeholders and the wider public on the Draft Transport Strategy and ISA. We will be seeking general feedback, as well as comments on specific areas of the Draft Transport Strategy and the ISA.

Assuming the Draft Transport Strategy and ISA are approved for consultation on 9 December 2024, the consultation will commence the following day, with relevant materials having already been prepared. The consultation will run for just over 12 weeks until 7 March 2025. This will ensure the consultation closes before the pre-election period for the May local elections.

Copies of the draft Transport Strategy, a summary of the draft Transport Strategy, the ISA, the Need for Intervention Report, the Scenarios Report, the Socially Excluded Groups Report, the Your Voices Survey Report, and a You Said – We Did Report will be made available online on as PDF and Word documents. The draft Transport Strategy will also be made available as an online web accessible version.

On 10 December 2024, there will be a **Consultation Launch Webinar**, to which Partnership Board members and other key stakeholders have been invited. The current plan is that this will consist of:

- Introductions from Councillor Glazier and Rupert Clubb
- Presentations on the strategy content from the Project Team
- A Panel Discussion with Rupert Clubb, Daniel Ruiz, and further panel members to be confirmed
- Questions and Answers from the audience

On the same day, an **online questionnaire survey** will be made available. This has been tailored to two audiences: one version focussed on organisations, and the other for completion by individuals. Both versions of the survey ask questions on different elements of the strategy, including the Vision, Missions and delivery aspect of the strategy. **Written Responses** to the draft Transport Strategy will be accepted, either via email or by post.

The bulk of the engagement activity will commence in the New Year. This will include a series of **Strategy Roadshows** to take place at up to six locations across of the region. The dates and locations are still to be confirmed and will be shared as soon as they are available.

The TfSE team will also be hosting a series of **Strategy Surgeries**. The purpose of these will be to enable representatives from organisations who are preparing a response to ask questions and before it is finalised.

A dedicated meeting of the **Transport Forum** will take place on 30 January 2025 on the Draft Transport Strategy to obtain feedback on the strategy and assist members of the Forum in formulating their responses.

Dedicated **Workshop Sessions** will also take place at standing TfSE stakeholder meetings during the consultation period to obtain feedback on the draft Transport Strategy. We will also be in a position to offer presentations at other external stakeholder meetings during the consultation meetings to assist with the development of their consultation responses. The current plan is to hold workshop sessions with the following TfSE stakeholder groups:

- Business Advisory Group
- Universities Group
- Funding and Finance Group
- Socially Excluded Groups

3. Communications activities to support the consultation

A communications campaign has been devised to encourage people and organisations to respond to the consultation. This includes the following:

- A promotional video informing people about the strategy and encouraging them to respond to the consultation;
- An ongoing social media campaign, including short video clips and on the draft Transport Strategy content;
- Press releases shared with technical press, and press across the region;
- Briefing packs shared with communications teams within our partners, for them to share with their local contacts as appropriate;
- Editions of the TfSE Podcast focussing on the draft Transport Strategy.

4. Analysis of the consultation responses and reporting

Once the consultation period has ended, a consultation report will be prepared. This report will include:

- a summary of how the consultation was undertaken,
- an analysis of the responses to the consultation questions and an analysis of the written responses received
- Recommendations about the changes that should be made to the Transport Strategy and ISA to address the responses and comments that have been received.

A copy of the consultation report will be submitted to the Partnership Board at the July 2025 meeting. The Partnership Board will be asked to agree any recommended changes to the strategy.

5. Key Audiences

The table below summarises the key audiences for the strategy in order of importance.

Priority	Stakeholder Group
1	Constituent local transport authorities, Department for Transport, statutory bodies (Network Rail, National Highways) bodies on the Partnership Board (South Downs National Park, Transport for London)
2	MPs, District & Borough Councils, Public Transport Operators, Non-Transport Government Departments, Trade Associations, Major International Gateways, Neighbouring STBs, Representatives of Strategically – Focussed Groups covered by the Equalities Act, Transport Focus
3	Representatives of Associations of Town and Parish Councils, Representatives of business, Civic Society Groups, Representatives of Local Groups covered by the Equalities Act, Representatives of Strategically focussed User Groups, Professional Institutions (e.g. RTP1, CILT, CIHT, TCPA), CVS.
4	Area-specific business groups, charities, local area groups, non-transport or impact assessment specific groups. Representatives of locally focussed user groups, town and parish councils, charities
5	Members of the public

6. Key Dates

The key dates for the consultation process are set out in the table below.

Date	Activity
9 December 2024	Special Partnership Board to agree the draft Transport Strategy for public consultation
10 December 2024	Public consultation due to commence (subject to Board agreement) Launch Webinar
Late January 2025 – March 2025	Strategy Roadshows (exact dates TBC)
30 January 2025	Transport Forum meeting on the Transport Strategy
February 2025	Strategy Surgeries (exact dates TBC)
7 March 2025	Consultation closes
March 2025 – July 2025	Prepare consultation report and identify proposed amendments to the strategy.

Date	Activity
21 July 2025	Presentation of Draft Final Transport Strategy and ISA to the Partnership Board for their agreement.
July 2025 October 2025	Period for those constituent local transport authorities wishing to seek approval for the Draft Final Strategy through their Council meetings to do so.
27 October 2025	Final Transport Strategy agreed by the Partnership Board for submission to Government

Report to: Partnership Board –Transport for the South East

Date of meeting: 9 December 2024

By: Chief Officer, Transport for the South East

Title of report: Chief Officer’s Report

Purpose of report: To update the Board on the recent activities of Transport for the South East

RECOMMENDATION:

The members of the Partnership Board are recommended to note the recent activities of Transport for the South East.

1. Introduction

1.1 The focus of work for Transport for the South East (TfSE) since the last Board meeting has been on the next steps consultation and refresh of the transport strategy.

2. Budget – October 2024

2.1 TfSE have reviewed the October 2024 Budget to analyse its potential impact on our forward work programme and work programmes of our local transport authorities.

2.2 The Department for Transport (DfT) have received a resource settlement of £8.2bn for 2025/26, equal in cash terms to their settlement in 2024/25, but a reduction in real terms. DfT received a capital settlement of £21.8bn, up from £20.6bn in 2023/24, a real-terms increase of 3.3%.

2.3 DfT’s Budget settlement represents a mixed picture for the South East. Despite DfT’s overall departmental settlement being relatively unchanged since 2024/25, the story underneath this headline figure is more nuanced.

2.4 A number of capital projects in the TfSE region have been cancelled, notably improvements along the A27/M27 corridor, which remains a priority in our SIP. TfSE seeks to work with government and local authority partners in resolving the long established issues associated with this particular corridor. In addition, TfSE continue to press for the improvements identified in the SIP and the use of our evidence in shaping rail and road investment programmes. We recognise the current fiscal constraints however it is important the region maintains its ambitions for growth and the dependency on good quality transport infrastructure and connectivity. We will continue

to work with government to make the case for the revenue funding required by partners to develop future programmes.

2.5 Increased funding for local roads maintenance will be welcomed by local highways authorities, although it is noted that the levels of reported backlog far exceed current road maintenance funding levels. Members of the Board have identified this issue through their task and finish work, with particular emphasis on network resilience.

2.6 Similarly, there were positive announcements of £650m in funding for local transport outside of City Region Sustainable Transport Settlements, £1bn for buses, £100m for active travel, and £200m for Electric Vehicle Charging Infrastructure. However, local authorities will want to see the detail about how this funding will be awarded, and how much the South East is eligible for. TfSE stands ready to support our local authorities in accessing and effectively utilising any funding through the Centre of Excellence.

2.7 The longer-term Spending Review, which will conclude in Spring 2025, will provide more clarity about the Government's longer-term approach to funding transport infrastructure in the South East, with key decisions expected, including the Lower Thames Crossing and Gatwick Airport expansion.

2.8 TfSE will continue to work closely with DfT, National Highways and Network Rail and other stakeholders, to make the case for investment in strategic connectivity across our region. TfSE has a vital role in encouraging Government to adopt a multi-modal, whole corridor approach to transport, and leverage private sector funding and financing where applicable.

3. Next steps for Transport for the South East

3.1 At the previous Board meeting, members agreed for TfSE to consult with Local Authorities and other key stakeholders on whether TfSE having powers would help them to achieve their objectives.

3.2 The consultation sets out powers TfSE could seek in future which have been split into four categories:

- General powers and powers to be a statutory consultee
- Railway powers
- Highways powers
- Funding and Finance powers

3.3 The consultation has been sent to Local Authority Leaders with an invite from the Chair (Councillor Keith Glazier) to meet and discuss the consultation. The consultation went live on Monday 4 November. At the recent Senior Officer Group meeting it was agreed to extend the consultation for four weeks, this is to allow Local Authorities to understand the implications of the Devolution White Paper before responding. The consultation will now be open until Wednesday 15 January 2025.

4. Work of Transport for the South East

4.1 Along with the other six sub national transport bodies (STBs), TfSE's Chief Officer was invited to attend a virtual roundtable with the Transport Select Committee on Wednesday 27 November . The purpose was to raise awareness of the STBs and their main priorities for the next 12 months.

4.2 Councillor Keith Glazier and Keir Wilkins attended the Integrated National Transport Strategy (INTS) vision launch in Leeds on Thursday 28 November. We were happy to see that the vision aligns with TfSE's Transport Strategy which is currently being refreshed. As of Monday 2 December, the government has not announced plans for progressing the INTS following the appointment of Heidi Alexander MP as the new Transport Secretary. However, TfSE has established a close working relationship with officials and looks forward to supporting the government and helping them draft and deliver their INTS.

5. Conclusions and recommendations

5.1 The Partnership Board is recommended to note the recent work of Transport for the South East.

RUPERT CLUBB
Chief Officer
Transport for the South East

Contact Officer: Jessica Lelliott
Email: Jessica.Lelliott@transportforthesoutheast.org.uk